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Report Number
644

Community strategies and the
integration of biodiversity - an assessment
of progress in England, February 2005

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Number 644

**Community strategies and the integration of biodiversity -
an assessment of progress in England, February 2005**

Entec UK Limited

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ISSN 0967-876X
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Executive summary

Background

Since 2000, local authorities in England have had a duty to produce and implement Community Strategies, which are intended to guide the improvement of the economic, social and environmental well-being of local authority areas. Recognising that local authorities were implementing an increasing number of plans and strategies (including Community Strategies), the Office of the Deputy Prime Minister (ODPM) produced a circular in July 2003 promoting the rationalisation of plans/strategies within local authorities, including the integration of Local Biodiversity Action Plans (LBAPs) within Community Strategies. In January 2005, Entec UK Ltd was contracted by English Nature to assess how successfully this has been implemented.

Approach

The main element of the assessment was a review of Community Strategies against a Standard drawn up by the England Biodiversity Strategy (EBS) Local and Regional Implementation Group. A search of the websites for the 392 local authorities and/or Local Strategic Partnerships (LSPs) in England, located 355 Community Strategies that were taken forward for review against the EBS Standard.

In order to rank the performance of Community Strategies against the EBS Standard, a simple scoring system was developed, based on the 36 specific questions which define the Standard. The assessment suggests that there is significant variation in the extent to which Community Strategies integrate action for biodiversity, and overall that there is considerable scope for improvement. Less than 15% of the reviewed Community Strategies achieved a score greater than 50%; 36% of the Strategies scored less than 25%. Using these scores, the top and bottom scoring 10% (36) of the 355 Strategies were identified, respectively, as 'strong' and 'weak' Community Strategies. While an average of 72% of all Strategies included an objective for nature conservation, 30% included specific targets against which to monitor progress. However, only 14% of the 'weak' Community Strategies include objectives and only 3% have targets.

In order to 'ground-truth' the findings of the on-line review, ten Community Strategies were selected at random from the 36 'strong' Strategies and another ten from the 36 'weak' ones to form a sample for more detailed assessment. Telephone interviews with the authors of these 'strong' or 'weak' Strategies were used to draw out information relating to factors that affected the performance of Community Strategies against the EBS Standard.

Findings

It was found that the information available over the internet does not always reflect the current performance of an LSP/Local Authority. Authors from two of the sample of 'weak' Community Strategies confirmed that the available versions of their Strategies were not satisfactory and that they were addressing this in ongoing (or imminent) revisions. The review score for another 'weak' Community Strategy was a function of the way that the LSP had approached the setting of localised objectives and targets, which had been formulated but were not published on-line. The potential for similar discrepancies should be considered in

the use of the data from the on-line review. It should be treated as illustrative rather than definitive.

Since the ODPM recommended the rationalisation of plans in July 2003, 141 of the 355 Community Strategies reviewed have been published. The review data indicate that there has been no significant change in the incorporation of biodiversity into Strategies since this time, although this is not altogether surprising in view of the lead-in period before plans are published. Analysis also identified that a Local Authority's performance against the Audit Commission's Comprehensive Performance Assessment (CPA) system did not always correlate to the performance of its Community Strategy against the EBS Standard. It should be noted that the CPA system does not, as yet, include specific indicators for biodiversity. There was little regional variation in the performance of Community Strategies against the EBS Standard, with all but one region having an average score of between 29% and 38%; Greater London fell well outside of this range with an average score of 18%.

A key factor that emerged is a correlation between the involvement of 'environmental' experts and the score of a Strategy against the EBS Standard. The findings indicate that the involvement of a biodiversity 'champion' within the Strategy development process can raise and maintain the profile of biodiversity issues within the LSP/Local Authority. The telephone interviews indicated that LSPs/Local Authorities producing 'strong' Community Strategies based their biodiversity objectives and targets on those contained in existing plans or strategies. The LBAP often provides the best source of these objectives/targets, as this should reflect UK, regional and local priorities.

Recommendations

The review identified that there are 186 Community Strategies which are either being developed now or will be reviewed in the next 3 years. This presents a significant opportunity for LBAP partnerships to have a major impact on the way in which biodiversity is considered in almost half of all Community Strategies. English Nature could provide increased encouragement to LBAP Partnerships in these 186 areas to engage in the Community Strategy process to ensure biodiversity representation on LSPs. Ideally, the biodiversity 'champion' should be a representative of the LBAP partnership who is able to ensure that the profile of biodiversity is maintained within the LSP and that the objectives and targets within the Community Strategy properly reflect the priorities and targets of the LBAP. Actions that contribute towards biodiversity targets in LBAPs are reported through the Biodiversity Action Reporting System (BARS) system as part of the annual UK BAP monitoring round. If the biodiversity actions within a Community Strategy are based on those within the LBAP, the LSPs should be encouraged to seek greater links with the existing LBAP reporting programme within their area. In this way, an LBAP partnership can help support the relevant LSPs through the existing work it undertakes as part of its wider monitoring remit.

The EBS Standard was developed as an indicator relating to the delivery of the England Biodiversity Strategy. Reporting against this indicator would ideally involve an annual review of Strategies against the Standard. However, due to the large number of Community Strategies in England, it would be impractical to expect national monitoring to be undertaken centrally. Therefore, it is suggested that the future monitoring of Strategies against the revised EBS Standard could be delivered on a local level in one of two ways. If, as is

recommended, environmental organisations co-ordinate their involvement in their local LSPs, a biodiversity representative for each LSP could be asked to annually review their Community Strategy against the EBS Standard and feed the results back to English Nature for collation. If however, this proved to be too significant a burden on LSPs, a further option could be to involve the proposed regional LBAP co-ordinators now that support through new funding arrangements is a possibility. These regional co-ordinators would be well placed to undertake periodic reviews of the Community Strategies in their region and feed back to a central point for national collation. The study highlighted a number of areas where the EBS Standard could be improved and recommendations have been made for a revised version.

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1. Introduction

1.1 Background

Since 2000, local authorities in England have had a duty to produce and implement Community Strategies. These documents are intended to guide the improvement of the economic, social and environmental well-being of local authority areas. Recognising that local authorities were implementing an increasing number of plans and strategies, the Office of the Deputy Prime Minister (ODPM) produced a circular¹ in July 2003 promoting the rationalisation of plans within local authorities. As part of this rationalisation, it was proposed that Local Biodiversity Action Plans (LBAPs) should be fully integrated within Community Strategies.

An initial review of local authority data suggested that there are over 390 authorities in England for which a Community Strategies could be produced. Many of those that have already been published pre-date the ODPM circular. All Strategies should have incorporated biodiversity objectives and targets into their environmental aims. However, it was not clear how many had successfully achieved this.

In January 2005, Entec UK Ltd was contracted by English Nature to undertake an assessment of the incorporation of biodiversity issues into Community Strategies. English Nature's aim was for the assessment to:

- review the current status of Community Strategies throughout England (ie numbers published and programmes of publication for those being prepared);
- review the integration of LBAP objectives into Community Strategies against a standard developed by the England Biodiversity Strategy (EBS) Implementation Group;
- identify 'strong' and 'weak' examples of the integration of LBAP objectives into Community Strategies and the factors that led to that condition;
- identify the most efficient methods of monitoring the progress of Community Strategies and their biodiversity content; and
- ensure consistency with work currently being undertaken by Defra and OPDM.

1.2 Approach

In order to meet the aims of the assessment a task-based approach was taken to the delivery of the project. An inception meeting was held with English Nature to refine the details of the working methodology and to establish lines of communication. Prior to this meeting, Entec undertook an initial review of the availability of Community Strategies, based on a random sample of 40 local authorities (approximately 10% of the authorities in England) using the authorities websites and internet search engines to determine whether the relevant Strategies were available on-line. Of the sample authorities, 35 (87.5%) had Community Strategies which could be accessed on-line. Based on this sample, it was agreed that this was an acceptable proportion for the study to identify any common factors affecting the quality of the biodiversity objectives and targets within Community Strategies in England. It also

¹ WARD, P., & P SWANN, P. 2003. *Reducing local authority plan requirements*. Office of the Deputy Prime Minister

allowed for other conclusions to be drawn regarding the overall quality of Community Strategies.

The assessment of Community Strategies comprised the following tasks:

- The review of biodiversity content of Community Strategies using the EBS Standard;
- The identification of issues affecting the quality of Community Strategies based on a sample of the 10% of Community Strategies which scored the highest against the EBS Standard and the 10% scoring the lowest (referred to as ‘strong’ and ‘weak’ Community Strategies);
- Telephone interviews with the authors of a random sample of 10 ‘strong’ Community Strategies and 10 ‘weak’ ones to draw out the factors behind their relative performance against the EBS Standard;
- A workshop session with English Nature and partner organisations to discuss the initial findings of the assessment and to inform the recommendations of the project; and
- The production of a final project report including the conclusions of the assessment and recommendations for actions by English Nature and its partner organisations.

1.3 Structure of this report

The report is structured around the main project stages. Therefore, following the introductory information provided in this chapter, chapter 2 discusses the review of Community Strategies against the EBS Standard. This includes details of the approach taken, the results of the review and the analysis of common factors, themes and issues.

Chapter 3 covers the telephone interviews with the sample of LSPs representing ‘strong’ and ‘weak’ Community Strategies. Information is provided on the selection of sample LSPs, the development of the questions used in the telephone interviews and the responses provided. Chapter 4 presents the conclusions of the review and interviews together with a series of recommendations for future work by English Nature and its partner organisations.

2. Review of Community Strategies

2.1 The England Biodiversity Strategy Standard

The England Biodiversity Strategy (EBS) Local and Regional Implementation Group has developed a Standard for use as an indicator of quality of the biodiversity content of Community Strategies. The Standard has five themes, which deal with the extent to which:

- biodiversity interests are represented on the Local Strategic Partnership (LSP);
- biodiversity objectives are embedded in the Community Strategy;
- biodiversity targets, indicators and actions are embedded in the Community Strategy or an associated Action Plan;
- biodiversity is treated as a cross cutting-theme, linked to social and economic priorities; and
- biodiversity features in Community Strategy monitoring and review processes.

Each theme is supported by a range of questions about how biodiversity is being integrated within each Community Strategy (see Table 2.1).

Table 2.1 The EBS Standard for Community Strategies

1. Local biodiversity partnership represented on the Local Strategic Partnership (throughout plan preparation and delivery)		
1.1	The Local BAP Partnership is referred to in the Community Strategy	Yes/No
1.2	A representative of one or more of the following organisations sits on the LSP (English Nature, Environment Agency, Wildlife Trust, RSPB – but is not understood to be formally representing the BAP partnership).	Yes/No
1.3	A representative of the Local BAP Partnership formally sits on the LSP or a topic/working group	Yes/No
Please specify whether representatives participate on:		
1.4.1	the LSP board/strategic group;	Yes/No
1.4.2	an Environment/sub-group/theme;	Yes/No
1.4.3	another sub-group/theme; and/or	Yes/No
1.4.4	the community panel/broad consultation or participation group.	Yes/No
2. Delivery of national and local BAP targets included as an objective of the Community Strategy		
2.1	The Community Strategy makes no or only very limited reference to the natural environment	Yes/No
2.2	The Community Strategy restricts environmental issues eg to waste, transport, recycling and water quality (ie does not mention biodiversity)	Yes/No
2.3	The term biodiversity is used in the Community Strategy	Yes/No
2.4	The Community Strategy includes objectives for biodiversity	Yes/No
2.5	The Community Strategy includes targets and indicators for biodiversity	Yes/No
2.6	The Community Strategy has an associated Action Plan	Yes/No
3. Delivery of national and local BAP targets built into action programmes and indicators		
3.1	The Action Plan makes no or only very limited reference to the natural environment	Yes/No
3.2	The Action Plan restricts environmental action to waste, recycling and water quality (ie does not mention biodiversity)	Yes/No
3.3	The Action Plan includes targets and indicators for biodiversity	Yes/No
3.4	The Community Strategy identifies specific action(s) which will be taken to protect/enhance biodiversity	Yes/No
3.5	The Community Strategy identifies organisations responsible for delivery of biodiversity objectives	Yes/No
3.6	The Community Strategy Action Plan has 4 or more of the following targets:	Yes/No
3.6.1	Access to ‘Greenspace’;	Yes/No
3.6.2	General Habitat and/or Species action (eg woodland creation, hedgerow maintenance);	Yes/No

3.6.3	Ecological processes or networks;	Yes/No
3.6.4	Habitats and Species Action Plans relevant to the Local BAP;	Yes/No
3.6.5	Local Nature Reserves;	Yes/No
3.6.6	Locally Important Wildlife Sites – designation and protection;	Yes/No
3.6.7	Farmland Birds (PSA target etc); and/or	Yes/No
3.6.8	SSSIs (PSA target etc)	Yes/No
4. Biodiversity is included as a cross cutting theme and links are made to social, economic and other environmental issues		
4.1	The Community Strategy recognises that some issues can be cross-cutting	Yes/No
4.2	A formal mechanism exists for cross-cutting themes to be included in the Community Strategy	Yes/No
4.3	The Community Strategy recognises that the natural environment is a cross-cutting theme	Yes/No
4.4	Biodiversity is recognised as a factor in achieving the wider environmental priorities identified in the Community Strategy	Yes/No
4.5	The natural environment/biodiversity is recognised as a factor in achieving the social development priorities identified in the Community Strategy	Yes/No
4.6	The natural environment/biodiversity is recognised as a factor in achieving the economic development priorities identified in the Community Strategy	Yes/No
5. Monitoring and review systems		
5.1	The Community Strategy has a formal Monitoring and Review process in place.	Yes/No
5.2	The Community Strategy identifies organisations responsible for biodiversity monitoring and reporting.	Yes/No
5.3	The Local BAP Partnership is identified as playing an important role in monitoring and reporting on biodiversity targets.	Yes/No

All but four of the questions in the Standard seek ‘yes’ answers as being a positive measure for biodiversity. The exceptions are questions 2.1, 2.2, 3.1 and 3.2. These questions enquire about whether biodiversity is considered in a meaningful manner in the Community Strategy and any associated Action Plan. In these cases, a ‘yes’ answer is a negative measure of a Strategy’s performance. Therefore, in order to provide some consistency in the review process, these four questions were revised and the EBS Standard amended accordingly (see Table 2.2).

Table 2.2 Revised questions for the EBS Standard

Revised question		
2.1	The Community Strategy makes meaningful reference to biodiversity/nature conservation.	Yes/No
2.2	The Community Strategy recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)	Yes/No
3.1	The Action Plan makes meaningful reference to biodiversity/nature conservation	Yes/No
3.2	The Action Plan recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)	Yes/No

2.2 Development of a review database

Using the EBS Standard as a template, a Microsoft Access database was developed to store the results of the review. In keeping with the Standard, the database had five sections, one relating to each theme of the Standard. Under each theme, the relevant questions from the Standard were listed and a tick box provided for the answers (relating to the ‘yes/no’ nature of the Standard’s responses). For each theme, a ‘comments’ box was included in the database to allow for the recording of more qualitative information that may not otherwise have been noted. An example of the first ‘page’ of the database interface is provided in Figure 2.1.

Community Strategy Data : Form

English Nature: Community Strategies assessment

Authority: Cornwall County Council
Region: South West Authority Ref: 1339

Part 1: Representation | Part 2: Targets | Part 3: Delivery | Part 4: Themes | Part 5: Monitoring | Strategy details

Local biodiversity partnership representation on the LSP (throughout plan preparation and delivery)

1.1 The Local BAP Partnership is referred to in the Community Strategy.

1.2 A representative of one or more of the following organisations sits on the LSP (English Nature, Environment Agency, Wildlife Trust, RSPB) but is not formally representing the BAP partnership.

1.3 A representative of the Local BAP Partnership formally sits on the LSP or a topic/working group.

1.4 Please specify whether representatives participate on:

- a) LSP board/strategic group;
- b) Environment/sub-group/theme;
- c) Other sub-group/theme;
- d) Community panel/broad consultation or participation group.

Other comments/evidence:

The LBAP partnership, the Cornwall Wildlife Trust, the RSPB, English Nature & the Environment Agency are all listed as potential delivery partners for the biodiversity objectives.

Record: 169 of 392

Figure 2.1 Example of review database interface

A further section was included in the database to contain additional data about the Community Strategy as listed in Table 2.3. These data, while not forming part of the EBS Standard, provide information on the status of the Strategy and contact information for its authors.

Table 2.3 Additional data recorded for each Community Strategy

Data	Description
Authority Name	The name of the local authority area for which the Strategy was produced.
Authority Region	The local government region in which the local authority area lies.
Strategy Name	The title of the Community Strategy.
Publisher	The name of the publishing body (usually either the Local Strategic Partnership or the local authority)
Strategy Stage	The stage the Community Strategy has reached. Options included: “Not available”, “Not started”; “Draft (in preparation)”; “Draft (consultation stage)”; “Adopted”; “Adopted (review underway)”
Date Published	Date of publication of the Strategy. Where possible, an exact date was recorded. Otherwise the month and year were used.
Date of Review	If the Strategy had a published date for its review, this was recorded.
Contact Name	The name of a listed contact for enquiries relating to the Strategy.
Contact Email	The email address of the contact.
Contact Phone	The telephone number of the contact.
Web Address of Strategy	The address of the website containing an electronic copy of the Community Strategy.
Overall Comments	This was used to record an overall ‘pen picture’ of the quality of the Strategy which drew together aspects of the data recorded together with the general impressions of the reviewer.
Data Inputter	The initials of the person who undertook the review of the relevant Strategy.

2.3 Review process

A list of all 392 local authorities in England was compiled from the Government’s on-line listings² and used as the basis of the review. Authorities were grouped by local government regions. For each authority area, the Community Strategy was obtained through a search of the internet to find the websites of either the LSP or the local authority. Where Community Strategies were available, they were downloaded and reviewed against the EBS Standard. In some cases, information on issues such as the presence of biodiversity organisations on the LSP board or sub-groups was not provided in the Strategy itself. In these instances, the websites of the LSP and the local authority were reviewed to check for the availability of this information. The details of the Strategy (as shown in Table 2.3) were usually obtained from both the Strategy itself and the relevant websites.

Once all relevant data had been entered into the database, the reviewer added a brief ‘pen picture’ of the Strategy. The purpose of this was to provide a quick overview of each Strategy that could be used to differentiate similar Strategies in a qualitative manner and to record any issues which would otherwise not be highlighted.

² <http://www.direct.gov.uk/QuickFind/LocalCouncils/fs/en>

2.4 Review findings

2.4.1 Availability of Community Strategies

Of the 392 local authority areas reviewed, Community Strategies for 355 (90.6% of all local authorities) are freely available through the websites of either the relevant LSP or local authority.

2.4.2 Performance against the EBS Standard

A simple scoring system was developed, which was based on the number of positive answers given to the 36 questions in the EBS Standard. A summary of the spread of scores is provided in Table 2.4 and Figure 2.2. From these data, it can be seen that over 85% of all Community strategies achieved a score of less than 50% (ie 18 of a maximum of 36) when reviewed against the EBS Standard; 36% of the Strategies reviewed scored less than 25% (ie 9 of a maximum of 36).

Table 2.4 Summary of Community Strategy scores

Region	Number of Strategies within each score group				Total
	0 to 25%	25 to 50%	50 to 75%	75 to 100%	
East Midlands	11	24	6		41
East of England	13	27	8	1	49
Greater London	25	6	2		33
North East	2	16	3		21
North West	9	25	9		43
South East	26	33	10		69
South West	18	19	6	1	44
West Midlands	16	13	5		34
Yorkshire and Humber	7	12	2		21
Total	127	175	51	2	355
% of total number	36%	49%	14%	1%	100%

Further analysis of the data was undertaken to calculate performance against each of the 36 questions in the Standard (see Table 2.5).

Table 2.5 Overall Community Strategy performance against the EBS Standard

Question	No.	%
1.1 The Local BAP Partnership is referred to in the Community Strategy.	64	18%
1.2 A representative of one or more of the following organisations sits on the LSP (English Nature, Environment Agency, Wildlife Trust, RSPB - but is not understood to be formally representing the BAP partnership).	175	49%
1.3 A representative of the Local BAP Partnership formally sits on the LSP or a topic/working group.	42	12%
1.4.1 Representatives (identified in 1.2) participate on LSP board/strategic group	86	24%
1.4.2 Representatives (identified in 1.2) participate on Environment/sub-group/theme	91	26%
1.4.3 Representatives (identified in 1.2) participate on Other sub-group/theme	4	1%
1.4.4 Representatives (identified in 1.2) participate on Community panel/broad consultation or participation group	39	11%
2.1 The Community Strategy makes meaningful reference to biodiversity/nature conservation.	308	87%
2.2 The Community Strategy recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)	299	84%
2.3 The term "biodiversity" is used in the Community Strategy	219	62%
2.4 The Community Strategy includes objectives for biodiversity	257	72%
2.5 The Community Strategy includes targets and indicators for biodiversity	105	30%
2.6 The Community Strategy has an associated Action Plan	185	52%
3.1* The Action Plan makes meaningful reference to biodiversity/nature conservation	165	46%
3.2* The Action Plan recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)	163	46%
3.3* The Action Plan includes targets and indicators for biodiversity	80	23%
3.4 The Community Strategy identifies specific action(s) which will be taken to protect/enhance biodiversity	161	45%
3.5 The Community Strategy identifies organisations responsible for delivery of biodiversity objectives	100	28%
3.6 The Community Strategy/Action Plan has 4 or more of the following targets which relate specifically to biodiversity:	13	4%
3.6.1 Access to 'Greenspace'	48	14%
3.6.2 General Habitat and/or Species action eg woodland creation, hedgerow maintenance	67	19%
3.6.3 Ecological processes or networks	16	5%
3.6.4 Habitats and Species Action Plans relevant to the Local BAP	57	16%
3.6.5 Local Nature Reserves	60	17%
3.6.6 Locally Important Wildlife Sites - designation and protection	33	9%
3.6.7 Farmland Birds (PSA target etc)	10	3%
3.6.8 SSSIs (PSA target etc)	25	7%
4.1 The Community Strategy recognises that some issues can be cross-cutting	222	63%

Question	No.	%
4.2 A formal mechanism exists for cross-cutting themes to be included in the Community Strategy	52	15%
4.3 The Community Strategy recognises that the natural environment is a cross-cutting theme	125	35%
4.4 Biodiversity is recognised as a factor in achieving the wider environmental priorities identified in the Community Strategy	196	55%
4.5 The natural environment/biodiversity is recognised as a factor in achieving the social development priorities identified in the Community Strategy	82	23%
4.6 The natural environment/biodiversity is recognised as a factor in achieving the economic development priorities identified in the Community Strategy	65	18%
5.1 The Community Strategy has a formal Monitoring and Review process in place	263	74%
5.2 The Community Strategy identifies organisations responsible for biodiversity monitoring and reporting	72	20%
5.3 The Local BAP Partnership is identified as playing an important role in monitoring and reporting on biodiversity targets	21	6%

* NOTE: The results for 3.1, 3.2 and 3.3 are based on the total number of Community Strategies, not just those with an Action Plan

2.4.3 Impact of the ODPM circular¹

The ODPM's circular on the rationalisation of local authority plans proposes increased incorporation of biodiversity into Community Strategies. To determine whether there has been an improvement in performance of Strategies published after this date, the review data were analysed to identify the maximum, minimum and average scores for Strategies published in each of the past 6 years. The results of this analysis (see Figure 2.2) show that there is little variation in performance against the EBS Standard since 2000.

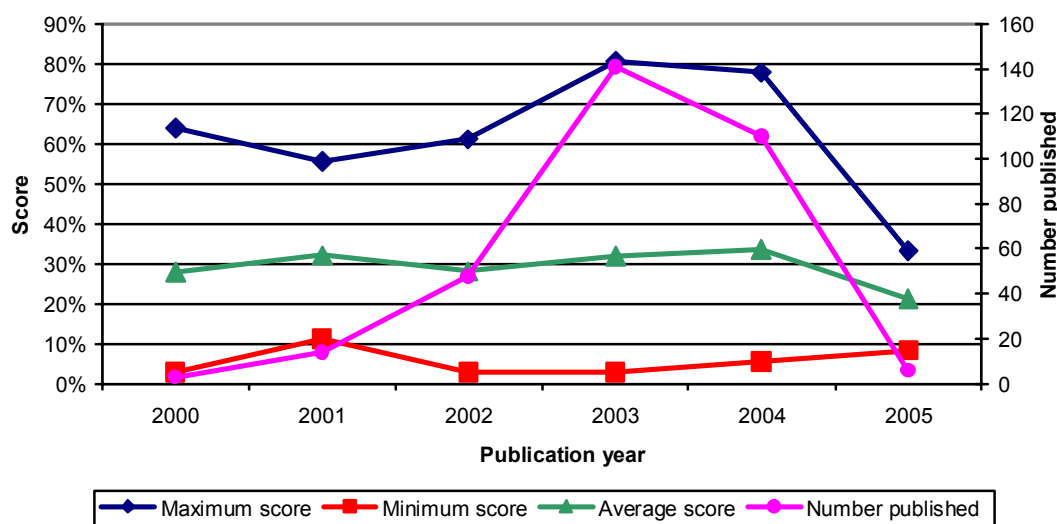


Figure 2.2 Graph of influence of publication date on performance against EBS Standard

Table 2.6 provides a summary of performance before and after the publication of the ODPM circular on plan rationalisation. These data are discussed further as part of the interpretation of results in section 4.1.1.

Table 2.6 Influence of ODPM circular on performance against EBS Standard

Performance	Score against EBS Standard			Total
	Before ODPM circular	After ODPM circular	No date given	
Maximum score	81%	78%	61%	81%
Minimum score	3%	6%	0%	0%
Average score	31%	33%	25%	31%
Number of Strategies	181	141	33	355

2.4.4 Common factors among ‘strong’ and ‘weak’ Community Strategies

An important aspect of this study is the identification of common factors among ‘strong’ Community Strategies and factors that are common to ‘weak’ ones. For the purposes of this study, ‘strong’ and ‘weak’ Strategies are those that are ranked in the top or bottom 10% of the 355 that were reviewed (based on their score against the EBS Standard), providing two groups of 36 Strategies for use in the analysis of common factors. Table 2.7 provides a summary of the performance against each of the 36 questions of the Standard (as shown in Table 2.1) including the results for both the ‘strongest’ 10% and the ‘weakest’ 10% of Strategies, in addition to the total scores (which could be considered the national average). Analysis and interpretation of these data is presented in section 2.5.

Table 2.7 Performance against EBS Standard by the 10% strongest and 10% weakest Strategies

Question	Strongest 10%		Weakest 10%		All Strategies	
	No.	No. as % of 36	No.	No. as % of 36	No.	No. as % of 36
1.1 The Local BAP Partnership is referred to in the Community Strategy	18	50%	0	0%	64	18%
1.2 A representative of one or more of the following organisations sits on the LSP (English Nature, Environment Agency, Wildlife Trust, RSPB) but is not understood to be formally representing the BAP partnership.	27	75%	2	6%	175	49%
1.3 A representative of the Local BAP Partnership formally sits on the LSP or a topic/working group	13	36%	0	0%	42	12%
1.4.1 Representatives (identified in 1.2) participate on LSP board/strategic group	17	47%	2	6%	86	24%
1.4.2 Representatives (identified in 1.2) participate on Environment/sub-group/theme	16	44%	0	0%	91	26%
1.4.3 Representatives (identified in 1.2) participate on Other sub-group/theme	0	0%	0	0%	4	1%

Question	Strongest 10%		Weakest 10%		All Strategies			
1.4.4	Representatives (identified in 1.2) participate on Community panel/broad consultation or participation group		14	39%	0	0%	39	11%
2.1	The Community Strategy makes meaningful reference to biodiversity/nature conservation		36	100%	18	50%	308	87%
2.2	The Community Strategy recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)		36	100%	8	22%	299	84%
2.3	The term "biodiversity" is used in the Community Strategy		33	92%	1	3%	219	62%
2.4	The Community Strategy includes objectives for biodiversity		35	97%	5	14%	257	72%
2.5	The Community Strategy includes targets and indicators for biodiversity		12	33%	1	3%	105	30%
2.6	The Community Strategy has an associated Action Plan		34	94%	5	14%	185	52%
3.1	The Action Plan makes meaningful reference to biodiversity/nature conservation		34	94%	1	3%	165	46%
3.2	The Action Plan recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)		34	94%	1	3%	163	46%
3.3	The Action Plan includes targets and indicators for biodiversity		28	78%	0	0%	80	23%
3.4	The Community Strategy identifies specific action(s) which will be taken to protect/enhance biodiversity		33	92%	0	0%	161	45%
3.5	The Community Strategy identifies organisations responsible for delivery of biodiversity objectives		29	81%	1	3%	100	28%
3.6	The Community Strategy/Action Plan has 4 or more of the following targets which relate specifically to biodiversity:		11	31%	0	0%	13	4%
3.6.1	Access to 'Greenspace'		15	42%	4	11%	48	14%
3.6.2	General Habitat and/or Species action eg woodland creation, hedgerow maintenance		21	58%	0	0%	67	19%
3.6.3	Ecological processes or networks		9	25%	0	0%	16	5%
3.6.4	Habitats and Species Action Plans relevant to the Local BAP		19	53%	0	0%	57	16%
3.6.5	Local Nature Reserves		18	50%	0	0%	60	17%
3.6.6	Locally Important Wildlife Sites - designation and protection		11	31%	0	0%	33	9%
3.6.7	Farmland Birds (PSA target etc)		3	8%	0	0%	10	3%
3.6.8	SSSIs (PSA target etc)		8	22%	0	0%	25	7%
4.1	The Community Strategy recognises that some issues can be cross-cutting		30	83%	14	39%	222	63%
4.2	A formal mechanism exists for cross-cutting themes to be included in the Community Strategy		11	31%	0	0%	52	15%

Question		Strongest 10%		Weakest 10%		All Strategies	
4.3	The Community Strategy recognises that the natural environment is a cross-cutting theme	22	61%	4	11%	125	35%
4.4	Biodiversity is recognised as a factor in achieving the wider environmental priorities identified in the Community Strategy	33	92%	1	3%	196	55%
4.5	The natural environment/biodiversity is recognised as a factor in achieving the social development priorities identified in the Community Strategy	18	50%	0	0%	82	23%
4.6	The natural environment/biodiversity is recognised as a factor in achieving the economic development priorities identified in the Community Strategy	12	33%	0	0%	65	18%
5.1	The Community Strategy has a formal Monitoring and Review process in place	33	92%	15	42%	263	74%
5.2	The Community Strategy identifies organisations responsible for biodiversity monitoring and reporting	27	75%	0	0%	72	20%
5.3	The Local BAP Partnership is identified as playing an important role in monitoring and reporting on biodiversity targets	13	36%	0	0%	21	6%

2.4.5 Regional variation

Analysis was undertaken to identify any regional variation in the performance of Community Strategies against the EBS Standard. Regional variation may be the result, for example, of a greater involvement by a regional Government Office or a nature conservation organisation, greater sharing of best practice among LSPs or any number of other possibilities. Table 2.8 provides a summary of regional performance, broken down to give the highest, lowest and average scores for Strategies in each region.

It can be seen that there is little overall variation between the regions with all but one having an average score of between 29% and 38%. Only Greater London fell significantly outside of this range with an average score of 18% and the lowest maximum score (56%).

Table 2.8 Regional variation in Community Strategy scores against the EBS Standard

Authority Region	Maximum score	Minimum score	Average score	No. of Strategies
East Midlands	67%	6%	34%	41
East of England	78%	6%	36%	49
Greater London	56%	3%	18%	33
North East	61%	11%	38%	21
North West	64%	6%	35%	43
South East	58%	3%	29%	69
South West	81%	3%	31%	44

Authority Region	Maximum score	Minimum score	Average score	No. of Strategies
West Midlands	61%	0%	29%	34
Yorkshire and Humber	58%	11%	29%	21
Total	81%	0%	31%	355

2.4.6 Comparison with performance against CPA

Comprehensive Performance Assessment (CPA) is used by the Audit Commission to measure local authorities' performance using a range of measures. Under the CPA system, local authorities are scored using the following categories: poor, weak, fair, good and excellent. However, the CPA system does not include indicator(s) for biodiversity (although Defra are currently undertaking a study to inform thinking about a possible future indicator such indicator).

The review data were analysed against data for the CPA score of each local authority obtained from the Audit Commission website. The results are shown in Table 2.9 and **Figure 2.3**. It should be noted that, while CPA data are available for the majority of local authorities, there are a small number for which the assessment scores have yet to be published. The implications of these data for this study are discussed in section 4.1.1.

Table 2.9 CPA scores against performance against EBS Standard

Data	CPA score						Total
	Poor	Weak	Fair	Good	Excellent	No score	
Max score	58.3%	61.1%	63.9%	66.7%	80.6%	22.2%	80.6%
Min score	5.6%	5.6%	2.8%	2.8%	0.0%	5.6%	0.0%
Average score	32.6%	33.0%	30.0%	31.5%	31.4%	13.0%	31.1%
Number of Strategies	8	38	103	138	65	3	355

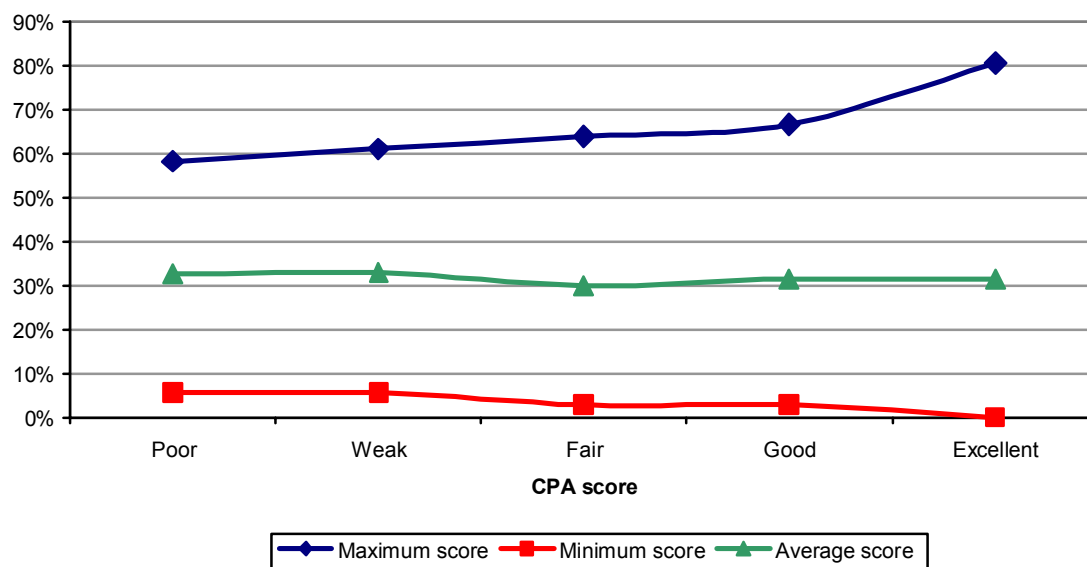


Figure 2.3 Graph of CPA scores against performance against EBS Standard

2.4.7 The status of Community Strategies in England

Community Strategies are intended to be periodically updated. These updates offer an opportunity to improve the incorporation of biodiversity into the Strategies. Therefore, wherever possible, a review date was identified for each Community Strategy. Review dates were found for 237 of the 355 Community Strategies assessed, although it should be noted that some of these dates were quite vague and others had been passed with no evidence of a review having occurred. Figure 2.4 provides a breakdown of the review dates for all of the Community Strategies reviewed. These data are discussed further in section 4.1.4.

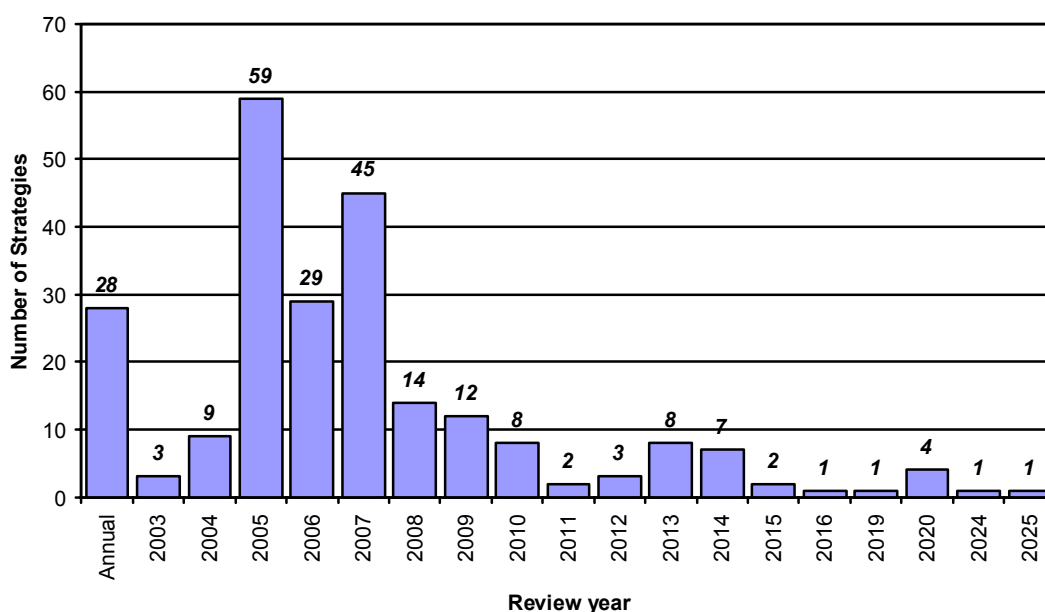


Figure 2.4 Review dates of Community Strategies

2.5 Issues identified through the on-line review

Using the data gathered from the review stage, factors were identified which (from the data) differentiate ‘strong’ from ‘weak’ Community Strategies. Each of the key factors is explored below.

2.5.1 Representation of biodiversity organisations

Table 2.7 shows the results of the review of Community Strategies against the EBS Standard with a breakdown of scores from the strongest and weakest 10%. From these figures it can be seen that 50% of the ‘strong’ Strategies make reference to their LBAP partnership (against a national average of 18%), while none of the ‘weak’ Strategies refer to their local partnership.

As a national average, 49% of LSPs have an environmental organisation on their board or a sub-group of the LSP. From the review it can be seen that 75% of ‘strong’ Community Strategies were produced by LSPs with environmental organisations as partners as opposed to only 6% of ‘weak’ Strategies. However, a far smaller proportion of all LSPs had formal representation from the LBAP partnership (on average only 12%). Of these, 36% of the ‘strong’ Strategies had representation from LBAP partnerships, while no ‘weak’ Strategies did.

It should be noted that the data from the review were extracted from the information available on-line for each Community Strategy. On the subject of representation of biodiversity organisations on the LSP, it is possible that the on-line data do not accurately reflect true performance (although it should be noted that the majority of LSPs provide membership lists in either the Community Strategy or supporting web-based information). The telephone interviews (see chapter 3) enabled us to provide a degree of ‘ground-truthing’ of the findings from the review.

2.5.2 Recognition of biodiversity within the Strategy

On average, 87% of all Community Strategies make some meaningful mention of nature conservation as an issue in their area (although only 62% actually use the term ‘biodiversity’). However, only 50% of ‘weak’ Strategies recognise that biodiversity is an issue in their area (with only 3% using the term) while 100% of the ‘strong’ strategies make meaningful reference to biodiversity (with 92% using term).

Nationally, 72% of Community Strategies contain objectives for biodiversity. For this study, ‘objectives’ have been considered to be qualitative aims that cannot be easily measured in a quantitative manner (eg “We will protect the natural environment of the District”) as opposed to targets which seek to put a numeric value to an aim. 97% of ‘strong’ Strategies contain biodiversity objectives compared with only 14% of ‘weak’ Strategies.

Another issue identified from the data analysis is the inclusion of biodiversity within Community Strategies as a cross-cutting theme with direct links to issues such as health and the local economy. 61% of ‘strong’ Strategies recognise the natural environment as a cross-cutting theme while 92% of them acknowledge that biodiversity is a factor in achieving their wider environmental aims. However, only 11% of ‘weak’ Strategies recognise the cross-

cutting role of the natural environment with only 3% acknowledging biodiversity's importance in this.

In terms of specific links, 50% of 'strong' Strategies recognise the links between social objectives and biodiversity (against a national average of 23%) while 33% note the links between the natural environment and economic development (national average 18%). These two factors are not noted by any of the 'weak' Strategies.

2.5.3 Biodiversity targets and monitoring

Targets and indicators can either be contained in the Community Strategy itself or in an accompanying Action Plan. Action Plans provide greater detail as to how the objectives of the Strategy are to be achieved, with separate Action Plans often being developed for the different themes within the Strategy. On average, 52% of Strategies in England have an Action Plan. This figure rises to 94% for 'strong' Strategies and all of these Action Plans include meaningful reference to biodiversity, while 92% have detailed actions for biodiversity and 78% include biodiversity targets. Only 14% of 'weak' Strategies have Action Plans, none of which include specific targets for biodiversity (although 3% have targets within the body of the Strategy itself) compared with a national average of just 23%.

In addition to setting targets, it is essential to monitor whether these targets are being achieved. On average, 74% of Community Strategies in England have a formal monitoring and review process, with 20% identifying which organisations have responsibility for monitoring and reporting on biodiversity. In 'strong' Strategies these figures rise to 92% having a formal monitoring process with 75% assigning responsibility to specific organisations. In 36% of these Strategies, the LBAP partnership is formally identified as playing an important role in the monitoring process. However, only 42% of 'weak' strategies have a monitoring process and none of these identify those responsible for reporting on biodiversity progress.

As with the representation of environmental organisations, it should be noted that the on-line review would not have picked up targets held in any Action Plans which were not made available over the internet.

3. Consultation with sample authorities

3.1 Methodology

Ten Community Strategies were selected at random from the 36 'strong' Strategies and another ten from the 36 'weak' Strategies (see section 2.4.4). Telephone interviews with the authorities/LSPs responsible for preparing the 20 sample Community Strategies were based around four main questions, with a number of follow-up questions to draw out further information where necessary (see Box 3.1). The development of the questions drew upon the main factors that separate 'strong' Community Strategies from 'weak' ones, as identified through the review of on-line information. These are:

- the representation of environmental bodies on the LSP;
- the recognition of biodiversity as an issue for the Strategy area; and
- the setting and monitoring of objectives and targets.

As the questions relating to these factors were to be used for both strong and weak Community Strategies they needed to be relatively open to allow information to be drawn out that had not been identified in the on-line review. It was also important to keep the number of questions used to a minimum to ensure that those being interviewed were not inconvenienced or overloaded.

Box 3.1	Questions for sample telephone interviews
Question 1:	Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy.
Question 2:	How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy? Which organisations (or experts) were involved? If environmental bodies were invited but did not participate, what involvement or contribution would you have welcomed? How did their involvement influence the development of the Strategy?
Question 3:	How were the Strategy's biodiversity priorities identified? How were targets/objectives for biodiversity developed? Did you use any existing documents or strategies to inform the development of these targets?
Question 4:	Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well? Is there anything that you would do differently? Are there any key lessons you or your LSP would want to pass on to others?

The organisations that were contacted and gave telephone interviews are listed in Table 3.1.

Table 3.1 Sample LSPs/local authorities for consultation

Authority area	Organisation name	Region
Barrow-in-Furness Borough Council	Furness Partner	North West
Chelmsford Borough Council	Chelmsford Strategic Partnership	East of England
Cornwall County Council	Cornwall Strategic Partnership	South West
Darlington Borough Council	Darlington Partnership	North East
East Riding of Yorkshire	East Riding LSP	Yorkshire and Humber
Kerrier District Council	Kerrier District Council	South West
Lewes District Council	The Lewes LSP	South East
London Borough of Greenwich	Greenwich Partnership	Greater London
London Borough of Sutton	Sutton Partnership	Greater London
Mole Valley District Council	Mole Valley Shared Agenda Group	South East
London Borough of Redbridge	Redbridge Strategic Partnership	Greater London
Rother District Council	Rother LSP	South East
Rushcliffe Borough Council	Rushcliffe Community Partnership	East Midlands
Rutland County Council	Rutland Together	East Midlands
South Oxfordshire District Council	South Oxfordshire Partnership	South East

Authority area	Organisation name	Region
Tandridge District Council	Tandridge LSP	South East
Telford & Wrekin Council	Telford & Wrekin Partnership	West Midlands
Tewkesbury Borough Council	Tewkesbury Borough LSP	South West
Tunbridge Wells Borough Council	The West Kent Partnership	South East
West Somerset District Council	Exmoor, Coast & Countryside Partnership	South West

3.2 Results of sample consultation

It should also be noted that a sample of 20 LSPs can only provide an indicative ‘picture’ of the issues affecting the incorporation of biodiversity into Community Strategies. Therefore, the following should not be considered to be a wholly representative presentation of all issues.

Full versions of the questionnaire responses are provided in Appendix C.

3.2.1 Overview

The environmental elements of the ‘strong’ Community Strategies were mostly based on the work of existing partnerships or strategies. A common element is the development of existing Local Agenda 21 (LA21) partnerships into Community Strategy partnerships. The LBAP is usually referred to by ‘strong’ Community Strategies, and is often treated as an Action Plan of the Strategy. Biodiversity is often noted as being a cross-cutting theme within the development of the entire Community Strategy.

Two of the authors of the sample of ‘weak’ Community Strategies confirmed that the current version of the Strategy is lacking in biodiversity objectives and that this would be addressed in ongoing (or imminent) revisions. However, three LSPs did not consider biodiversity to be a priority in their area or, if it was considered a priority, it was sufficiently far down the scale to be all but excluded from the Community Strategy. In these cases, it was considered that biodiversity was unlikely to rise in priority within future revisions. One authority felt strongly that a central Government ‘dictat’ on what should or should not be included in Community Strategies was not helpful and did not recognise the need for Strategies to be based on what the local community considered to be priorities.

The ‘weak’ performance of one Community Strategy as recorded through the on-line review did not represent the true situation but was a function of the way that the LSP had approached the setting of localised objectives and targets. In this LSP area, the objectives that were presented in the Community Strategy were kept to a minimum, with the detailed objectives and targets being held in local action plans for sites and areas within the Strategy area. While the Community Strategy is available on-line, the local action plans are not presently available and could, therefore, not be included in the scoring.

3.2.2 Representation of biodiversity organisations

The LSPs that produced the ten ‘strong’ Community Strategies all had representation from environmental bodies or local authority officers with ‘strong’ links to their local LBAP partnership. Seven of these LSPs had direct representation from the LBAP partnership (with the environment sub-group of one LSP acting as the LBAP partnership for their area). All

but one of the ‘strong’ Community Strategies have objectives and targets that are based on those contained in their LBAPs.

One LSP that produced a ‘strong’ Community Strategy was concerned that English Nature was not as ‘engaged’ as it would like in its Community Strategy.

Only three of the ‘weak’ Community Strategies had representation from ‘environmental’ bodies, with two of these being limited to the Environment Agency. Two of the ‘weak’ Community Strategy LSPs had invited environmental bodies and had this offer turned down (or had ‘lost’ environment members).

3.2.3 Identification of biodiversity objectives and targets

Eight of the ten ‘strong’ Community Strategies had based their objectives and targets on existing priorities as set out in plans/strategies developed separately by other environmental partnerships. These range from the LBAP (which was the most commonly cited source) to national Quality of Life indicators, LA21 priorities and nature conservation strategies. Those that developed their own Community Strategy objectives and targets relied on local experts and broad consultation to refine targets and focus effort on to issues of local priority.

3.2.4 Best practice examples

LSPs made a number of suggestions in response to the question about what went well in the development of their Community Strategies.

Four of the ten authors of ‘strong’ Community Strategies cited their partnership working as something they were particularly pleased with. Three stressed the importance of having clearly defined objectives on which to build. For example, one interviewee described having a clear Action Plan which had a “shared language” that all partners could buy into as a key to the success of their Community Strategy.

One authority said that the reason it was able to fully incorporate biodiversity into its Community Strategy was that English Nature had funded an officer to work specifically on the Strategy (a unique ‘pilot’ project). The interviewee felt that this ‘pump-primed’ the successful work in their area and that it may not have been possible without having this internal ‘champion’.

Only four ‘weak’ LSPs offered examples of best practice and three of these related to revisions that are currently being made to their Community Strategies.

3.2.5 Constraints and negative factors

Despite their ‘strong’ Community Strategies, many of the interviewees thought that there were aspects of the development process that could have been done better. Three LSPs felt that their partnerships could have been used more effectively to address the broad cross-cutting nature of biodiversity rather than focussing too closely on what individual organisations were already doing.

Four LSPs that were interviewed considered that there were financial issues which affected the content of their Community Strategies. Particular concern was raised about the cost of the survey work needed to obtain a baseline against which targets could be set and progress

monitored. The authority which hosted the English Nature funded officer expressed concern that, now this funded post had ceased, it may be far more difficult to maintain the profile of biodiversity in future versions of the Community Strategy. Of the ‘weak’ Community Strategies, two of the LSPs interviewed also considered funding to have been a problem and felt that they could do more if extra resources were made available.

Three interviewees stressed the importance of English Nature’s involvement in the Community Strategy process. One LSP recognised that a weakness of its ‘weak’ first Community Strategy was that it did not recognise the cross-cutting nature of issues (including biodiversity).

3.3 Key issues

- Community Strategies are dynamic documents and, while the review of online Strategies offers a ‘snapshot’ of performance, many of them do not represent the latest thinking by their authors.
- There appears to be a correlation between the performance of a Community Strategy against the EBS Standard and the presence of environmental organisations on the LSP (either at Board or Sub-group level).
- It is not only possible, but potentially preferable for the authors of Community Strategies to base their biodiversity objectives and targets on any existing plans such as the LBAP (where these are available) rather than to ‘start from scratch’.
- The cost of developing and implementing biodiversity objectives and targets should be carefully considered to ensure that they can realistically be achieved.

4. Conclusions and recommendations

4.1 Conclusions

4.1.1 Relationship between national standards and Community Strategy performance

Two national initiatives have been considered in relation to the performance of Community Strategies against the EBS Standard: the ODPM circular on plan rationalisation; and the Comprehensive Performance Assessment undertaken by the Audit Commission.

Since the ODPM recommended that LBAPs “can be integrated within Community Strategies” in paragraph 21 of the circular *Reducing local authority plan requirements*¹ in July 2003, some 141 of the Community Strategies reviewed have been published. However, as Table 2.6 indicates, there has been no apparent increase in emphasis on the incorporation of biodiversity into Community Strategies since this time. Given the period of time required to draft a Strategy, undertake a full public consultation exercise, finalise and publish, it is possible that the true influence of the ODPM advice has yet to be seen.

In December 2004, the Audit Commission released an updated series of CPA scores for local authorities in England³. These data were compared with the performance of an authority’s Community Strategy against the EBS Standard. The analysis provided in Table 2.9 shows that a local authority’s CPA score is not necessarily an indicator of how well their

³ <http://www.audit-commission.gov.uk/cpa/index.asp?page=index.asp&area=hpcpa>

Community Strategy has incorporated biodiversity. While the highest scoring Community Strategy in the review was produced by an authority that scored ‘excellent’ in the CPA review, the same was true of the authority which produced the only Strategy to score 0% against the EBS Standard. Overall, the CPA category which had the highest average score (33%) was the group of ‘Weak’ authorities. However, it should be noted that the CPA system does not, as yet, include specific indicators for biodiversity. Therefore, the factors considered in the EBS Standard are not considered in the CPA process. Under the current CPA assessment process, it is perfectly possible for a local authority to be regarded as having ‘Excellent’ performance, whilst at the same time having a Community Strategy which fails to take adequate account of biodiversity.

4.1.2 Performance characteristics

During the review process, it became apparent that Community Strategies which had similar scores against the EBS Standard also had a number of similar ‘characteristics’ (eg the inclusion of biodiversity targets). Therefore, it was suggested that these characteristics be presented in a manner that would provide a very simple method of grouping Community Strategies by their performance for biodiversity.

Breaking the Strategies’ scores against the EBS Standard into blocks of 25% creates four ‘quality categories’. While it is recognised that this is an arbitrary sub-division, the four categories could be labelled as follows: Weak (0 to 25%), Fair (25 to 50%), Good (50 to 75%) and Excellent (75 to 100%).

Table 4.1 provides a summary of the key questions in the EBS Standard with the percentage of Community Strategies within each score category which met the Standard. From these data, it is possible to identify in which category a majority of Strategies (ie greater than 50% of Strategies within that category) meet the relevant question of the EBS Standard.

Table 4.1 Issues addressed by each score group of Strategies

EBS Standard - Questions		Weak	Fair	Good	Excel
1.1	The Local BAP Partnership is referred to in the Community Strategy	8%	17%	45%	100%
1.2	A representative of one or more of the following organisations sits on the LSP (English Nature, Environment Agency, Wildlife Trust, RSPB - but is not understood to be formally representing the BAP partnership).	26%	58%	75%	100%
1.3	A representative of the Local BAP Partnership formally sits on the LSP or a topic/working group	5%	10%	35%	50%
1.4.1	Representatives (identified in 1.2) participate on LSP board/strategic group	12%	28%	41%	50%
1.4.2	Representatives (identified in 1.2) participate on Environment/sub-group/theme	9%	30%	53%	50%
1.4.3	Representatives (identified in 1.2) participate on Other sub-group/theme	1%	1%	2%	0%
1.4.4	Representatives (identified in 1.2) participate on Community panel/broad consultation or participation group	2%	10%	35%	50%

EBS Standard - Questions		Weak	Fair	Good	Excel
2.1	The Community Strategy makes meaningful reference to biodiversity/nature conservation	67%	97%	100%	100%
2.2	The Community Strategy recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)	56%	100%	100%	100%
2.3	The term "biodiversity" is used in the Community Strategy	32%	75%	88%	100%
2.4	The Community Strategy includes objectives for biodiversity	39%	90%	94%	100%
2.5	The Community Strategy includes targets and indicators for biodiversity	7%	45%	33%	0%
2.6	The Community Strategy has an associated Action Plan	28%	57%	94%	100%
3.1	The Action Plan makes meaningful reference to biodiversity/nature conservation	18%	53%	94%	100%
3.2	The Action Plan recognises that environmental issues are not restricted to waste, transport, recycling and water quality (ie it recognises the importance of biodiversity)	15%	54%	94%	100%
3.3	The Action Plan includes targets and indicators for biodiversity	2%	21%	76%	100%
3.4	The Community Strategy identifies specific action(s) which will be taken to protect/enhance biodiversity	15%	55%	86%	100%
3.5	The Community Strategy identifies organisations responsible for delivery of biodiversity objectives	4%	31%	76%	100%
3.6	The Community Strategy/Action Plan has 4 or more targets which relate specifically to biodiversity	0%	1%	18%	100%
4.1	The Community Strategy recognises that some issues can be cross-cutting	43%	70%	84%	100%
4.2	A formal mechanism exists for cross-cutting themes to be included in the Community Strategy	5%	18%	27%	0%
4.3	The Community Strategy recognises that the natural environment is a cross-cutting theme	13%	43%	59%	100%
4.4	Biodiversity is recognised as a factor in achieving the wider environmental priorities identified in the Community Strategy	17%	74%	86%	100%
4.5	The natural environment/biodiversity is recognised as a factor in achieving the social development priorities identified in the Community Strategy	8%	29%	39%	100%
4.6	The natural environment/biodiversity is recognised as a factor in achieving the economic development priorities identified in the Community Strategy	8%	21%	31%	100%
5.1	The Community Strategy has a formal Monitoring and Review process in place	60%	78%	96%	50%
5.2	The Community Strategy identifies organisations responsible for biodiversity monitoring and reporting	5%	17%	69%	100%
5.3	The Local BAP Partnership is identified as playing an important role in monitoring and reporting on biodiversity targets	0%	3%	27%	100%

Box 4.1 presents these data in the form of a list of characteristics for each of the four performance categories.

Box 4.1	Performance characteristics of Community Strategies
<p>The majority of weak Community Strategies (scoring up to 25%) will:</p> <ul style="list-style-type: none"> • Make meaningful reference to nature conservation/biodiversity as an environmental issue that is separate from issues such as waste, recycling, transport and water quality; and • Have a formal mechanism for the monitoring and review of the Strategy. <p>In addition to the characteristics described above, the majority of fair Community Strategies (scoring 25% to 50%) will:</p> <ul style="list-style-type: none"> • Have a representative of an environmental organisation (such as English Nature, the Environment Agency, the RSPB or the local Wildlife Trust) participating in the LSP; • Use the term ‘biodiversity’; • Recognise that biodiversity is a factor in achieving the wider environmental aims of the Strategy; • Include objectives for biodiversity; • Have an associated Action Plan for the Strategy which makes meaningful reference to biodiversity; and • Identify specific actions that will be undertaken to achieve biodiversity objectives. <p>In addition to the characteristics described above, the majority of good Community Strategies (scoring 50% to 75%) will:</p> <ul style="list-style-type: none"> • Have a representative of an environmental body on the environment sub-group of the LSP; • Recognise that the environment is a cross-cutting theme within the Strategy; • Include specific targets and indicators for biodiversity within the Strategy’s Action Plan; and • Identify the organisations that are responsible for the delivery, monitoring and reporting of the biodiversity objectives/targets of the Strategy. <p>In addition to the characteristics described above, the majority of excellent Strategies (scoring 75% to 100%) will:</p> <ul style="list-style-type: none"> • Refer to its local BAP partnership and have a representative of the partnership participating in the LSP; • Have a representative of an environmental organisation on the LSP board; • Have representatives of environmental organisations on the LSP’s community panel (or appropriate consultation/participation group); • Have 4 or more specific targets for biodiversity as listed in the EBS Standard (Question 3.6); • Recognise that the natural environment is a factor in the delivery of the social and economic development objectives of the Strategy; and • Identify the local BAP partnership as having an important role in the monitoring and reporting of biodiversity targets. 	

It should be noted, that for certain EBS questions, the percentage of Community Strategies never exceeds 50% (see Table 4.1). Therefore, these have not been included in the characterisation. In addition, for question 2.5 (“The Community Strategy includes targets and indicators for biodiversity”) the drop in score from the second to third quartiles is most likely due to targets in better performing Community Strategies being contained in an Action Plan rather than the Strategy itself.

4.1.3 Key factors affecting quality

The key factor that emerges from both the review of the on-line Community Strategies and the telephone interviews with sample LSPs/local authorities, is the importance of

representation of biodiversity organisations on the LSP or its sub-groups. Only 49% of Community Strategies reviewed had formal representation from an environmental body on their LSP or sub-groups. Analysis of the review data shows a clear correlation between the involvement of ‘environmental’ experts and the score of a Community Strategy against the EBS Standard. If there is a biodiversity ‘champion’ within the process the profile of biodiversity issues is raised and maintained at that level.

In addition to direct involvement, resource issues were identified by a number of the telephone interviewees. This was particularly true where surveys were required to establish baseline conditions for a Strategy area against which to develop targets.

4.1.4 Opportunities for involvement

The on-line review of Community Strategies, indicates that approximately 8% of all Community Strategies are being annually updated while almost 40% are due to be reviewed in the next two years. This presents a significant opportunity for targeted input by English Nature and its partners to ensure that biodiversity is effectively incorporated in all Community Strategies. Appendix E contains information on Community Strategies which are:

- currently being developed;
- reviewed on an annual basis; or
- scheduled for review between 2005 and 2007.

4.2 Recommendations

4.2.1 The EBS Standard

The EBS Standard worked well for use in this study as an indicator of the quality of the biodiversity content of Community Strategies. However, the study has highlighted a number of areas where the Standard could be improved.

As discussed in section 2.1, all but four of the questions in the Standard are phrased in such a way that a ‘yes’ answer indicates a desirable action or characteristic. The exceptions are questions 2.1, 2.2, 3.1 and 3.2, where a ‘yes’ answer indicates an undesirable characteristic of a Community Strategy. Therefore, these four questions were modified for use in the review (see Table 2.2) and we recommend that these modifications should be reflected in any future revision of the Standard.

There is a further opportunity for imposing that Standard under Theme 1, where we suggest that representation of the LBAP partnership on the LSP should be presented before ‘other’ environmental organisations to reinforce the importance of the partnership. Greater clarity is also required when asking which boards or groups representatives sit on.

Another opportunity for improvement is to address the potential for confusion between Themes 2 and 3 around whether objectives, targets and indicators are presented in Action Plans or the body of the Community Strategy. It is recommended that greater clarity should be provided in these two themes regarding which documents are checked (the Strategy, an Action Plan or both).

These recommendations have been incorporated into a proposed revision of the EBS Standard in **Table 4.2**.

Table 4.2 Recommendation for revised EBS Standard

1	Local biodiversity partnership representation on the Local Strategic Partnership (throughout plan preparation and delivery)	
1.1	The Local BAP Partnership is referred to in the Community Strategy	Yes/No
1.2	A representative of the Local BAP Partnership formally sits on the LSP or a topic/working group <i>And/Or</i> A representative of one or more of the organisations listed in Appendix 1 sits on the LSP or a topic/working group (but is understood not to be formally representing the BAP partnership)	Yes/No
1.3	The representative(s) identified in 1.2 participate on the LSP Board or equivalent strategic group	Yes/No
1.4	The representative(s) identified in 1.2 participate on an environment sub-group (or action/theme group)	Yes/No
2	Delivery of national and local BAP targets included as an objective of the Community Strategy	
2.1	The term ‘biodiversity’ is used in the Community Strategy	Yes/No
2.2	The Community Strategy makes meaningful reference to biodiversity/nature conservation (ie it recognises that environmental issues are not restricted to waste, transport, recycling and water quality)	Yes/No
2.3	The Community Strategy includes objectives for biodiversity	Yes/No
2.4	The Community Strategy has an associated Action Plan	Yes/No
2.5	The Action Plan makes meaningful reference to biodiversity/nature conservation	Yes/No
3	Delivery of national and local BAP targets built into action programmes and indicators	
3.1	The Community Strategy and/or Action Plan includes targets and indicators for biodiversity	Yes/No
3.2	The Community Strategy and/or Action Plan identifies specific action(s) which will be taken to protect/enhance biodiversity	Yes/No
3.3	The Community Strategy and/or Action Plan identifies organisations responsible for delivery of biodiversity objectives	Yes/No
3.4	The Community Strategy and/or Action Plan has targets that relate to at least four of the following topics: <ul style="list-style-type: none"> • Access to ‘greenspace’ • General habitat and/or species action (eg woodland creation, hedgerow maintenance) • Ecological processes or networks • Habitats and Species Action Plans relevant to the Local BAP • Local Nature Reserves • Locally important wildlife sites – designation and protection • Farmland birds (PSA target etc) • SSSIs (PSA target etc) 	Yes/No
4	Biodiversity is included as a cross cutting theme and links are made to social, economic and other environmental issues	
4.1	The Community Strategy recognises that some issues can be cross-cutting and a mechanism exists for their inclusion	Yes/No

4.2	The Community Strategy recognises that the natural environment is a cross-cutting theme and biodiversity is recognised as a factor in achieving the wider environmental priorities identified in the Community Strategy	Yes/No
4.3	The natural environment/biodiversity is recognised as a factor in achieving the social development priorities identified in the Community Strategy	Yes/No
4.4	The natural environment/biodiversity is recognised as a factor in achieving the economic development priorities identified in the Community Strategy	Yes/No
5	Monitoring and review systems	
5.1	The Community Strategy has a formal Monitoring and Review process in place	Yes/No
5.2	The Community Strategy identifies the organisations responsible for biodiversity monitoring and reporting	Yes/No
5.3	The Local BAP Partnership is identified as playing an important role in monitoring and reporting on biodiversity targets	Yes/No

4.2.2 Ensuring representation of LBAP partnerships on LSPs

As discussed in section 4.1.3, one of the key issues affecting the successful incorporation of biodiversity objectives and targets into Community Strategies is the presence of a biodiversity ‘champion’ within the LSP. Ideally, this champion should be a representative of the LBAP partnership who is able to ensure that the profile of biodiversity is maintained within the LSP and that the objectives and targets within the Community Strategy properly reflect the priorities and targets of the LBAP.

It is recognised that it is not feasible for English Nature to provide a representative for all LSPs in England. However, it should be possible for each LBAP partnership to ensure that it works with its local LSP(s) to co-ordinate the provision of a biodiversity representative for each LSPs. These representatives could come from a variety of partner organisations but should be there to represent the LBAP partnership rather than their own organisation.

4.2.3 Targeting of English Nature input to Community Strategies

As identified in section 4.1.4, there are 186 Community Strategies which are either being developed now or will be reviewed in the next three years. This presents a significant opportunity for LBAP partnerships to have a major impact on the way in which biodiversity is considered in almost half of all Community Strategies. English Nature could provide increased encouragement to LBAP Partnerships in these 186 areas to engage in the Community Strategy process.

4.2.4 Ensuring that LBAP priorities are reflected in Community Strategies

A common factor identified in the telephone interviews of LSPs producing ‘strong’ Community Strategies was that their biodiversity objectives and targets were based on those contained in existing plans or strategies. The LBAP often provides the best source of these objectives/targets, as these should reflect UK, regional and local priorities. In this way, duplication of effort in incorporating biodiversity into the Strategy can be significantly reduced. Where an LBAP covers more than one Community Strategy area (eg county LBAPs), it may be necessary to disaggregate LBAP targets down to the District/Borough level.

4.2.5 Monitoring of Community Strategies

There are two monitoring issues relating to monitoring which require consideration.

Monitoring of performance against targets within a Community Strategy

Actions that contribute towards biodiversity targets in LBAPs should be reported through the BARS⁴ system as part of the annual UK BAP monitoring round. If the biodiversity actions within a Community Strategy are based on those within the LBAP, the LSPs should be encouraged to seek greater links with the existing LBAP reporting programme within their area. In this way, an LBAP partnership can help support the relevant LSPs through the existing work it undertakes as part of its wider monitoring remit.

Monitoring of biodiversity performance of Community Strategies

Indicator L2 of the England Biodiversity Strategy is “*Community Strategies with biodiversity policies, objectives and targets for action*”. The objective is to encourage a continuing increase in the proportion of Community Strategies integrating biodiversity into policies, objectives and targets. The data gathered through the annual review of Community Strategies against the EBS Standard would be central to reporting performance against indicator L2. Due to the large number of Community Strategies in England, it would be impractical to expect national monitoring of their performance for biodiversity to be undertaken centrally. Therefore, it is suggested that the future monitoring of Strategies against the revised EBS Standard (or subsequent indicators) would best be delivered on a local level. The review undertaken as part of this study provides a significant amount of baseline data. Therefore, what is now required is the maintenance of these data to ensure that they remain up-to-date. Responsibility for localised monitoring of Community Strategies could be addressed in one of two ways.

- If, as is recommended in section 4.2.2, environmental organisations co-ordinate their involvement in their local Community Strategies, a biodiversity representative for each LSP could be asked to annually review their respective Community Strategies against the EBS Standard and feed the results back to their local English Nature office where these data can be collated for the region. By having someone involved in the LSP providing the updates, the information provided should be based on a position of knowledge. As the EBS Standard requires no more than a series of ‘yes’ or ‘no’ answers (or even ticks and crosses) a simple proforma could be provided to each representative. However, it should be noted that this may represent too significant a burden on LSPs (particularly those which do not have a suitably qualified and/or experienced biodiversity rep).
- Recent funding arrangements have opened up the possibility of the creation of a series of regional BAP co-ordinators who would be well placed to undertake periodic reviews of the Community Strategies in their region. The data collated by regional co-ordinators (or, possibly, English Nature area offices) could then be passed to a national co-ordinator for collation on an annual basis to provide an updated version of the review database.

⁴ The Biodiversity Action Reporting System (BARS) is a web-based information system that supports the planning, monitoring and reporting requirements of national and local Biodiversity Action Plans. It has been developed by the Joint Nature Conservancy Council (JNCC) with the support of English Nature, the Countryside Council for Wales, the Wales Biodiversity Partnership, the Scottish Executive, Scottish Natural Heritage and the Environment Agency.

These annual updates would not only ensure that the database remains accurate, they will also allow for improvement in individual Community Strategies to be measured as part of the EBS's annual monitoring and reporting process.

In order to raise awareness among local authorities of the importance of properly incorporating biodiversity into their Community Strategies, Defra is finalising a study to develop a suite of biodiversity performance indicators (PIs) for local government that it hopes will become adopted for national implementation. Therefore, a mechanism for raising the profile of the role of biodiversity in the Community Strategy process may be through the future incorporation of the EBS Standard into the adopted suite of biodiversity performance indicators. Such an approach would require the agreement of Defra, the ODPM, the Audit Commission and other partners.

Appendix A - Results of the review of Community Strategies against the EBS Standard

35 Pages

Authority Number	Authority Name	Authority Region	Q1 Comments					Q1 Comments	Q2 Comments						Q2 Comments	Q3 Comments						Q3 Comments	Q4 Comments				Q4 Comments	Q5 Comments			Overall Comments																																						
			O 1.1	O 1.2	O 1.3	O 1.4.1	O 1.4.2		O 1.4.3	O 1.4.4	O 2.1	O 2.2	O 2.3	O 2.4		O 2.5	O 2.6	O 3.1	O 3.2	O 3.3	O 3.4		O 3.5	O 3.6	O 3.7	O 3.8		O 4.1	O 4.2	O 4.3		O 4.4	O 4.5	O 4.6	O 5.1	O 5.2	O 5.3																																
35	Breckland District Council	East of England	0	0	0	0	0	0		0	0	0	1	0	0	The outline strategy includes objectives for biodiversity. There is to be an associated Action Plan.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Progress updates to be reported annually and a full scale consultation & review to be held every three years.	An outline of the key objectives for the Community Strategy is currently available. This booklet is open to public feedback until the 11th of February and a 3 year Strategy, with associated action plans, will be published later in the year.																				
36	Brent London Borough Council	Greater London	0	0	0	0	0	0	None of the above	1	1	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	This is not contained within the community strategy but within a separate "Parks Strategy" which details a formal monitoring and review process for parkland and other green spaces. No mention of biodiversity though.	There are two strategies: "A Corporate Strategy 2002-2006" and the above-mentioned strategy. Neither contains any mention of biodiversity nor any specific targets. Additionally there is a "parks strategy".																					
37	Brentwood Borough Council	East of England	1	0	0	0	0	0	There is no reference to the LBAP partnership or any of the above organisations having representation on the LSP.	0	0	1	1	0	0	The Plan indicates that appropriate measures under the LBAP will be implemented. The LSP website indicates that the community strategy will should have an Action Plan, although this Plan does not.	0	0	0	1	0	0	0	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	The report states that the plan will be reviewed regularly and that consequently objectives may be amended as necessary. However it does not outline a formal procedure for achieving this.	It is likely that a separate Community Strategy is being prepared & that this plan was initiated before all relevant legislation was implemented. It currently provides coverage of some biodiversity issues without detailing any specific targets.															
38	Bridgnorth District Council	West Midlands	0	1	0	0	0	0		0	0	1	0	0	0	2.5 Not specifically for Biodiversity, but in terms of improving the environment e.g. Reducing air pollution from cars and reducing amount of chemicals used in farming	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	No specific action plan on biodiversity refers to Local biodiversity action plan. 3.4 The strategy identifies specific actions to improve the environment, rather than biodiversity itself. 3.6 None of the above apply, though access to countryside included	0	1	0	0	0	1	Cross cutting themes listed as equally, sustainable longterm solutions, information communication technologies and links between urban and rural areas. Top priorities is improving the environment including recycling and providing local transport	1	0	0	Good in terms of discussing general themes, more specifics given for sections on waste, energy, transport etc					
39	Brighton and Hove City Council	South East	0	1	0	1	0	0	The Environment Agency are represented on the LSP.	0	0	0	1	0	1		1	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	None of the targets in the action plan relate to b/d & the LBAP is not one of the linked plans.	0	0	0	1	0	Little/no treatment of cross-cutting themes.	1	0	0	Progress is to be reported at six-monthly intervals.	The strategy itself provides a relatively good treatment of b/d, outlining a commitment to 'maintain & improve the natural environment' & including some broad actions. However none of the targets in the action plan relate to b/d & there is no link to LBAP							
40	Bristol City Council	South West	0	1	0	1	0	0	The EA are represented on the LSP.	0	0	1	1	1	1	The strategy does not include targets for biodiversity but does include an indicator: 'the average number of bird species per garden'. Includes an in-built action plan.	0	0	1	0	1	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	There is a target in the action plan for all LNRS to be in a favourable status by 2010.	0	0	0	1	0		1	0	0	Good treatment of biodiversity. Includes objectives, actions and a target. Outlines commitment to the development of an LBAP. Little treatment of cross-cutting themes however. Subjected to a sustainability appraisal.			
41	Broadland District Council	East of England	0	1	0	1	0	0	The EA is represented on the LSP board.	0	0	1	0	0	0	The community strategy describes the value of the district's wildlife & natural environment. It outlines as an aim the protection, conservation & enhancement of its 'heritage' but there are no 'aspirations' or actions specific to biodiversity conservation	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	The Action Plan simply describes projects which have relevance to the Community Plan. None of these are primarily focused on protecting or enhancing the natural environment.	1	0	1	0	1	Recognises that many of the different aspects of quality of life are linked. It also states that the area benefits from its heritage (including its natural environment & biodiversity) socially, economically and environmentally.	1	0	0	Progress against targets set out in each year's action plan will be monitored and regularly reported.	Well researched & well presented document. However, whilst it recognises the value of the district's natural heritage & the need to protect this, it provides scant evidence of objectives or actions specifically aimed at conserving the natural environment.
42	Bromley London Borough Council	Greater London	1	0	0	0	0	0	Links in the appendix of the community plan point to the local BAP. The local BAP is a detailed plan in its second draft (2003) with multiple organisations contributing and detailed targets for biodiversity.	0	0	1	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		1	1	0	0	0		1	0	0	Though the community plan does not contain any detail on biodiversity targets it does list the Local BAP which is a thorough and detailed document.						
43	Bromsgrove BC	West Midlands	0	1	0	0	0	0		0	0	0	1	1	1	Only target links to recommendation of water vole survey.	0	0	1	1	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0		0	0	0	Short glossy version of the strategy. Full version is not available online.				
44	Broxbourne Borough Council	East of England	0	0	0	0	0	0	Groundwork Hertfordshire is represented on the LSP but none of the above organisations are represented.	0	1	0	0	0	0	The environment section in the Community Strategy is restricted to recycling & transport issues. 'Improve the management of open space' is an objective but this appears to refer to providing facilities & entering the 'Anglia in Bloom' competition.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	According to the Community Strategy an Action Plan is produced annually, setting targets and enabling the monitoring of progress. This was not however available online.	1	1	0	0	0	The Community Strategy has a section devoted to the treatment of 'cross-cutting themes', but does not include environment as one of these.	1	0	0	The plan is to be fully reviewed every three years, and Action Plans will be produced annually.	Clear & well structured document. However, the natural environment is barely considered in this strategy. It is stated that 'wildlife conservation does not merit consideration as a key priority' as important sites are already afforded adequate protection.

Authority Number	Authority Name	Authority Region	Q1 Comments							Q2 Comments							Q3 Comments							Q4 Comments				Q5 Comments			Overall Comments									
			O 1.1	O 1.2	O 1.3	O 1.4.1	O 1.4.2	O 1.4.3	O 1.4.4	O 2.1	O 2.2	O 2.3	O 2.4	O 2.5	O 2.6	O 3.1	O 3.2	O 3.3	O 3.4	O 3.5	O 3.6	O 3.6.1	O 3.6.2	O 3.6.3	O 3.6.4	O 3.6.5	O 3.6.6	O 3.6.7	O 3.6.8	O 4.1		O 4.2	O 4.3	O 4.4	O 4.5	O 4.6	O 5.1	O 5.2	O 5.3	O 5.4
67	Chester-Le-Street District Council	North East	0	0	0	0	0	0	0	0	0	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	1	0	0	1	0	0	0		Clear, well-structured and detailed document. A number of biodiversity related objectives & actions are outlined, although most are concerned with planning rather than specific species or habitat related action. No reference to the LBAP.
68	Chichester District Council	South East	0	1	0	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	Progress reported annually.	Fairly basic strategy, but with objectives, some broad actions & qualitative indicators for most themes. However whilst there is an environment section there is no reference to natural environment or b/d issues. No reference to LBAP. Poor.
69	Chiltern District Council	South East	1	0	1	0	1	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		Poorly structured strategy. Includes a sub-section on conservation that describes the existing partnerships & projects contributing to b/d protection in the region. However does not outline any objectives itself & action plan is restricted to waste issues
70	Chorley Borough Council	North West	0	1	0	1	1	0	0	1	0	0	1	0	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0		Relatively brief & well presented document. However, there is very little treatment of the natural environment. There is an overall objective to protect the countryside, but there is not one specific reference to any b/d, wildlife or habitat issue.
71	Christchurch Borough Council	South West	0	1	0	0	0	0	0	0	1	1	1	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	1	0	0	0	0	0	0	Indicators for the monitoring of progress are included, but no formal process for either monitoring or review is outlined.	Simple, quite well presented document. Commits to biodiversity protection & enhancement. Refers to supporting the local implementation of the Dorset LBAP & has a target for LNR designation. Would be improved if further detail provided as to actions.
72	Colchester Borough Council	East of England	0	0	0	0	0	0	1	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	The Action Plan is reviewed and updated January and July each year.	Brief glossy pamphlet. Extremely limited coverage of environmental issues. Acknowledges that issues including 'protecting our environment' should be addressed, but states that the LSP has 'tried to be realistic' & focus on issues not currently addressed.
73	Congleton Borough Council	North West	0	0	0	0	0	0	0	0	1	0	0	0	1	0	1	0	1	0	0	1	0	0	0	0	0	0	0	1	0	1	1	0	0	1	1	0		Due to be adopted Mar 2003, although only the draft version is available online. Online version is not very clear, but updated version may have more consideration of b/d. Strategy itself very little consideration of b/d, but more in the action plan.
75	Corby Borough Council	East Midlands	0	1	0	0	1	0	0	0	0	1	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		Each section details priorities, activities, key partners, targets & evaluation measures. However whilst the natural environment is mentioned there is very limited consideration of b/d. Several other local plans are referenced but the LBAP is not.
76	Cornwall County Council	South West	1	1	0	0	1	0	0	0	1	1	0	0	0	0	1	1	1	1	1	0	1	1	1	1	1	1	1	0	1	1	1	1	1	1	1	1		Excellent treatment of biodiversity. Recognition of its importance & strong commitment to its protection. Good recognition of the cross-cutting value of a high quality natural environment. Reference to LBAP & partnership. Many targets & actions outlined.
77	Corporation of London	Greater London	1	0	0	0	0	0	0	0	1	0	0	1	0	0	1	0	1	0	1	1	0	1	0	0	0	0	1	1	1	0	0	0	1	1	1	1		One of the best Community Strategies for biodiversity from a London council. The Local BAP in particular goes into further detail. The Strategy itself mentions biodiversity and set targets within the action plan.

Authority Number	Authority Name	Authority Region	O 1.1	O 1.2	O 1.3	O 1.4.1	O 1.4.2	O 1.4.3	O 1.4.4	Q1 Comments	O 2.1	O 2.2	O 2.3	O 2.4	O 2.5	O 2.6	Q2 Comments	O 3.1	O 3.2	O 3.3	O 3.4	O 3.5	O 3.6	O 3.7	O 3.8	Q3 Comments	O 4.1	O 4.2	O 4.3	O 4.4	O 4.5	O 4.6	Q4 Comments	O 5.1	O 5.2	O 5.3	Q5 Comments	Overall Comments							
90	Derby City Council	East Midlands	0	1	0	0	1	0	0	The Environment Agency & the Wildlife Trust both sit on the environment theme group.	0	0	1	1	0	1		0	0	0	1	0	0	0	0	0	Reference to the protection of species and habitats according to the 'Derby Biodiversity Greenprint'.	0	0	0	1	0	0	There seems to be little formal treatment of cross-cutting issues.	1	0	0		Very detailed community strategy, with a good treatment of the natural environment, as part of the promotion of Derby as an 'Environment City'. Objectives, actions & targets are identified & there is a link to both the LBAP & a 'biodiversity greenprint'.						
91	Derbyshire County Council	East Midlands	1	1	0	1	0	1	0	English Nature & the Environment Agency are members of the LSP for Derbyshire.	0	0	0	1	1	0	The term biodiversity is not used, however the strategy does refer to the 'diversity of wildlife'.	0	0	0	0	1	0	0	0	0	0	There is no Action Plan, but the strategy itself identifies as a target 'an increase in the number of LNRs'.	1	0	0	1	0	1	An objective of the 'lifelong learning & culture section' is to top expand the 'environmental economy', & there is recognition of cross cutting issues, without including a formal mechanism for their treatment within the strategy.	1	1	1		Overall a good treatment of the natural environment & recognition of biodiversity issues. However concentrates mainly on what has been already achieved & outlining broad priorities, without specifying many actions for the future.					
92	Derbyshire Dales District Council	East Midlands	0	1	0	1	0	0	0	English Nature are a member organisation of the LSP.	0	0	0	1	0	0		0	0	0	0	0	0	0	0	The strategy outlines a number of 'actions', however the 'actions' relating to biodiversity really reflect objectives and not specific actions that will be undertaken.	0	0	0	1	0	1	Recognition that the area's 'rich wildlife' contributes to the economy, but no formal recognition of the cross-cutting nature of themes.	1	0	0		Relatively short document. Recognition of the value of the area's rich diversity of wildlife & describes, as a case study, projects related to the LBAP. However, the treatment overall is quite brief & it would benefit from the provision of an Action Plan.							
93	Derwentside District Council	North East	0	1	0	0	1	0	0	The EA and the Durham Wildlife Trust are listed as two of the key partners in the environment section. It is not clear whether the LBAP partnership or other environmental organisations were involved.	0	0	1	1	1	0	Very good consideration of biodiversity.	0	0	0	1	1	0	0	0	0		1	1	1	0	1	0	It is recognised that a high quality environment helps to attract new business to the region, but it is not really included as a factor in achieving economic development priorities.	1	0	0		Very detailed, 94 page long, document, with a very good treatment of biodiversity. Includes as an objective the implementation of the LBAP, details many specific actions, outlines targets and describes potential outcomes.						
94	Devon County Council	South West	0	1	0	1	0	1	0	The Environment Agency is represented on the LSP steering group. The EA, along with English Nature and the Devon Wildlife Trust, are also represented on the partnership forum. The LBAP partnership is not formally referred to.	0	0	1	1	1	1	It has an in-built action plan.	0	0	0	1	1	0	0	1	0	0	Percentage SSSIs in a favourable condition is used as an indicator/target for measuring progress against b/d objectives.	1	0	1	1	0	1	Good treatment of the link between environment and the economy.	1	0	0		Detailed 116 page long strategy. Good treatment of biodiversity & the natural environment, including objectives, actions & targets. Good treatment of cross-cutting themes. However, no reference to the LBAP.					
95	Doncaster MBC	Yorkshire and Humber	1	0	1	1	0	0	0		0	0	1	1	1	1		0	0	1	1	1	0	1	0		1	0	0	0	0		1	1	1		A strong strategy with clear targets and objectives. The involvement of the local sustainability group (inc EN rep) is evident.								
96	Dorset County Council	South West	0	0	0	0	0	0	0	None of the above organisations are on the main list of partners for the LSP, but it is noted that many more than the ones listed have contributed to the community strategy.	0	0	1	1	0	1		0	0	0	1	0	0	0	0	1	Targets are not quantified, but actions/objectives relating to every target in the list above are described. It is intended to reverse the decline in farmland & woodland birds & improve access to greenspace. Excellent b/d coverage (in strategy not A plan)	1	1	1	1	0	0	Relevance of biodiversity/natural environment to social issues/quality of life well treated.	1	0	0		Excellent. Very detailed, but well structured & presented strategy. Describes actions/objectives relating to every target in the list including SSSIs, LNRs, farmland birds; links to the LBAP & recognises the importance of ecological processes/networks.						
97	Dover District Council	South East	0	1	0	0	0	0	1	The EA, English Nature and the Kent Wildlife Trust are all represented on the wider partnership strategy forum, but none of the above are represented on the LSP itself.	0	0	1	1	0	1		0	0	0	1	0	0	0	0		0	0	0	1	0	0	The Action Plan outlines two actions/targets for biodiversity.	0	0	0	0	0	0	Little/no treatment of cross-cutting themes.	1	0	0		Brief and not very detailed strategy. However does include objectives, actions and targets for biodiversity & does refer to the LBAP. Overall good commitment to b/d, but more detail needed.
98	Dudley MBC	West Midlands	0	0	0	0	0	0	0		1	1	0	0	0	0		0	0	0	0	0	0	0	0		0	0	0	0	0	0		1	0	0	Currently under review	Very 'urban' focus. While 'the environment' is discussed, it is never clear whether this includes biodiversity. Subsequent 'accomplishments' reports mention SSSIs and LNRs, but not in relation to any targets or objectives.							
99	Durham City Council	North East	0	0	0	0	0	0	0	It is not clear whether any of the above organisations have been represented on the LSP. It appears that the position of LSP policy developer is vacant at present & this may explain why there has been no evident progress since the draft was published.	1	0	0	0	0	0		0	0	0	0	0	0	0	0	0		0	0	0	0	1	0	0	Enhancing the environment is included as an action necessary to achieve both economic and social development priorities.	1	0	0		Short document, with very little detail on any aspect of the strategy. Whilst this is likely due to the fact that it is only a consultation draft, there is little to suggest that the natural env. or b/d will be treated in any more depth in the final plan.					
101	Ealing London Borough Council	Greater London	0	0	0	0	0	0	0	Friends of the Earth sit (or did sit) on the LSP.	0	0	1	0	0	0	Lip service is paid to the council's local BAP. Otherwise it is focused much more on green spaces such as parkland.	0	0	0	0	0	0	0	0	0		1	0	0	0	0	0		0	0	0	None of the above.	The Strategy document itself provides very little in the way of guidance or targets for biodiversity. However, the council's local BAP is very detailed and has specific actions to be undertaken to safeguard species and habitats within the borough.						

Authority Number	Authority Name	Authority Region	Q1 Comments						Q2 Comments						Q3 Comments						Q4 Comments						Q5 Comments						Overall Comments																
			O 1.1	O 1.2	O 1.3	O 1.4.1	O 1.4.2	O 1.4.3	O 2.1	O 2.2	O 2.3	O 2.4	O 2.5	O 2.6	O 3.1	O 3.2	O 3.3	O 3.4	O 3.5	O 3.6	O 3.6.1	O 3.6.2	O 3.6.3	O 3.6.4	O 3.6.5	O 3.6.6	O 3.6.6	O 4.1	O 4.2	O 4.3	O 4.4	O 4.5		O 4.6	O 5.1	O 5.2	O 5.3	O 5.4											
135	Great Yarmouth Borough Council	East of England	0	1	0	0	0	0	0	0	0	1	1	1	1	The Community Strategy sets out as an objective the protection of wildlife and natural habitats. It also sets as a target that several designated wildlife sites in the district will still retain their international significance in 2020.	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	The Environment Agency, English Nature and the Norfolk Wildlife Trust are all represented on the Environment sub-group of the LSP.	The part of the strategy termed the 'action plan' actually details the short term delivery of the revised 'vision'. Tasks include establishing a baseline against which to measure progress & therefore does not include targets for biodiversity at present.	The monitoring and review process is still to be finalised, but will likely be implemented in the near future.	Takes the form of a vision statement. It sets out specific objectives for the protection & enhancement of local biodiversity and sets targets against which progress can be measured.
136	Greenwich London Borough Council	Greater London	0	0	0	0	0	0	0	0	1	0	0	0	0	None of the above	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0		This is a brief document without an associated action plan and with very few quantitative targets for the council. Biodiversity is not mentioned and very little is made of green space either.					
137	Guildford Borough Council	South East	0	0	0	0	0	0	0	1	1	0	0	0	0	None of the above organisations are represented on the LSP (the Guildford Environment Forum is, but none of the above organisations appear to be represented on this forum).	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	The community strategy, as it is available online, is really a summary of existing projects & partnerships. It sets out few fixed objectives or targets for the future. Poorly structured & a v. poor coverage of the natural env. No specific reference to b/d					
138	Hackney London Borough Council	Greater London	0	0	0	0	0	0	0	0	0	1	1	0	1	None of the above.	0	0	1	0	0	1	1	0	0	0	0	0	0	0	0	0	1	0	1	0	0	0	1	0	0	0	There are few specific targets but there is reference to best practice in management of the existing biodiversity and to the local BAP.	The strategy touches on biodiversity to a small degree, for instance it has a target of maintaining habitats for biodiversity and increasing area of woodland habitat. However, there are no quantitative targets nor a detailed assessment/feedback process.					
139	Halton Borough Council	North West	0	0	0	0	0	0	0	0	0	1	1	1	1	None of the above organisations are represented on the LSP board.	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	1	0	1	1	0	0	1	0	0	0	The Action Plan describes in much more detail the opportunities for environmental & b/d enhancement/protection, but does not commit to any specific objectives, actions or targets for b/d.	In the treatment of sustainability as a guiding principle biodiversity is recognised as a factor.	Progress to be reported each year.	Not a particularly well structured document. No dedicated environment section & very little actual treatment of the natural environment or b/d issues. Does use the term b/d, and does refer to the implementation of an LBAP, however.			
140	Hambleton District Council	Yorkshire and Humber	0	1	0	0	1	0	0	0	0	1	1	0	0	None of the above.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	0	0	0	Uses annual monitoring reports (but they could not be found)	Very glossy but, while discusses the importance of the natural environment fails to address this in any of its objectives.					
141	Hammersmith and Fulham London Borough Council	Greater London	0	0	0	0	0	0	0	0	1	0	0	0	1	None of the above.	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	1	0	0	0	The only targets and indicators given are for hectareage of greenspace in the borough.	There is no mention made of biodiversity, nor any targets or aims given for this topic other than area of greenspace.					
142	Hampshire County Council	South East	1	0	0	0	0	0	0	0	0	1	1	0	0	The Environment Agency are represented on the LSP.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	1	1	1	1	1	0	0	Does not really outline any clear-cut objectives, but does describe a broad commitment to biodiversity protection. There are no actions or targets specifically relating to biodiversity.	Excellent recognition of the cross-cutting benefits of a quality natural environment, its importance recognised in both the social & economic sections. Cross cutting b/d actions are described & the BAP partnership is involved.	The strategy document sets the context for each theme & identifies the main issues. Current projects/actions are described but few objectives, actions or targets are outlined. Nevertheless, good treatment of b/d & excellent on cross-cutting themes.				
143	Harborough District Council	East Midlands	0	0	0	0	0	0	0	0	0	0	0	1	0	It would appear that none of the above organisations are members of the LSP or any of the theme groups.	0	0	1	0	1	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0	0	1	0	0	There is a section under each theme entitled 'Action Plan'. It is not however very detailed.	No real treatment of cross-cutting themes.	This strategy provides only a very brief treatment of the key themes. It does, however, include a biodiversity related target: increase the number of Local Nature Reserves to 5, by 2010.				
144	Haringey London Borough Council	Greater London	0	0	0	0	0	0	0	0	1	0	0	0	1	None of the above	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	1	0	0	0		The strategy says very little about environmental policies, not mentioning biodiversity or biodiversity targets at all.					
145	Harlow District Council	East of England	0	0	0	0	0	0	0	1	0	0	0	0	0	None of the above organisations appear to have been represented at any level in the Harlow 2020 Partnership (the LSP).	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	The Strategy does not appear to have an associated Action Plan, although it is currently only at the draft stage. There is almost no reference to the natural environment.	There is limited evidence that the cross cutting nature of the themes in this vision has been recognised.	There seems to have been very little environmental input into this vision for Harlow in 2020. Consequently the treatment of natural environment issues is very limited. This may however improve in the final version, following the consultation period.				
147	Harrow London Borough Council	Greater London	0	0	0	0	0	0	0	0	0	1	0	0	1	None of the above	0	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	1	0	0		The strategy does mention biodiversity and also an associated local BAP. However, the targets and monitoring are slightly vague and are focused mainly on "greenspace".					
149	Hartlepool Borough Council	North East	0	0	0	0	0	0	0	0	0	1	1	1	1	None of the above organisations are represented on the LSP.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	1	1	1	1	0	0	0	Includes a section on key trends which describes a baseline for each theme. In the environment section describes the status of water votes in the area & describes them as an indicator species. Could be used as a future measure of success.	Action Plan not available online.	Clear, detailed & well-structured report. Good treatment of cross-cutting themes & includes a detailed section on the environment, with a good commitment to b/d protection. Would be improved if actions were specified, but these may be found in Action Plan				

Authority Number	Authority Name	Authority Region	Q1 Comments						Q2 Comments						Q3 Comments						Q4 Comments				Q5 Comments			Overall Comments								
			O 1.1	O 1.2	O 1.3	O 1.4.1	O 1.4.2	O 1.4.3	O 2.1	O 2.2	O 2.3	O 2.4	O 2.5	O 2.6	O 3.1	O 3.2	O 3.3	O 3.4	O 3.5	O 3.6.1	O 3.6.2	O 3.6.3	O 3.6.4	O 3.6.5	O 3.6.6	O 3.6.7	O 3.6.8		O 4.1	O 4.2	O 4.3	O 4.4	O 4.5	O 4.6	O 5.1	O 5.2
370	West Lancashire District Council	North West	1	0	1	0	0	0	1	0	0	0	1	1	1	0	0	0	1	1	1	1	1	1	1	0	1	0	1	1	0	0	1	0	0	Relatively brief coverage of each issue, but does commit to protection and enhancement of wildlife & habitats. Includes objectives & targets and refers to the LBAP itself & the LBAP partnership. Good treatment of biodiversity in action plan.
371	West Lindsey District Council	East Midlands	0	1	0	0	1	0	0	0	0	1	0	0	1	0	0	0	0	1	0	0	0	0	0	0	1	0	0	1	0	0	1	1	0	Quite well structured document outlining priorities, actions & measures of progress. Despite quite a strong environment section however, (incl. a target for b/d) there is little description of specifically biodiversity-related actions or objectives.
372	West Oxfordshire District Council	South East	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	Quite lengthy strategy, but with very little detail for the environment. There is recognition of the quality of the natural environment but none of the objectives relate to b/d or the natural environment. There are no b/d actions or targets. Very Poor.
373	West Somerset District Council	South West	0	0	0	0	0	0	0	1	1	0	0	0	1	1	1	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	The strategy is relatively detailed & includes an in-built action plan. However there is virtually no treatment of the natural environment or b/d at all, despite part of Exmoor National Park being located within the district. Very poor.
374	West Sussex County Council	South East	0	1	0	1	0	0	0	1	0	1	1	0	0	0	0	0	1	0	0	0	0	0	0	0	1	1	1	1	0	0	1	0	0	Set out as an overview or framework strategy, setting the 'strategic direction' for West Sussex. Identifies the 'need to enhance b/d', but outlines only one action & no objectives or targets that specifically address this need. No reference to LBAP. Poor.
375	West Wiltshire District Council	South West	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Appears to be a detailed strategy, however the full document can not be accessed online at the present time as the weblink crashes after only a few pages. Potentially due to the fact that it has only recently been published.
376	Westminster City Council	Greater London	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1	0	1	0	0	0	1	0	0	There is not a great deal here on nature conservation measures. However, the council does have a well developed local BAP. Reference is made to this within the community plan.
377	Weymouth and Portland Borough Council	South West	0	1	0	0	0	0	1	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	Recognition of the fact that the area has 'many nature reserves & SSSIs' & commits to 'improving & sustaining the natural environment'. However very little specific treatment of b/d issues - no actions/targets nor reference to LBAP, so overall quite poor.
378	Wigan Metropolitan Borough Council	North West	0	1	0	0	1	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0	1	0	1	0	0	Reasonably detailed document but is not very accessible or well structured online. Whilst there is relatively good coverage of environmental issues & recognition of declining b/d, no objectives or actions are proposed to counter this. No reference to LBAP

Appendix B - Details of Community Strategies reviewed

25 Pages

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
1	Adur District Council	South East	Your Community, Your Future - A Community Strategy for Adur 2004	Adur in Partnership	Adopted	Oct-03	?	Natalie Brahma-Pearl	natalie.brahma-pearl@adur.gov.uk	01273 263347	http://www.adur.gov.uk/yourcommunitypolicy.asp.htm	Excellent strategy. Detailed & well presented. Strategy itself outlines the key challenges & objectives. The Action Plan then outlines several detailed actions & commits to the implementation of the West Sussex BAP. Could outline more, quantified, targets	19	53%	40 to 60%	Strong 10%	After circular	2003	3 - Fair
3	Alnwick District Council	North East	Towards a sustainable future: A Community Strategy For Alnwick District	Alnwick Area Partnership	Adopted	Oct-03		Yvonne Probert	info@alnwickareapartnership.org.uk	01665 511276	http://www.alnwickareapartnership.org.uk/communitystrategy.html	78 page long word document, poorly presented. However, very detailed and includes a number of biodiversity commitments. Actions and targets are also listed.	18	50%	40 to 60%	Mid 80%	After circular	2003	4 - Good
4	Amber Valley Borough Council	East Midlands	Amber Valley Community Plan	Amber Valley Partnership	Adopted	Jul-02		Jane Urwin	jane.urwin@ambervalle.gov.uk	01773 841651	http://www.ambervalle.gov.uk/utilities/doclibrary/dddisplay.asp?refnum=667	Somewhat lightweight document, with only a relatively brief treatment of the issues. However biodiversity is recognised as a factor in the achievement of environmental objectives & it does outline a biodiversity related action.	8	22%	20 to 40%	Mid 80%	Before circular	2002	0 - No score
5	Arun District Council	South East	Our Kind of Place: Community Action in the Arun District	The strategy is 'led jointly by the three tiers of local government in Arun'.	Adopted	Apr-00		Jaqui Ball	strategy.unit@arun.gov.uk	01903 737602	http://www.arun.gov.uk/assets/pdf/OurKindofPlace.pdf	The strategy is not particularly well structured & there is not a specific environment section. Does contain broad commitment to b/d protection & there is an action to develop a local b/d plan. Could however be much more detailed. Overall poor b/d content	6	17%	0 to 20%	Mid 80%	Before circular	2000	4 - Good
6	Ashfield District Council	East Midlands	A Community Strategy for Ashfield 2001 - 2006.	The Ashfield Partnership	Adopted	Oct-00	2006. Twice yearly review of progress.	Andy Pollard or Rebecca Whitehead-01623 457332	a.pollard@ashfield-dc.gov.uk (or r.whitehead@ashfield-dc.gov.uk)	01623 457344	http://www.theashfieldpartnership.org/pdf_files/AshPartCommStrat.pdf	Long & detailed document that is primarily concerned with tackling deprivation in the district. Does however include objectives for b/d. The associated Action Plan has an excellent treatment of b/d, detailing many actions & involving the LBAP partnership.	23	64%	60 to 80%	Strong 10%	Before circular	2000	3 - Fair
8	Association of Greater Manchester Authorities	North West	Greater Manchester Strategy	Association of Greater Manchester Authorities (AGMA)	Adopted	Jun-03		AGMA Policy Unit	info@agma.gov.uk	01942 705725	http://www.agma.gov.uk/agma/FinalVersionStrategy.pdf	Detailed, but almost entirely focused on economic development, & to a slightly lesser degree, social regeneration. Consideration of environment is mostly restricted to the sustainable communities theme, but this mainly deals with housing & waste. Poor.	2	6%	0 to 20%	Weak 10%	Before circular	2003	0 - No score
11	Barking and Dagenham London Borough Council	Greater London	Building Communities, Transforming Lives	Barking & Dagenham Partnership	Adopted (review underway)			Julie Ford	julie.ford@bbd.gov.uk	020 8227 2317	http://www.barkingdagenhampartnership.org.uk/doc/bdp-community-strategy.pdf	There is very little by way of dealing with "specific" environmental issues and no mention made of biodiversity. In general, the community strategy deals more with public perceptions of how "green" their local area is.	4	11%	0 to 20%	Mid 80%	No date	No date	3 - Fair
12	Barnet London Borough Council	Greater London	Barnet First Class - A Community Plan for Barnet 2003-2006	London Borough of Barnet	Adopted	Nov-03		Andrew Nathan	andrew.nathan@barnet.gov.uk	020 8359 7029	http://www.barnet.gov.uk/local_democracy/community_plan/index.php3	Only mention of specific environmental issues are access to greenspace and public perception of green space available in the borough.	3	8%	0 to 20%	Weak 10%	After circular	2003	3 - Fair
13	Barnsley	Yorkshire and Humber	Barnsley Community Plan 2004-2005	One Barnsley	Adopted	Jan-04		John Woodside	johnwoodside@barnsley.gov.uk	(01226) 773166	http://www.barnsley.gov.uk/docs/council/forumexec/commplan.pdf	A very very detailed plan that focusses on urban renewal and barely mentions biodiversity in its 80 pages.	5	14%	0 to 20%	Mid 80%	After circular	2004	3 - Fair
14	Barrow-in-Furness Borough Council	North West	Barrow-in-Furness Community Plan 2003 -2006	Furness Partnership	Adopted (review underway)	Jul-04	2006 (reviewed strategy to be published in 2006).	Phil Huck	philhuck@barrowbc.gov.uk	01229 894259	http://www.barrowbc.gov.uk/main.asp?page=944	Good recognition of the cross-cutting benefits of implementing the LBAP (this section written by the LBAP partnership), and in general good treatment of biodiversity. Not presented in the most accessible format & no timescales, however.	20	56%	40 to 60%	Strong 10%	After circular	2004	3 - Fair
15	Basildon District Council	East of England	Community Strategy for the District of Basildon	Basildon District Local Strategic Partnership	Adopted	Aug-03		Stephen Platt	Stephen.Platt@basildon.gov.uk	01268 294414	http://www.basildonlsp.com/PDF/CS-Full.pdf	Well presented document with separate action plans for each of the key themes, including one entitled 'living in a pleasant environment'. Whilst this section does cover some biodiversity issues, and details some relevant actions, the term b/d is not used.	22	61%	60 to 80%	Strong 10%	Before circular	2002	3 - Fair
17	Basingstoke and Deane Borough Council	South East	'Pride in Our Place' A Community Strategy for Basingstoke and Deane 2003 - 2013	Basingstoke and Deane Local Strategic Partnership	Adopted	Jun-03	2006. Major review every three years, progress monitored/reported annually, vision to 2013.	Stephen Sheedy	isp.chair@basingstoke.gov.uk	01256 417500.	http://www.basingstoke.gov.uk/_assets/pppr/community_strategy_part1.pdf	Well presented strategy setting out aspirations/objectives for a number of themes. Relatively good treatment of b/d in the environment theme, although no specific actions or targets are outlined. Includes link to LBAP. Would be improved by an action plan.	17	47%	40 to 60%	Mid 80%	After circular	2003	5 - Excellent
18	Bassetlaw District Council	East Midlands	'Getting the Best for Bassetlaw - The Community Strategy	The Bassetlaw Local Strategic Partnership	Adopted	Mar-03		Gillian Blenkinsop	gillian.blenkinsop@bassetlaw.gov.uk	01909 533 142	http://www.bassetlaw.gov.uk/community_strategy_summary_03_pdf-2	The Strategy has had strong input from env bodies (Wildlife Trust on LSP) and contains good objectives and targets. Seems a little light on the monitoring aspects though.	10	28%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
19	Bath & North East Somerset Council	South West	BE: The Community Strategy for Bath and North East Somerset 2004 and beyond.	Bath and North East Somerset Local Strategic Partnership	Adopted	Aug-04	2014. The strategy is to last for ten years, but progress will be monitored in an annual report.	Andy Thomas	andy_thomas@bathnes.gov.uk	01225 394322	http://www.bathnes.gov.uk/BathNES/council/information/communitystrategy/default.htm	Lengthy document, but not that detailed. Reasonable treatment of b/d including an objective & an indicator, but little detail as to specific actions. However the strategy does commit to supporting the local BAP partnership.	17	47%	40 to 60%	Mid 80%	Before circular	2003	3 - Fair
20	Bedford Borough Council	East of England	A Community Plan for the Borough of Bedford 2004 - 2010	Bedford Partnership Board	Adopted	Jan-05	2010 (?).	Gordon Johnston	gjohnston@bedford.gov.uk	01234 267422	http://www.bedford.gov.uk/bedfordcommunityplan/Community%20Plan_jan05.pdf	Much improved on Feb 2004 draft. Detailed treatment of b/d as an issue & includes an objective for b/d protection, but only specifies 1/2 actions & no targets. Commits to the delivery of the LBAP.	14	39%	20 to 40%	Mid 80%	After circular	2004	4 - Good
21	Bedfordshire County Council	East of England	Bedfordshire's Community Strategy 2003 - 2013.	Bedfordshire Local Strategic Forum	Adopted	Dec-03	Interim review 2005/6. Full scale review 2006/7. Action plans reviewed every three years.	Helen Fudge	Helen.fudg@bedscc.gov.uk	01234 228435	http://www.community-plan.com/PDF/bedsstrat1203comp.pdf	139 page long document, but not well structured. Describes in detail the context to b/d issues & provides a very good treatment of the cross-cutting benefits of b/d. However does not outline any b/d specific actions (refer action plan?). Links to BAP.	11	31%	20 to 40%	Mid 80%	After circular	2005	1 - Poor
22	Berwick Upon Tweed Borough Council	North East	Berwick Community Strategy	Berwick Board Local Strategic Partnership (BBLSP)	Adopted	Mar-04	2007. Thorough review every three years, performance to be reported bi-annually, action plans produced each year.	Ross Weddle	rw@berwick-upon-tweed.gov.uk	01289 301864	available at: http://www.northernchamber.co.uk/localoffices/northumberlandlocal.asp	Not the most readable or well presented document, but it does list as an objective 'supporting all aspects of nature conservation (biodiversity)' & describes the 'recognition & where appropriate promotion' of SNCLs, SSSIs & the ACNB. No reference to LBAP.	20	56%	40 to 60%	Strong 10%	After circular	2003	2 - Weak
23	Bexley London Borough Council	Greater London	Bexley's Community Strategy - Our vision for Bexley 2003-2013	Partnership for Bexley	Adopted (review underway)	Mar-03		Nicola Howe	nicola.howe@bexley.gov.uk	020 8308 7777	http://www.bexley.gov.uk/about/communitystrategy/recomstrat.html	The opening sprial is slightly more sophisticated in its assessment of what the borough possesses, such as LNRs, SSSIs, importance of habitat types such as marshland within the borough. However, this is not brought out in targets in the action plan.	15	42%	40 to 60%	Mid 80%	After circular	2004	5 - Excellent

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
24	Birmingham City Council	West Midlands	Birmingham Community Strategy 2004 onwards	Birmingham Strategic Partnership	Draft (consultation stage)	Aug-04		Jayne Riding	j.riding@bhams.org.uk	(0)121 687 5211	http://www.birmingham.gov.uk/Media/Bham%20Comm%20Strategydraft%20-%20no%20map.doc?MEDIA_ID=65937&FILENAME=Bham%20Comm%20Strategydraft%20-%20no%20map.doc	Consultation draft which makes the usual 'urban' mistake of having a vague objective for biodiversity and then only having targets for transport and recycling.	5	14%	0 to 20%	Mid 80%	Before circular	2003	2 - Weak
25	Blaby District Council	East Midlands	The District of Blaby Community Plan	The District of Blaby Local Strategic Partnership	Adopted (review underway)	Jan-04	Feedback on the consultation draft was to be received by the end of November 2004. This document is a review of the 1st strategy published March 2003.	Malcolm Harris		0116 275 2518	http://docs.blaby.gov.uk/external/corporate/documents/complan04-05.pdf	The 1st strategy had a much better coverage of b/d issues, including specific actions and targets. This consultation draft however, whilst well structured, makes no reference to b/d issues at all, except for a commitment to improving open space.	5	14%	0 to 20%	Mid 80%	After circular	2004	0 - No score
26	Blackburn with Darwen Borough Council	North West	Blackburn with Darwen Community Plan	Blackburn with Darwen Strategic Partnership	Adopted	Jan-02	2005	Jan Styan	jan.styan@blackburn.gov.uk	01284 585465	http://www.bwdslp.gov.uk/community%20plan/community_plan_update_2002.pdf http://www.bwdcmmet.org.uk/local-strategic-partnership.html	Short, 9 page document, acting as an update on the original 2000 plan, which is not available online. Very brief coverage of all issues, especially the environment. One objective for b/d & no reference to LBAP. Perhaps original vision was more detailed.	5	14%	0 to 20%	Mid 80%	After circular	2004	5 - Excellent
27	Blackpool Borough Council	North West	Blackpool's Community Plan	Blackpool Local Strategic Partnership	Adopted	Jan-04	2020 (second part of plan was to be delivered October 2004)	Alan Cavill	alan.cavill@blackpool.gov.uk	01253 477322	http://www.blackpool.gov.uk/democracy/corpdocs/june/708641.pdf	Well presented & clear document. However relatively little treatment of the natural environment/biodiversity & no reference to the LBAP. Treatment of cross-cutting themes, but overall little b/d specific information.	8	22%	20 to 40%	Mid 80%	Before circular	2002	3 - Fair
28	Blyth Valley Borough Council	North East	The People's Plan: A Community Strategy for Blyth Valley 2003 - 2008	The Blyth Valley Local Strategic Partnership	Adopted	Jan-03	2008. (Published January 03).	Colin Smith	csmith@blythvalley.gov.uk		http://www.blythvalley.gov.uk/images/comm_resources/Public/Your_Council/Documents/The%20Peoples%20Plan.pdf	Long but not particularly well structured (it is aimed at being readable & accessible to local people, rather than a formal presentation of strategy). Sets a target for biodiversity & structure diagram refers to LBAP, but little other treatment of b/d.	12	33%	20 to 40%	Mid 80%	After circular	2004	5 - Excellent
29	Bolsover District Council	East Midlands	Community Strategy: A Vision for the Bolsover District	Bolsover Local Strategic Partnership	Adopted		2007		enquiries@bolsover.gov.uk	01246 242323	www.bolsover.gov.uk/files/Community%20Strategy%202002-2007.doc	Objectives and actions are quite clearly set out. There is a commitment to the preparation of a LBAP, but otherwise there is little treatment of biodiversity, and there is little recognition of the cross-cutting nature of the themes.	10	28%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
30	Bolton Metropolitan Borough Council	North West	Clear Vision, Bright Future - Bolton Borough's Community Strategy 2003 - 2012	Bolton Vision for the Future Partnership.	Adopted	Dec-02	2012	Carol James	carol.james@bolton.gov.uk	01204 331347	http://www.boltonvision.org.uk/sel/s/900/11.pdf	Detailed & lengthy document. Reasonable treatment of the natural environment, committing to b/d enhancement. Needs a more specific list of b/d actions. Would benefit from greater integration with the LBAP (no reference at present).	6	17%	0 to 20%	Mid 80%	No date	No date	5 - Excellent
31	Boston Borough Council	East Midlands	Boston Area Partnership Community Strategy 2004 - 2009	Boston Area Partnership	Adopted	Jun-04	April 2008, in order to produce the 2009 - 2014 strategy (consultation should however be seen as ongoing).	Jane Mastin	partnership@boston.gov.uk	01205 314200	http://www.lincolnshire.gov.uk/upload/public/attachments/536/BostonArea.pdf	Readable and well presented document. The LBAP has been used to inform three of the environmental objectives although neither the term nor the concept of biodiversity is specifically mentioned. Would be improved if b/d specific actions were outlined.	16	44%	40 to 60%	Mid 80%	Before circular	2002	3 - Fair
32	Bournemouth Borough Council	South West	The Bournemouth Community Plan	Bournemouth Partnership	Adopted	Apr-04	Published in apr 2006, but based on review at the Bournemouth Partnership Conference in Sep 2005.	Debbie Clifton	Debbie.Clifton@bournemouth.gov.uk		http://www.bournemouth.gov.uk/Partner/BmthPartnership/Community_Plan/	The most recent revision of the community plan, in Apr 2004, is much improved on earlier versions, actually using the term b/d & including b/d objectives. There is a commitment to the local implementation of the Dorset LBAP, but no other actions/targets.	9	25%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
33	Bracknell Forest Borough Council	South East	'Shaping tomorrow together': A Community Plan for Bracknell Forest 2002/2003 and beyond.	The Bracknell Forest Partnership	Adopted	Jan-02	May to June 2005, the revised community plan is due to be launched.	Helen Style	helen.style@bracknell-forest.gov.uk	01344 355604	http://www.bracknell-forest.gov.uk/community-plan-2003-and-beyond.pdf	Detailed strategy. Reasonable treatment of the environment. However there is very little specific treatment of b/d, with no actions or targets directly relating to b/d. There is a link to the LBAP though & commitment to work on protecting b/d.	8	22%	20 to 40%	Mid 80%	After circular	2004	4 - Good
34	Bradford MBC	Yorkshire and Humber	Delivering the Vision 2002-2007: The Bradford District Community Strategy	Bradford Vision (LSP)	Adopted	Jan-02	1/1/2007	Sharmila Gandhi		01274 435480	http://www.bradfordvision.net/pdf/community_strategy0207.pdf	There are no targets or objective for biodiversity. The only mention of the natural environment was to say that 46% of residents thought the Council cleaned up litter from its landholdings!	7	19%	0 to 20%	Mid 80%	Before circular	2002	4 - Good
16	Braintree District	East of England	District of Tomorrow: A Community Strategy for the Braintree District.	FACT: The Braintree District Partnership	Adopted	Feb-02	Community Strategy and Action Plans for period to 2014, but both to be reviewed annually.	Kitty Barrett	kitty.barrett@braintree.gov.uk	01376 557746	http://www.braintree.gov.uk/NR/rdonlyres/5052D1A2-C656-4A2E-B274-370D6B7F417C/0/TheFinalCommunityStrategyActionPlan.pdf	The strategy recognises the importance of biodiversity issues & includes several b/d initiatives in its social policy. The action plan is clearly structured identifying objectives, timescales, outcomes & key partners. It also sets quantifiable b/d targets	5	14%	0 to 20%	Mid 80%	Before circular	2002	4 - Good
35	Breckland District Council	East of England	Community Plan for Breckland: Action today for a better tomorrow	Breckland Local Strategic Partnership.	Draft (in preparation)		To be published in 2005. Feedback from public consultation to be received by 11/02/2005.	Mitch Kerry		01362 656385	http://www.breckland.gov.uk/breckland/council.nsf/1577767eb56de7c280256a502e95a6/8ab29fab3a5ea02180256f8800533533/\$FILE/Consultation%20Community%20Strategy%20Booklet.pdf	An outline of the key objectives for the Community Strategy is currently available. This booklet is open to public feedback until the 11th of February and a 3 year Strategy, with associated action plans, will be published later in the year.	7	19%	0 to 20%	Mid 80%	No date	No date	4 - Good
36	Brent London Borough Council	Greater London	A Plan for Brent 2003-2008	Partners for Brent	Adopted			Phil Newby	phil.newby@brent.gov.uk	020 8937 1032	http://www.brent.gov.uk/services.nsf/02e990f867e6f88da80256ecc0055662?OpenDocument	There are two strategies: "A Corporate Strategy 2002-2006" and the above-mentioned strategy. Neither contains any mention of biodiversity nor any specific targets. Additionally there is a "parks strategy".	2	6%	0 to 20%	Weak 10%	No date	No date	3 - Fair

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
37	Brentwood Borough Council	East of England	Facing the Future: A Community Plan for the Borough of Brentford for the years 2000 - 2005	Brentwood Local Strategic Partnership	Adopted		It covers the period 2000 - 2005 and is to be reviewed regularly throughout this period.	Andy Strouger	andy.strouger@brentwood.gov.uk		http://www.brentwood-council.gov.uk/pdf/Facingth.pdf	It is likely that a separate Community Strategy is being prepared & that this plan was initiated before all relevant legislation was implemented. It currently provides coverage of some biodiversity issues without detailing any specific targets.	9	25%	20 to 40%	Mid 80%	No date	No date	4 - Good
38	Bridgnorth District Council	West Midlands	Improving the quality of Life in Shropshire. Integrating community strategies 2002-2012	Shropshire partnership?	Adopted			Linda Screen (Head of Policy Bridgnorth DC)	lscreen@bridgnorth-dc.gov.uk	01746 713100	http://www.shropshireonline.gov.uk/partnership.nsf/17080ae18b/d019170353bf14f80256c5d0046138/\$FILE/Int%20Strat%20FP.pdf	Good interns of discussing general themes, more specifics given for sections on waste, energy/transport etc	7	19%	0 to 20%	Mid 80%	No date	No date	0 - No score
39	Brighton and Hove City Council	South East	Creating the City of Communities: A Community Strategy for the City Of Brighton & Hove.	2020 Community Partnership	Adopted		2020. Progress is to be reported every six months & new targets may be added, but no date is given for the next full review.	Simon Newell	Simon.Newell@brighton-hove.gov.uk	01273 291128	http://www.2020community.org/downloads/2020/2020_strategy.pdf	The strategy itself provides a relatively good treatment of b/d, outlining a commitment to 'maintain & improve the natural environment' & including some broad actions. However none of the targets in the action plan relate to b/d & there is no link to LBAP	9	25%	20 to 40%	Mid 80%	No date	No date	3 - Fair
40	Bristol City Council	South West	Bristol's Community Strategy	The Bristol Partnership	Adopted	Apr-03	November 2003 (??).	Robert Berington	robert_berington@bristol-city.gov.uk	0117 922 2845	http://www.bristol-city.gov.uk/aboutbrispdf/community_strategy.pdf	Good treatment of biodiversity. Includes objectives, actions and a target. Outlines commitment to the development of an LBAP. Little treatment of cross-cutting themes however. Subjected to a sustainability appraisal.	15	42%	40 to 60%	Mid 80%	Before circular	2003	3 - Fair
41	Broadland District Council	East of England	Broadland Community Plan	Broadland Community Partnership	Adopted	Sep-04	2014 (It is a ten-year strategy). Currently inviting submissions for the 2005/2006 Action Plan.	June Hunt	communityplan@broadland.gov.uk	01603 430527	http://www.broadland.gov.uk/Broadland/council.nsf/bfa5d133c51e615480256a1c0059f20c485ba2db1791b37680256eee004f0ba2/\$FILE/ATTYLYHV/broadland%20community%20plan%202004.pdf	Well researched & well presented document. However, whilst it recognises the value of the district's natural heritage & the need to protect this, it provides scant evidence of objectives or actions specifically aimed at conserving the natural environment.	12	33%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
42	Bromley London Borough Council	Greater London	Community Plan 2003 2015	Bromley Local Strategic Partnership	Adopted			Corporate Strategy, Bromley Civic Centre		020 8464 3333	http://www.bromley.gov.uk/content/council/policies/community_plan_community_plan_full.html	Though the community plan does not contain any detail on biodiversity targets it does list the Local BAP which is a thorough and detailed document.	7	19%	0 to 20%	Mid 80%	No date	No date	2 - Weak
43	Bromsgrove BC	West Midlands	Bromsgrove Community Plan 2003 2013	Bromsgrove Partnership	Adopted	Jan-03		Mrs B Haswell	best_value@bromsgrove.gov.uk	01527 881253	http://www.worcestershirepartnership.org.uk/strategies/documents/Bromsgrove.pdf	Short glossy version of the strategy. Full version is not available online.	8	22%	20 to 40%	Mid 80%	Before circular	2003	1 - Poor
44	Broxbourne Borough Council	East of England	Community Plan 2003 - 2006	Broxbourne Community Planning Partnership	Adopted	Oct-03	2006. Action Plan produced annually.	M J Walker	ea.projects@broxbourne.gov.uk	01992 785555	http://www2.broxbourne.gov.uk/pdfs/CommunityPlan2003-06.pdf Also refer to section 8 of: http://www2.broxbourne.gov.uk/webpdfs/ResourceInventory45-86.pdf	Clear & well structured document. However, the natural environment is barely considered in this strategy. It is stated that wildlife conservation does not merit consideration as a key priority as important sites are already afforded adequate protection.	7	19%	0 to 20%	Mid 80%	After circular	2003	4 - Good
45	Broxtove Borough Council	East Midlands	Making Broxtowe Better 2001 - 2006: A Strategy for Our Community.	The Broxtowe Partnership	Adopted	Jan-01	2006. To be reviewed in its entirety in 2006, and yearly reviews of progress to be produced.	John Leach	enquiries@broxtowepartnership.org.uk	0115 917 3492	Community Strategy: http://www.broxtowe.gov.uk/community_strategy.pdf Action Plan: http://www.broxtowe.gov.uk/bbc_action_plan_04.pdf	Clear and readable document, with a good section on the environment & specifically on wildlife protection. The Action Plan details a number of good, b/d specific actions, probably developed in conjunction with the LBAP partnership.	19	53%	40 to 60%	Strong 10%	Before circular	2001	3 - Fair
46	Buckinghamshire County Council	South East	The Buckinghamshire Community Plan 2002 2005	New Bucks Partnership for Action	Adopted	Oct-02	2005	Sarah Ashmead	sashmead@buckscc.gov.uk	01296 383649	http://www.buckscc.gov.uk/communityplan/Community_Plan.pdf	Basic 16 page document. It sets out a number of targets, but outlines few objectives & it provides little detail on how these targets are to be achieved. It does however recognise that there is a diversity of wildlife in the county & commits to the LBAP.	17	47%	40 to 60%	Mid 80%	Before circular	2002	4 - Good
47	Burnley Borough Council	North West	Burnley's Future: The Community Plan.	Burnley Action Partnership	Adopted	Sep-03	2007 (vision to 2021).	Nina Smith	nsmith@burnley.gov.uk	01282 477329	http://www.burnley.gov.uk/council/councilstrategy/documents/COMM-PLAN-with-photos.PDF	Overall a detailed & relatively well structured document. Reference to biodiversity protection & the LBAP. In places however it appears that b/d issues may have been better dealt with, had an environmental organisation been involved with the LSP.	11	31%	20 to 40%	Mid 80%	After circular	2003	4 - Good
48	Bury Metropolitan Borough Council	North West	Bury's Community Strategy 2001 - 2021: A Vision for Bury.	Bury Strategic Partnership	Adopted (review underway)	Jan-01	The reviewed strategy document was due to be published in late 2004.	Alison Wilkins	a.wilkins@bury.gov.uk	0161 253 5178	http://www.bury.gov.uk/BuryYourCouncil/CommunityStrategy/bury_cs_main.pdf	Relatively good treatment of the natural environment/biodiversity. It should benefit from the development of the action plan, where actions are outlined in greater detail. There is however no reference to the LBAP.	20	56%	40 to 60%	Strong 10%	Before circular	2001	3 - Fair
49	Calderdale MBC	Yorkshire and Humber	Calderdale Futures Plan 2003: Calderdale's Community Strategy	Calderdale Forward	Adopted (review underway)	Mar-03	1/7/2005		enquiries@calderdaleforward.org.uk	01484 401307	http://www.calderdale.gov.uk/communitystrategy/futuresplan/futuresplan.pdf		11	31%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
50	Cambridge City Council	East of England	A Community Strategy for Cambridge	Cambridge Local Strategic Partnership	Adopted	Mar-04	Strategy expires 31 March 2007.	Antoinette Jackson	Antoinette.Jackson@cambridge.gov.uk	01223 457004	http://www3.cambridgeshire.gov.uk/NR/rdonlys/3A1CA3F4-A3ED-423E-AA84-B9C3B6D38B22/0/CommunityStrategy.pdf	Glossy publication with very little detail. There is not a distinct section on the Environment, and other than a target to 'develop strategic open spaces in the city', there are no objectives relating to biodiversity or wildlife habitat provisions.	8	22%	20 to 40%	Mid 80%	After circular	2004	5 - Excellent
52	Camden London Borough Council	Greater London	Camden Community Strategy - Third Year Report	Camden Local Strategic Partnership	Adopted (review underway)	Jan-02	01.01.04	Castella Shenje	castella.shenje@camden.gov.uk	020 7974 5321	http://www.camden.gov.uk/council/content/council-and-democracy/plans-and-policies/community-strategy/file-storage/community-strategy-year-3.en	The strategy does mention biodiversity but stresses that this is death with in the local BAP report (which was produced in 2002). Otherwise environmental measures are targeted on pollution, open spaces, waste and recycling.	6	17%	0 to 20%	Mid 80%	Before circular	2002	5 - Excellent

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score	
53	Cannock Chase District Council	West Midlands	Creating Change - Community Strategy Action Plan 2004 - 2005	Creating Change Community Partnership	Adopted	Jan-04	2005.	Glenn Oakley		01543 464783	http://www.cannockchasecc.gov.uk/councilpublications/creatingchange04-5/default.htm	The strategy is presented as an Action Plan. Not much detail is provided on the context to the strategy or the issues, but it does outline a number of specific objectives, actions & targets (including for b/d). Commits to the adoption of a LBAP.	20	56%	40 to 60%	Strong 10%	After circular	2004	3 - Fair	
54	Canterbury City Council	South East	All Together Now - Canterbury District Community Strategy	Canterbury District Community Strategy	Adopted		May-03	Ann Francis	ann.francis@canterbury.gov.uk		http://www.all-together-now.org.uk/Comm.str.32p.pdf	The strategy itself contains exceptionally little detail. Six much more detailed action plans have however been produced but are not available online. A vision for Canterbury is however available & this does include objectives & actions for b/d.	14	39%	20 to 40%	Mid 80%	Before circular	2003	5 - Excellent	
55	Caradon District Council	South West	Your Community Strategy: A Better Future Together.	Caradon Local Strategic Partnership	Adopted		Mar-03	To be revised annually.	Andrew Ellis	community@caradon.gov.uk	0800 614150	http://www.caradon.gov.uk/media/adobe/caradon_strategy.pdf	The Community Strategy, as it is available online, is 3 pages long. There is an objective relating to biodiversity, but due to the constraints of such a short document no further information is provided. No reference to LBAP. Overall very poor.	3	8%	0 to 20%	Weak 10%	Before circular	2003	0 - No score
56	Carlisle City Council	North West	'A Vision for the Future'	Carlisle & Eden Local Strategic Partnership	Adopted		Jun-04		Cathy Connolly	cathy.connolly@eden.gov.uk	01768 212265	http://www.eden.gov.uk/PDF/carlisle_and_eden_community_strategy.pdf	Joint Community Strategy with Eden District Council. Very poor treatment of b/d issues. Vague commitment to the protection/enhancement of the natural environment but no mention of flora or fauna. No actions specified. No reference to LBAP. Poor.	10	28%	20 to 40%	Mid 80%	After circular	2004	4 - Good
57	Carrick District Council	South West	Community Strategy for the Carrick District: 2001 - 2005	?	Adopted		Jan-01	2005	Miss J Popham	jpopham@carrick.gov.uk	01872 224500	http://www.carrick.gov.uk/media/adb/c/CommunityStrategy.pdf	Relatively short, but overall quite well done document. Quite good consideration of biodiversity but no reference to LBAP & actually not that much detail provided. No targets, but does include actions & objectives. Action plans would improve this strategy	17	47%	40 to 60%	Mid 80%	Before circular	2001	0 - No score
59	Castle Point District Council	East of England	Castle Point Local Strategic Partnership Community Strategy	Castle Point Local Strategic Partnership	Adopted			The strategy is to be fully reviewed and updated after three years.	John Hunter	johnhunter@castlepoint.gov.uk		http://www.castlepoint.gov.uk/documents/general/CastlePoint%20Community%20Strategy.pdf	Glossy pamphlet style publication with a section devoted to the environment. There is mention of wildlife & habitat issues although the only relevant actions specified are the 'protection & enhancement of the natural & built environment' & improved access	13	36%	20 to 40%	Mid 80%	No date	No date	1 - Poor
60	Charnwood Borough Council	East Midlands	The Charnwood Community Strategy	Charnwood Strategic Partnership	Adopted		Jan-03	To be reviewed at least every three years, so 2006.		consultation@charnwoodbc.gov.uk	01509 634603	http://charnwoodonline.net/community/index.htm	Difficult to assess online due to problems with the website. However appears relatively comprehensive, with good recognition of biodiversity issues. Reference to the implementation of the LBAP & includes biodiversity indicators.	13	36%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
61	Chelmsford Borough Council	East of England	Our Future - the Borough of Chelmsford Community Plan	Chelmsford Strategic Partnership	Adopted		Mar-03	Interim review Spring 2006, full review 2008.	Pat Gaudin	pat.gaudin@chelmsfordbc.gov.uk	01245 606400	http://www.chelmsfordbc.gov.uk/futurechfd/report1.pdf	Recognition of biodiversity as one of three 'key environmental issues' in the borough. LBAP partnership involved in production of the strategy, & LBAP implementation listed as a priority for action. Little treatment of cross-cutting issues.	20	56%	40 to 60%	Strong 10%	Before circular	2003	4 - Good
62	Cheltenham Borough Council	South West	Our Future, Our Choice: Cheltenham's Community Plan: October 2003 to March 2007.	Cheltenham Strategic Partnership	Adopted		Oct-03	March 2007. 20 year vision, but progress reviewed annually & strategy itself reviewed in 2007.	Richard Gibson	richard.gibson@cheltenham.gov.uk	01242 235 354.	http://www.cheltenham.gov.uk/libraries/documents/the_futurepdf/communityplan/community%20plan_oct03to_mar07.pdf	Overall quite well presented document, with good level of detail on most issues. Relatively good treatment of b/d, including commitment to protect Cheltenham's natural environment, birds & wildlife. Also refers to supporting the Gloucestershire BAP.	14	39%	20 to 40%	Mid 80%	After circular	2003	0 - No score
63	Cherwell District Council	South East	'Vision 2016': Cherwell Community Plan 2016 - Delivering a Better Quality of Life in Cherwell	Cherwell Community Planning Partnership	Adopted		Apr-02	Vision to 2016, reviewed every year & full review of action plans in 2005/2006.	Mrs Alison Davies	info@cherwell-dc.gov.uk	01295 252535	http://www.cherwell-dc.gov.uk/yourcouncil/Cplan.cfm	Detailed strategy. Good recognition of the quality of the natural environment, & relatively strong commitment to b/d protection. There is a commitment to implement the UK BAP in the Cherwell area & some other b/d actions. Could include targets & timescale	9	25%	20 to 40%	Mid 80%	Before circular	2002	4 - Good
64	Cheshire County Council	North West	Cheshire Community Partnership	The Cheshire Partnership	Adopted		Feb-02	2007 (intended that it will be reviewed on a five-yearly basis).	Alison Armstrong	alison.armstrong@cheshire.gov.uk	01244 603336	http://www.thecheshirepartnership.org.uk/Pdfs/Cheshire_Community.pdf	Good treatment of the natural environment. Detailed and well presented, with reference to LBAPs & involving the LBAP partnership. Would benefit from a more formal treatment of cross-cutting themes.	20	56%	40 to 60%	Strong 10%	Before circular	2002	5 - Excellent
65	Chester City Council	North West	Chester's Way Ahead (The Community Plan for Chester).	Chester in Partnership	Adopted (review underway)		Jun-01	Underway.	Andrea Mageean	a.mageean@chester.gov.uk	01244 402400	http://www.chestercouncil.gov.uk/PDF/WayAhead-full-colour_pdf.pdf	Relatively well presented, but not very well structured. Quite lengthy but not very detailed. Some reference to b/d protection, but no b/d-specific actions, targets or indicators are outlined. Little treatment of cross-cutting issues.	9	25%	20 to 40%	Mid 80%	Before circular	2001	5 - Excellent
66	Chesterfield Borough Council	East Midlands	Community Strategy for Chesterfield and North East Derbyshire	CHART: The Chesterfield and North East Derbyshire Local Strategic Partnership	Adopted		Aug-02	2004. Reviewed 2004 - refer to record for NE Derbyshire. To be reviewed & progress reported at least once a year.		community@chesterfieldbc.gov.uk		http://www.chesterfieldbc.gov.uk/files/coms.pdf	Joint strategy with NE Derbyshire district council. Relatively short document but contains a good level of commitment to the protection and enhancement of local biodiversity. REFER TO ENTRY FOR NE DERBYSHIRE AS HAS BEEN UPDATED 02/12/2004.	10	28%	20 to 40%	Mid 80%	Before circular	2002	4 - Good
67	Chester-Le-Street District Council	North East	Community Strategy for the District of Chester-Le-Street: 2004 - 2014.	The District Partnership (The LSP for the District of Chester-Le-Street)	Adopted		Mar-04	Action plans to be reviewed annually	Jeremy Brock	partnership@chester-lestreet.gov.uk	0191 387 2042	http://www.chester-lestreet.gov.uk/global/asssets/documents/asset2004042124339.pdf	Clear, well-structured and detailed document. A number of biodiversity related objectives & actions are outlined, although most are concerned with planning rather than specific species or habitat related action. No reference to the LBAP.	15	42%	40 to 60%	Mid 80%	After circular	2004	1 - Poor
68	Chichester District Council	South East	Live, Work, Learn, Enjoy - A Community Strategy for Chichester District 2003 - 2008	Chichester Local Strategic Partnership	Adopted		Jan-03	2008.	Tania Murphy	communityplanning@chichester.gov.uk	01243 534728	http://www.chichester.gov.uk/your_council/partnerships/local_strategic_partnership_for_the_chichester_district.cfm	Fairly basic strategy, but with objectives, some broad actions & qualitative indicators for most themes. However whilst there is an environment section there is no reference to natural environment or b/d issues. No reference to LBAP. Poor.	3	8%	0 to 20%	Weak 10%	Before circular	2003	5 - Excellent
69	Chiltern District Council	South East	The Chiltern Community Plan	The Chiltern Community Partnership	Adopted		Sep-02	?. Progress reported, & action plan updated, annually. Vision for 10 - 15 years.	James Streeter	jstreeter@chiltern.gov.uk	01494 732 779	http://www.chiltern.gov.uk/pdfs/complan/communityplanfull.pdf	Poorly structured strategy. Includes a sub-section on conservation that describes the existing partnerships & projects contributing to b/d protection in the region. However does not outline any objectives itself & action plan is restricted to waste issues	8	22%	20 to 40%	Mid 80%	Before circular	2002	5 - Excellent
70	Chorley Borough Council	North West	Community Plan for the Borough of Chorley 2002 - 2005	The Chorley Partnership	Adopted (review underway)		Oct-02	Reviewed strategy to be published early 2005.	Jane Casey	jane.casey@chorley.gov.uk	01257 515348	http://www.chorleypartnership.org.uk/communityplan.pdf	Relatively brief & well presented document. However, there is very little treatment of the natural environment. There is an overall objective to protect the countryside, but there is not one specific reference to any b/d, wildlife or habitat issue.	10	28%	20 to 40%	Mid 80%	Before circular	2002	3 - Fair
71	Christchurch Borough Council	South West	Christchurch Community Plan	Christchurch Community Partnership	Adopted		Jan-04	?	George Whalley	g.whalley@christchurch.gov.uk	01202 495023	http://64.37.102.86/images/Community%20Plan.pdf	Simple, quite well presented document. Commits to biodiversity protection & enhancement. Refers to supporting the local implementation of the Dorset LBAP & has a target for LNR designation. Would be improved if further detail provided as to actions.	8	22%	20 to 40%	Mid 80%	After circular	2004	3 - Fair

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
72	Colchester Borough Council	East of England	A vision for our future: Colchester's Community Strategy	Colchester 2020 (Local Strategic Partnership)	Adopted	Dec-03	Action Plan reviewed January and July each year (covering the three year period to 2007).	Celia Edney	colchester2020@colchester.gov.uk	01206 282348	http://www.colchester2020.com/pdf/CSD.pdf	Brief glossy pamphlet. Extremely limited coverage of environmental issues. Acknowledges that issues including 'protecting our environment' should be addressed, but states that the LSP has 'tried to be realistic' & focus on issues not currently addressed.	4	11%	0 to 20%	Mid 80%	After circular	2003	5 - Excellent
73	Congleton Borough Council	North West	Vision for the Future: Borough of Congleton Community Plan	Cogleton Local Strategic Partnership	Adopted	Mar-04		Craig Nicholson	craig.nicholson@congleton.gov.uk	01270 769332	http://www.congleton.gov.uk/pages/3282/%20vision%20for%20the%20borough%20-%20approved%20version%2012th%20may%202004.pdf	Due to be adopted Mar 2003, although only the draft version is available online. Online version is not very clear, but updated version may have more consideration of b/d. Strategy itself very little consideration of b/d, but more in the action plan.	14	39%	20 to 40%	Mid 80%	After circular	2004	2 - Weak
75	Corby Borough Council	East Midlands	Inspirational Corby: 2003 - 2008.	Corby Local Strategic Partnership	Adopted	Jan-03	Review/evaluation fbc, but likely to take place at the mid-point and end of the strategy.				http://www.corby.gov.uk/docs/supporting/released/2004-10/14058/Community%20Strategy%202003-2008.pdf	Each section details priorities, activities, key partners, targets & evaluation measures. However whilst the natural environment is mentioned there is very limited consideration of b/d. Several other local plans are referenced but the LBAP is not.	7	19%	0 to 20%	Mid 80%	Before circular	2003	0 - No score
76	Corwall County Council	South West	Making a Difference: Cornwall's Community Strategy	?	Adopted	Feb-03	Online pages of strategy last revised 8th July 2004.	Helen Nicholson	hnichols@cornwall.gov.uk	01872 322278	http://www.cornwall.gov.uk/Consentation/strategy/default.htm	Excellent treatment of biodiversity. Recognition of its importance & strong commitment to its protection. Good recognition of the cross-cutting value of a high quality natural environment. Reference to LBAP & partnership. Many targets & actions outlined.	29	81%	80 to 100%	Strong 10%	Before circular	2003	5 - Excellent
77	Corporation of London	Greater London	The City Together: A vision for a world class city	The City Together (City of London LSP)	Adopted	May-04		Community strategy and development officer	community.strategy@corporationoflondon.gov.uk	020 7332 1411	http://www.cityoflondon.gov.uk/Corporation/about_us/consultation/community/	One of the best Community Strategies for biodiversity from a London council. The Local BAP in particular goes into further detail. The Strategy itself mentions biodiversity and set targets within the action plan.	18	50%	40 to 60%	Mid 80%	Before circular	2004	5 - Excellent
78	Cotswold District Council	South West	Cotswold Community Strategy 2004	Cotswold Local Strategic Partnership	Adopted	Apr-04	2005/6. The strategy runs to 2011, but will be annually assessed. There is a commitment to produce an updated version in 2005/6.	?	?	?	http://www.cotswold.gov.uk/nqcontent.cfm?fa_id=1638&tt=cotswold	Very detailed & well produced, 94 page long document. Very good coverage of the b/d issues in the district & then outlines a commitment to the protection of wildlife & natural heritage. Actions include supporting the implementation of the LBAP.	18	50%	40 to 60%	Mid 80%	After circular	2004	0 - No score
79	Coventry City Council	West Midlands	Coventry Inspires: Community plan 2003-2010.	Coventry Partnership	Adopted	Jan-03		admin@coventrypartnership.com		024 7653 9149	http://www.coventrypartnership.com/index.asp?page=74	Another 'urban' strategy that sees the environment as something aesthetic rather than practical. It is all about perceptions. Actions are vague and muddled.	6	17%	0 to 20%	Mid 80%	Before circular	2003	2 - Weak
80	Craven District Council	Yorkshire and Humber	Craven Community Strategy Your Community Plan 2003 - 2013	Craven District Council	Adopted	Jan-03		Community Strategy Officer	abinne@cravendc.gov.uk	01756 706212	http://www.cravendc.gov.uk/Residents/YourCommunityStrategy/	Very glossy with little mention of biodiversity except for a target (which has no actions).	9	25%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
81	Crawley Borough Council	South East	A Vision for Crawley 2003 - 2020	Crawley Together	Adopted	May-03	?		crawley.together@crawley.gov.uk	01293 438473	http://www.westsussex.gov.uk/yourcouncil/yourCrawleyStrategy/May03.pdf	Presented as a very basic 'vision' document & therefore contains very little detail. There is no specific reference to b/d or natural environment in the strategy itself. The development of a detailed action plan (as for the other themes) may rectify this.	8	22%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
82	Crewe and Nantwich Borough Council	North West	'c + n twenty ten'	Crewe and Nantwich Local Strategic Partnership	Adopted	Jan-02		Su Turner	su.turner@crewe-nantwich.gov.uk	01270 537233	http://www.cn2010.org.uk/	Original strategy (1999) one of the 1st in country. The version currently available online has practically no consideration of the environment at all, let alone b/d issues. The environment section may however be being developed. At present very poor.	5	14%	0 to 20%	Mid 80%	Before circular	2002	4 - Good
83	Croydon London Borough Council	Greater London	Croydon's Community Strategy - for improving quality of life (update) 2004-2007	Croydon Strategic Partnership	Adopted (review underway)	May-03	01.04.04	Brian Stapleton	brian.stapleton@croydon.gov.uk	020 8604 7064	http://www.croydon.gov.uk/councilanddemocracy/localorganisations/localstrategicpartnership/communitystrategy/2a=5441	The strategy does pay some attention to biodiversity. However, there are only two formal targets - access to greenspace and overall area of chalk grassland etc. There are vague targets focused on wildlife management and a local BAP is to be produced.	12	33%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
85	Dacorum Borough Council	East of England	Dacorum 2015- A Better Borough (Dacorum's Community Plan)	Dacorum Local Strategic Partnership	Adopted	Jan-04	This (the 2004/5 version) stands as the first review of the initial 2002 Community Plan. It is reviewed every 3 years, and reported on annually.	Janice Milsom	janice.milsom@dacorum.gov.uk	01442 228009	http://www.dacorum.gov.uk/CommunityPlan/CommunityPlan.pdf	A well structured and clear document. The environment, including biodiversity, is recognised as a priority issue and reference is made to the LBAP. It would however benefit from specific actions being detailed.	16	44%	40 to 60%	Mid 80%	After circular	2004	4 - Good
86	Darlington Borough Council	North East	Where quality comes to life: A Community Strategy for the Future of Darlington	Darlington Partnership	Adopted	Apr-03	2007. Action plans reviewed annually, strategy itself reviewed on a five yearly basis.	John Bosson	john.bosson@darlington.gov.uk	01325 388016	http://www.darlington.gov.uk/kid_public/Documents/Partnership/Community%20Strategy.pdf	Clear, well-structured, readable & detailed document. Good treatment of biodiversity issues including objectives, actions & targets. Good treatment of cross-cutting issues. Commitment to implementation of LBAP targets.	20	56%	40 to 60%	Strong 10%	Before circular	2003	4 - Good
87	Dartford Borough Council	South East	Towards The Futureplace: A Community Strategy for Kent Thameside.	Dartford and Gravesham Local Strategic Partnership (Kent Thameside LSP)	Adopted	Jan-03	?	?	?	?	http://www.dartford.gov.uk/community/kent_thameside/Community%20Strategy.pdf	Joint community strategy with Gravesham Borough Council. Does refer to 'using the highest standards of conservation & design within the context of a BAP' & does include actions for open space & habitat protection, but still quite limited treatment of b/d.	11	31%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
89	Daventry District Council	East Midlands	Community Strategy 2003	Daventry Local Strategic Partnership	Adopted	Jun-03	2005 (?) The LSP say the document is to be continually reviewed, but no formal process is outlined. It is believed to expire in 2005 however.	Fiona Rye			http://www.daventrydc.gov.uk/common/includes/files/download.asp?type=pdf&id=1345	Poor. The main body of the document is actually very brief. Like several others it commits to the protection of the environment & refers to green space protection. However, there is no direct reference to biodiversity or wildlife at all.	4	11%	0 to 20%	Mid 80%	Before circular	2003	3 - Fair

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
90	Derby City Council	East Midlands	2020 Vision	Derby City Partnership	Adopted	Jun-03	2006. Strategy reviewed every three years. Action Plans published annually.	Helen Oster	dcp@derbyes.co.uk	01332 258509	http://www.derbyes.co.uk/mg/pdfs/Finaldoc.pdf	Very detailed community strategy, with a good treatment of the natural environment, as part of the promotion of Derby as an 'Environment City'. Objectives, actions & targets are identified & there is a link to both the LBAP & a 'biodiversity greenprint'.	15	42%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
91	Derbyshire County Council	East Midlands	Working together for a better Derbyshire: Derbyshire Community Strategy 2003 - 2006.	Derbyshire Partnership Forum	Adopted	Sep-03	2005/2006. New strategy to be in place by September 2006.	Sarah Eaton (Use extension 7263 when contacting).	sarah.eaton@derbyshire.gov.uk	01629 580000	http://www.derbyshire.gov.uk/yourcouncil/strategy_fullversion.pdf	Overall a good treatment of the natural environment & recognition of biodiversity issues. However concentrates mainly on what has been already achieved & outlining broad priorities, without specifying many actions for the future.	15	42%	40 to 60%	Mid 80%	After circular	2003	5 - Excellent
92	Derbyshire Dales District Council	East Midlands	Community Strategy 2003	Derbyshire Dales and High Peak Local Strategic Partnership	Adopted	Jan-03	2007. Plan to be reviewed and progress reported at least once a year. Full review 2007.			01629 761102	http://www.derbyshiredales.gov.uk/lsp/strategy/derbyshire%20Dales%20Community%20Strategy%20full.pdf	Relatively short document. Recognition of the value of the area's rich diversity of wildlife & describes, as a case study, projects related to the LBAP. However, the treatment overall is quite brief & it would benefit from the provision of an Action Plan.	8	22%	20 to 40%	Mid 80%	Before circular	2003	5 - Excellent
93	Derwentside District Council	North East	Derwentside Community Strategy 2004	Derwentside Partnership	Adopted	Mar-04	2010. Vision & reported on annually, and independently evaluated every three years.	Berni Scott	b.scott@derwentside.gov.uk	01207 218271	http://www.derwentside.gov.uk/media/pdf/9/6/communitystrategy2004.pdf	Very detailed, 94 page long, document, with a very good treatment of biodiversity. Includes as an objective the implementation of the LBAP, details many specific actions, outlines targets and describes potential outcomes.	14	39%	20 to 40%	Mid 80%	After circular	2004	4 - Good
94	Devon County Council	South West	A Community Strategy for Devon	Devon Strategic Partnership	Adopted	Jul-04	2007. Progress monitored annually. Formal reviews in 2007 & 2011.	Eddie Farwell	efarwell@devon.gov.uk	01392 382865	http://www.devonsp.org.uk/community_strategy/index.html	Detailed 116 page long strategy. Good treatment of biodiversity & the natural environment, including objectives, actions & targets. Good treatment of cross-cutting themes. However, no reference to the LBAP.	19	53%	40 to 60%	Strong 10%	After circular	2004	4 - Good
95	Doncaster MBC	Yorkshire and Humber	Borough Strategy - A five year plan towards a long term vision for Doncaster Borough	Doncaster Strategic Partnership	Adopted	1/1/2005		Christine Tolson	christine.tolson@doncaster.gov.uk	(01302) 734776	http://www.d-s-p.org.uk/	A strong strategy with clear targets and objectives. The involvement of the local sustainability group (inc EN rep) is evident.	21	58%	40 to 60%	Strong 10%	No date	No date	3 - Fair
96	Dorset County Council	South West	A Community Strategy for Dorset 2004	Dorset Strategic Partnership	Adopted	Jan-04	2007. Reviewed every three years & progress monitored annually.	Linda Screen	l.h.screen@dorsetcc.gov.uk	01305 224715	http://www.dorsetcc.gov.uk/media/pdf/q/e/DorsetCommunityStrategy.pdf	Excellent. Very detailed, but well structured & presented strategy. Describes actions/objectives relating to every target in the list including SSSIs, LNRs, farmland birds; links to the LBAP & recognises the importance of ecological processes/networks.	17	47%	40 to 60%	Mid 80%	After circular	2004	5 - Excellent
97	Dover District Council	South East	Dover District Community Strategy 2003 - 2010 'making the difference'.	Dover District Local Strategic Partnership	Adopted	Jul-03	2010. Action Plans reviewed annually.	Michelle Traylor	michelletraylor@dover.gov.uk	01304 872311	http://www.dover.gov.uk/community_strategy/comstrat03.pdf	Brief and not very detailed strategy. However does include objectives, actions and targets for biodiversity & does refer to the LBAP. Overall good commitment to b/d, but more detail needed.	14	39%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
98	Dudley MBC	West Midlands	Dudley Borough Community Plan	Dudley LSP	Adopted (review underway)	Jun-00	1/3/2005	Jeanne Wilbraham, Development Manager	partnership.cexec@dudley.gov.uk	01384 814756	http://www.dudleylsp.org.uk/complan/complan.pdf	Very 'urban' focus. While 'the environment' is discussed, it is never clear whether this includes biodiversity. Subsequent 'accomplishments' reports mention SSSIs and LNRs, but not in relation to any targets or objectives.	1	3%	0 to 20%	Weak 10%	Before circular	2000	3 - Fair
99	Durham City Council	North East	The Vision is Here: City of Durham District Community Plan. Right Here, Right Now.	City of Durham District Local Strategic Partnership	Draft (consultation stage)	Dec-03	Final plan should have been available April 2004, but no information as its present status. Once adopted it is intended to be reviewed annually.	Mike Thompson	mthompson@durhamcity.gov.uk		http://www.durhamcity.gov.uk/plans/LSP_Comm_Plan.pdf	Short document, with very little detail on any aspect of the strategy. Whilst this is likely due to the fact that it is only a consultation draft, there is little to suggest that the natural env. or b/d will be treated in any more depth in the final plan.	4	11%	0 to 20%	Mid 80%	After circular	2003	3 - Fair
101	Ealing London Borough Council	Greater London	Ealing's Community Strategy	Ealing's Local Strategic Partnership	Adopted	Jun-03		Lainya Offside-Keivani	offside@ealing.gov.uk	020 8825 7423	http://www.ealing.gov.uk/council/sp/community+strategy	The Strategy document itself provides very little in the way of guidance or targets for biodiversity. However, the council's local BAP is very detailed and has specific actions to be undertaken to safeguard species and habitats within the borough.	4	11%	0 to 20%	Mid 80%	Before circular	2003	3 - Fair
102	Easington District Council	North East	Community Strategy: East Durham 2010 - a great place for everyone.	East Durham Local Strategic Partnership	Adopted	Jan-03	Mid-point review to be carried out but no date given.	Bev Curry	bev.curry@easington.gov.uk	0191 5270501	http://www.easington.gov.uk/images/lsp%20strategy_1cm4-1753.pdf	This is a relatively brief document, with little treatment of cross-cutting issues. However, it does attach quite a lot of significance to environmental protection & does describe b/d objectives, actions & targets. No reference to LBAP.	7	19%	0 to 20%	Mid 80%	Before circular	2003	5 - Excellent
103	East Cambridgeshire District Council	East of England	East Cambridgeshire's Community Strategy (ECSP)	East Cambridgeshire Strategic Partnership	Adopted	Apr-04	2007/2008, but with annual progress report	Jane Fletcher	jane.fletcher@eastcamb.gov.uk	01353 616352	http://www.eastcamb.gov.uk/docs/corpsen/commsstratasp.pdf	There is no distinct 'environment' section within the strategy, although there is one objective/target relating to biodiversity: to increase the % of county wildlife sites in favourable condition. However no action or lead organisation is specified.	11	31%	20 to 40%	Mid 80%	After circular	2004	4 - Good
104	East Devon District Council	South West	The East Devon Community Plan	East Devon Local Strategic Partnership	Adopted	Apr-04	Vision to 2015. Complete revision of the strategy to take place April 2005.	Peter Jeffs	pjeffs@eastdevon.gov.uk	01395 516551	http://www.eastdevon.gov.uk/east_devon_community_plan.pdf	Generally quite good treatment of biodiversity issues. Reference to the development of an LBAP for East Devon & includes a number of actions, targets & objectives for biodiversity. Little treatment of cross cutting themes however.	18	50%	40 to 60%	Mid 80%	After circular	2004	4 - Good
105	East Dorset District Council	South West	East Dorset Community Plan	East Dorset Community Partnership	Adopted	Jan-03		Jackie Morris	community@eastdorset.gov.uk	01202 639007	http://www.eastdorsetdc.gov.uk/residents/com_part/complan.htm	Overall not very well structured, feeling as if six separately developed theme documents have simply been bolted together. The environment section does however provide a (very) good treatment of b/d, especially in the action plan. Commits to LBAP.	23	64%	60 to 80%	Strong 10%	Before circular	2003	4 - Good
106	East Hampshire District Council	South East	'Our Communities - Our Future': East Hampshire's Community Strategy 2003-2007	East Hampshire Community Partnership	Adopted	Apr-03	2007. Progress reported and updated annually.	Steve Bradley	steve_bradley@easthants.gov.uk		http://www.easthants.gov.uk/gca/corpiof.nsf/d656d9f62acba0a80256c6300328479/0E51C14CA325C3080256CC900506518/\$File/community+strategy-0703.pdf	Reasonably detailed. Good treatment of b/d & the natural environment. Outlines objectives & actions/targets. Commits to the implementation of the East Hants LBAP (& indeed the LBAP itself refers back to the community strategy).	19	53%	40 to 60%	Strong 10%	Before circular	2003	0 - No score

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
107	East Hertfordshire District Council	East of England	East Herts Together: East Herts District Community Strategy	East Herts Local Strategic Partnership	Adopted	Jun-04	2015. Action Plan to be reviewed every three years (current AP expires 2007)	Will O'Neill	will.oneill@ehdc.gov.uk		http://www.eastherts.gov.uk/community/planning/community%20plan%20documents/East_Herts_Together.pdf	A well structured and clear document with associated action plan. Good treatment of the natural environment and recognition of cross cutting themes. Biodiversity appears to be a key issue, and there is reference to the LBAP.	19	53%	40 to 60%	Strong 10%	After circular	2004	4 - Good
108	East Lindsey District Council	East Midlands	Working With You: Community Strategy for East Lindsey	East Lindsey Local Strategic Partnership	Adopted	Jun-04	2019 (full review). Formal evaluation & review of the strategy & its direction every 3 years. Action Plan also to be reviewed every 2 to 3 years.	Doug Jennings	isp@e-lindsey.gov.uk	01507 601111	http://www.e-lindsey.gov.uk/community/community-loader.cfm?url=/commonspot/security/getfile.cfm&PageID=8867 (very large file, takes a long time c.10 mins to download).	Adopted 21/09/2004. Lengthy, detailed & well structured report. Good treatment of cross-cutting themes & well established review process. Consideration of the natural environment, but little in terms of action specifically aimed at conservation of b/d.	14	39%	20 to 40%	Mid 80%	After circular	2004	2 - Weak
109	East Northamptonshire District Council	East Midlands	East Northamptonshire Community Strategy: A Vision for East Northamptonshire	ENable, East Northamptonshire's Local Strategic Partnership.	Adopted	Dec-03	2005. Envisaged that the strategy will be completely reviewed during 2005.	Katie Sheldrick	ksheldrick@east-northamptonshire.gov.uk	01832-742052	http://www.east-northamptonshire.gov.uk/pimageupload/image/7615.PDF	Clear and well presented document, with a good section on the environment. Includes actions and targets for biodiversity, and more may be specified within the separate Action Plans. No reference to LBAP however.	17	47%	40 to 60%	Mid 80%	After circular	2003	3 - Fair
110	East Riding of Yorkshire	Yorkshire and Humber	Your Community Plan 2001-2006	East Riding LSP	Adopted (review underway)	Jan-01	1/1/2005	Patrick Ferguson	patrick.ferguson@eastriding.gov.uk	(01482) 391711	http://erycdata.eastriding.gov.uk/servelet?pageid=321_323.335.445&_dad=portal30&_schema=PORTAL30	Initial plan v basic but update provide far greater detail	19	53%	40 to 60%	Strong 10%	Before circular	2001	5 - Excellent
112	East Sussex County Council	South East	Pride of Place: A Community Strategy for East Sussex	East Sussex Strategic Partnership	Adopted	Jun-03	Was due to be updated within a year, & then 'revised and updated as necessary'. Vision 10-15 years, short term actions are for 3 years, so 2006 (?).	Strategic Partnership Co-ordinator	joanna.hill.ce@eastuss.gov.uk	01273 481816	http://www.essp.org.uk/pdf/StrategyFinal.pdf	Good treatment of b/d. Identifies the enhancement of b/d as a priority issue, but does not specify any b/d objectives. A b/d action is described & b/d indicators are listed, but no targets are set. BAP partnership is involved but there is no link to LBAP.	19	53%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
113	Eastbourne Borough Council	South East	The Eastbourne Community Strategy Foundation Document 2003/2004	Eastbourne Strategic Partnership	Adopted	Jul-03	July 2004 was to be the date of the first full review. If this has been completed, the results are simply not available online	Eastbourne Strategic Partnership	esp@eastbourne.gov.uk	01323 415419	http://www.eastbourne.gov.uk/Community/downloads/community-strategy.pdf	Detailed strategy. Maintaining the high quality natural environment is identified as a priority & objectives for this are set out accordingly. Outlines specific actions & targets relating to b/d & links to both the BAP partnership & the LBAP itself.	19	53%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
114	Eastleigh Borough Council	South East	Eastleigh Borough Community Plan	Eastleigh Strategic Partnership	Adopted	Jun-04		Vince Johnston	Vince.johnston@eastleigh.gov.uk	023 8068 8077	http://www.eastleighstrategicpartnership.org	Overall the strategy is relatively detailed, outlining aims, actions & targets for a number of themes. However the environment section is poor, with very limited treatment of b/d. Few env. organisations appear to be involved & there is no reference to LBA	6	17%	0 to 20%	Mid 80%	After circular	2004	4 - Good
115	Eden District Council	North West	Carlisle and Eden Community Strategy: Vision for the Future.	Carlisle and Eden Partnership	Adopted	Jun-04		Cathy Connolly	cathy.connolly@eden.gov.uk	01768 212265	http://www.eden.gov.uk/PDF/carlisle_and_eden_community_strategy.pdf	Joint Community Strategy with Carlisle City Council. Very poor treatment of b/d issues. Vague commitment to the protection/enhancement of the natural environment but no mention of flora or fauna. No actions specified. No reference to LBAP. Poor.	10	28%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
116	Ellesmere Port and Neston Borough Council	North West	Ellesmere Port and Neston's Community Strategy	Ellesmere Port and Neston Local Strategic Partnership	Adopted	Jul-02		Sean Daley	sean.daley@epnbc.gov.uk	0151 356 6673	http://www.ellesmereport-neston.gov.uk/content/Community%20Strategy	Very poor document. Strategy itself merely outlines the key theme areas, but provides no further detail on objectives etc. The action plan has very little treatment of the natural environment, & does not consider b/d.	5	14%	0 to 20%	Mid 80%	Before circular	2002	4 - Good
117	Elmbridge Borough Council	South East	Elmbridge Community Strategy 2003 - 2006	Elmbridge Community Partnership	Adopted	Jan-03	2006. Vision to 2015.	Claire Sharp	csharp@elmbridge.gov.uk	01372 474377	http://www.elmbridge.gov.uk/council/information/community_strategy.htm	Due to website problems, the introduction to the strategy could not be viewed. It is a fairly basic document however, setting out objectives & a few broad actions, without providing much detail. No reference to LBAP. Would benefit from an action plan.	3	8%	0 to 20%	Weak 10%	Before circular	2003	5 - Excellent
118	Enfield London Borough Council	Greater London	Enfield's Future - the community strategy 2003/2006	Enfield Strategic Partnership	Adopted	Jul-03		Strategic partnership team, LB Enfield	None given	020 8379 3112	http://www.enfield.gov.uk/AZ/Community%20Strategy.htm#P0_0	The strategy generally has very little mention of environmental issues and tends to be totally in terms of greenspace and the appearance of the borough.	3	8%	0 to 20%	Weak 10%	Before circular	2003	3 - Fair
119	Epping Forest District Council	East of England	Epping Forest District Community Strategy 2004 - 2021	Epping Forest Local Strategic Partnership	Adopted	Jan-04	Strategy to be reviewed on an annual basis. Seen as a 'living document'.	Marina Sherriff	msherriff@eppingforest.gov.uk	01992 564423	http://www.eppingforest.gov.uk/Library/files/performance_management/community_strategy/Commstrat2004.pdf	Recognises the importance of district's 'pleasant countryside with a wealth of flora and fauna', and the need to protect this. Does not however provide any reference to the LBAP and lists very few specific actions listed that will benefit biodiversity.	8	22%	20 to 40%	Mid 80%	After circular	2004	4 - Good
120	Epsom and Ewell Borough Council	South East	A Bright Future for the Borough - Community Strategy for Epsom and Ewell	Epsom and Ewell Local Strategic Partnership	Adopted	Apr-03	Action Plans updated yearly. Vision for 10 - 15 years (2016??).				http://www.epsom-ewell.gov.uk/epsom/council.nsf/bfa5d133c51e615480256a1c0059f20c?6925826a33b133df80256d7b0039b70e\$FILE/Community%20Strategy%20for%20Epsom%20and%20Ewell.pdf	Detailed strategy. Good treatment of b/d issues. Strong commitment to b/d protection & enhancement, detailing a number of specific b/d actions & targets. Also commits to the implementation of an LBAP.	21	58%	40 to 60%	Strong 10%	Before circular	2003	4 - Good
121	Essex County Council	East of England	Shaping the Future of Essex: A Community Strategy 2004 - 2024	The Essex Partnership	Adopted	Jul-03		Sally Thallon		01245 437135	http://shapingthefuture.essex.gov.uk/future.pdf	Protecting Essex's natural environment is a key theme in this strategy. There is however little evidence of how the biodiversity objectives will be achieved.	10	28%	20 to 40%	Mid 80%	Before circular	2003	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
122	Exeter City Council	South West	Exeter Vision	The Vision Partnership	Adopted	Apr-03	Vision to 2023. Reviewed every two to three years. Action plan to be reviewed annually.	Paul Mountford	policy.unit@exeter.gov.uk	01392 265101	http://www.exeter.gov.uk/cspolicy/exeter_vision_03.pdf	Detailed strategy with a good treatment of biodiversity & the natural environment. Good treatment of the links to other themes. The LBAP partnership are involved and an LBAP for Exeter itself is to be developed & implemented.	22	61%	60 to 80%	Strong 10%	Before circular	2003	5 - Excellent
124	Fareham Borough Council	South East	A Community Strategy for Fareham from 2004	Network Fareham - Fareham's Community Partnership	Adopted	Jan-04	2009. Interim review after five years. Vision to 2014. Progress updated annually.	Jim Kettlewell	j.kettlewell@fareham.gov.uk	01329 824400	http://www.fareham.gov.uk/community/networkfareham/communitystrategy.pdf	8 page long, glossy pamphlet. Contains no real detail. Includes a broad commitment to the protection of, & improvement to, the 'urban and rural environment'. No reference to biodiversity. May be improved if action plans are developed. Very poor.	4	11%	0 to 20%	Mid 80%	After circular	2004	4 - Good
126	Forest Heath District Council	East of England	Making Life better: Community Strategy 2003 - 2007	Western Suffolk Local Strategic Partnership	Adopted	Jan-03	2007 (for full review). The strategy will also be updated annually & Action Plans are to be produced every year.	Michelle Patmore		01284 752139	http://www.forest-heath.gov.uk/pdf/makelifebetter.pdf	This is a combined Community Strategy for Forest Heath, St. Edmundsbury & part of Babergh and Mid-Suffolk districts. Outlines a commitment to the protection & enhancement of biodiversity, but does not refer to the LBAP.	16	44%	40 to 60%	Mid 80%	Before circular	2003	0 - No score
127	Forest Of Dean District Council	South West	Our Forest's Future - The Community Plan for the Forest of Dean District, 2004-2009.	Forest of Dean Partnership	Adopted	Jun-04	2009.	Cath Stenson	Cath.Stenson@dean.gov.uk	01594 812618	http://www.forestofdean.gov.uk/content.asp?nav=242.618&id=7123&Positioning_Article_ID=&Language=&parent_directory_id=242&d1p1=1	Detailed strategy with a very good coverage of natural environment & b/d issues. Commits to the b/d protection & enhancement & refers to the implementation of LBAP priorities. Could provide more detail on specific actions/targets, however.	10	28%	20 to 40%	Mid 80%	After circular	2004	0 - No score
128	Fylde Borough Council	North West	A Vision for Fylde: Community Plan 2003 - 2013	The Fylde Local Strategic Partnership (Fylde Vision).	Adopted	Jan-04	2008 (full interim review in 2008)	Penny Rose	penny@fylde.gov.uk	01253 658478	http://www.fylde.gov.uk/ccm/content/website/policy-and-change-management/community-plan.en	Relatively short document, but with a good overall commitment to biodiversity protection & enhancement. However no actions or targets are outlined, and therefore development/publication of more detailed action plans is important.	11	31%	20 to 40%	Mid 80%	After circular	2004	2 - Weak
129	Gateshead Metropolitan Borough Council	North East	Gateshead Community Strategy 2004 - 2007	Gateshead Strategic Partnership	Adopted	Mar-04	2007.	Alison Rigg	alisonrigg@gateshead.gov.uk	0191 4332026	http://www.gateshead.gov.uk/gsp/community_strategy.pdf	Lengthy & very detailed document. Detailed section on the environment & outlines a commitment to, and objectives for, biodiversity. Would benefit from the inclusion of specific actions (action plan).	16	44%	40 to 60%	Mid 80%	After circular	2004	5 - Excellent
130	Gedling Borough Council	East Midlands	Gedling Community Plan 2003 - 2008.	Gedling Partnership	Adopted (review underway)	Jan-03	Review underway, to be published end 2005/start 2006.	gedlingsp@gedling.gov.uk	0115 901 3932		http://www.gedling.gov.uk/gedling_community_plan_2003-2008_text_version.pdf	Quite lengthy but generally good document, with a good treatment of biodiversity. A number of biodiversity actions are outlined, which will help to achieve the overall b/d & environmental aims. No targets are however specified (& there is no action plan).	12	33%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
131	Gloucester City Council	South West	Our Gloucester - Our Future. Community Strategy for Gloucester 2003 - 2013	Gloucester Partnership	Adopted	Mar-03	2013, but most actions run to 2008.	community.strategy@gloucester.gov.uk	01452 396983		http://www.gloucester.gov.uk/libraries/templates/page.asp?URN=1541	Overall quite brief & basic treatment of issues. Very basic treatment of natural environment, with a single objective relating to b/d. No b/d actions or targets & no reference to LBAP.	11	31%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
132	Gloucestershire County Council	South West	The Community Strategy for Gloucestershire 2004-2014	Gloucestershire Strategic Partnership	Adopted	Apr-04	2014. Reviewed & progress monitored annually. The need for a full review will be assessed at each annual review.	Louisa Darian	louisa.darian@gloucestershire.gov.uk	01452 426766	http://www.gloucestershire.gov.uk/media/adobe Acrobat/1/m/COMMUNITY%20STRATEGY.pdf	Very much a 'framework' document - it sets out the main priorities & objectives for action within the county, without providing too much detail. Still has a good coverage/commitment to b/d & may even be improved further if action plans are produced.	12	33%	20 to 40%	Mid 80%	After circular	2004	4 - Good
133	Gosport Borough Council	South East	The Community Strategy for Gosport Partnership document 2003 - 2006	The Gosport Partnership	Adopted	May-03	2006.	Christine Carter	Christine.carter@gosport.gov.uk	023 9254 5440	http://www.gosport.gov.uk/sactions/community/community-strategy	Detailed. The strategy sets out the context to each theme & identifies the main issues. Actions & objectives are outlined in the associated action plan. Reasonable level of commitment to b/d, but no reference to LBAP & could describe more b/d actions.	13	36%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
134	Gravesham Borough Council	South East	Towards The Futureplace: A Community Strategy for Kent Thameside.	Dartford and Gravesham Local Strategic Partnership (Kent Thameside LSP)	Adopted	Jan-03						Joint community strategy with Dartford Borough Council. Does refer to 'using the highest standards of conservation & design within the context of a BAP' & does include actions for open space & habitat protection, but still quite limited treatment of b/d.	11	31%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
135	Great Yarmouth Borough Council	East of England	Great Yarmouth 2020 Vision: The (revised) path to the future	Great Yarmouth Local Strategic Partnership	Adopted	Jan-03	2020. Monitoring and review process to be implemented.	Tim Leonard	tim.leonard@gypart.nhs.uk		http://www.great-yarmouth.gov.uk/2020_path_04.pdf	Takes the form of a vision statement. It sets out specific objectives for the protection & enhancement of local biodiversity and sets targets against which progress can be measured.	12	33%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
136	Greenwich London Borough Council	Greater London	The Greenwich Strategy	Greenwich Partnership	Adopted	Jan-03		Greenwich Partnership Office	greenwich.partnership@greenwich.gov.uk	020 8921 2099	http://www.greenwich.gov.uk/GreenwichYearCouncilStrategies/GreenwichStrategy/GreenwichStrategyDownload.htm	This is a brief document without an associated action plan and with very few quantitative targets for the council. Biodiversity is not mentioned and very little is made of green space either.	2	6%	0 to 20%	Weak 10%	Before circular	2003	4 - Good
137	Guildford Borough Council	South East	Guildford Community Plan	Guildford Local Strategic Partnership	Adopted	May-03	?	Adrian Maunders	maundersm@guildford.gov.uk	01483 444201	http://www.guildford.gov.uk/GuildfordWeb/Council/Corporate-Performance/Real-time-Plans/Community+Plan/Community+Plan.htm	The community strategy, as it is available online, is really a summary of existing projects & partnerships. It sets out few fixed objectives or targets for the future. Poorly structured & a v. poor coverage of the natural env. No specific reference to b/d	1	3%	0 to 20%	Weak 10%	Before circular	2003	5 - Excellent
138	Hackney London Borough Council	Greater London	Mind the Gap - Hackney's strategy to reduce poverty and inequality. Community strategy 2005-2015	Hackney Strategic Partnership	Adopted	Oct-04		None given Hackney SP	None given	020 8356 3148	http://www.hackney.gov.uk/index/hackney/community_strategy.htm	The strategy touches on biodiversity to a small degree, for instance it has a target of maintaining habitats for biodiversity and increasing area of woodland habitat. However, there are no quantitative targets nor a detailed assessment/feedback process.	13	36%	20 to 40%	Mid 80%	After circular	2004	1 - Poor
139	Halton Borough Council	North West	Community Strategy: Key priorities for Halton 2002/2003 - 2005/2006	The Halton Strategic Partnership	Adopted	Dec-03	2006.	Karen Marcroft (telephone extension no. 1164)	Karen.Marcroft@halton.gov.uk	0151 424 2061	http://www.haltonpartnership.net/site/images/stories/community_strategy.pdf	Not a particularly well structured document. No dedicated environment section & very little actual treatment of the natural environment or b/d issues. Does use the term b/d, and does refer to the implementation of an LBAP, however.	13	36%	20 to 40%	Mid 80%	After circular	2003	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
140	Hambleton District Council	Yorkshire and Humber	Hambleton Community Plan	Hambleton Strategic Partnership	Adopted	Jan-03		Community Planning	communityplanning@hambleton.gov.uk	01609 767233	http://www.hambleton.gov.uk/hambleton/commplan.nsf/webpages/plan.html	Very glossy but, while discusses the important of the natural environment fails to address this in any of its objectives.	9	25%	20 to 40%	Mid 80%	Before circular	2003	5 - Excellent
141	Hammersmith and Fulham London Borough Council	Greater London	Your Borough Your Future	Hammersmith & Fulham Borough Partnership	Adopted	Mar-01		Cathy Ashley (Principal Policy Officer)	cathy.ashley@hbf.gov.uk	020 8753 2219	http://www.hbf.gov.uk/communitystrategy/communitystategy/default.htm	There is no mention made of biodiversity, nor any targets or aims given for this topic other than area of greenspace.	4	11%	0 to 20%	Mid 80%	Before circular	2001	5 - Excellent
142	Hampshire County Council	South East	Shaping Our Future Together - A Community Strategy for Hampshire 2004 - 2007	Hampshire Strategic Partnership	Adopted	May-04	2007. Reviewed every three years.	Laura Hoskins or Steph Garfield	Community.Strategy@hants.gov.uk	01962845122	http://www.hampshirestrategicpartnership.org.uk/downloads/hsp_document.pdf	The strategy document sets the context for each theme & identifies the main issues. Current projects/actions are described but few objectives, actions or targets are outlined. Nevertheless, good treatment of b/d & excellent on cross-cutting themes.	15	42%	40 to 60%	Mid 80%	After circular	2004	5 - Excellent
143	Harborough District Council	East Midlands	Harborough District Council	Harborough District Local Strategic Partnership	Adopted		2010.	Mike Greenway	lspsecretary@harborough.gov.uk	01858 821176	http://www.harboroughhills.co.uk/typimageload/IMG19120.PDF	This strategy provides only a very brief treatment of the key themes. It does, however, include a biodiversity related target-increase the number of Local Nature Reserves to 5, by 2010.	11	31%	20 to 40%	Mid 80%	No date	No date	0 - No score
144	Haringey London Borough Council	Greater London	Haringey's Community Strategy April 2003-2007	Haringey Strategic Partnership	Adopted	Jan-03		Nilam Popat	HSP@haringey.gov.uk	020 8489 2979	http://www.haringey.gov.uk/council/strategiesandpolicies/community_strategy.htm	The strategy says very little about environmental policies, not mentioning biodiversity or biodiversity targets at all.	5	14%	0 to 20%	Mid 80%	Before circular	2003	2 - Weak
145	Harlow District Council	East of England	The draft 2020 Vision-Harlow's Community Strategy	Harlow 2020 Partnership	Draft (consultation stage)	Apr-02	Final strategy due to be published 09/2002. The vision will be reviewed every three years and annual updates will be published.	Gill Wallis	gill.wallis@harlow.gov.uk		http://www.harlow.gov.uk/2020Vision/draft/strat2020.pdf	There seems to have been very little environmental input into this vision for Harlow in 2020. Consequently the treatment of natural environment issues is very limited. This may however improve in the final version, following the consultation period.	2	6%	0 to 20%	Weak 10%	Before circular	2002	1 - Poor
147	Harrow London Borough Council	Greater London	Community Strategy for Harrow	Harrow Strategic Partnership	Adopted	May-04		None given	hsp@harrow.gov.uk	020 8420 9637	http://www.harrow.gov.uk/cm/content/council-and-democracy/council-departments/organisational-development/harrow-strategic-partnership/community-strategy-for-harrow.en	The strategy does mention biodiversity and also an associated local BAP. However, the targets and monitoring are slightly vague and are focused mainly on "greenspace".	10	28%	20 to 40%	Mid 80%	Before circular	2004	3 - Fair
149	Hartlepool Borough Council	North East	Hartlepool Community Strategy	The Hartlepool Partnership	Adopted	Jul-02	Not known. Strategy is to allow 'regular monitoring and periodic review.'	Joanne Smithson/Chris Barlow	joanne.smithson@hartlepool.gov.uk/chris.barlow@hartlepool.gov.uk	01429 284161	http://partners.hartlepool.gov.uk/docs/197208communitystrategy24702.pdf	Clear, detailed & well-structured report. Good treatment of cross-cutting themes & includes a detailed section on the environment, with a good commitment to b/d protection. Would be improved if actions were specified, but these may be found in Action Plan	15	42%	40 to 60%	Mid 80%	Before circular	2002	5 - Excellent
150	Hastings Borough Council	South East	Hastings & St Leonards Community Strategy 2003 - 2013	Hastings Local Strategic Partnership	Adopted	Aug-03	2013		lsp_coordinator@hastings.gov.uk	01424 781131	http://www.hastings.gov.uk/community_strategy/community_strategy_text_only.pdf	Poorly structured, since whilst it is mainly focussed on the economic & social regeneration of the district, there is actually a good treatment of the natural environment & commitment to b/d, it is just difficult to locate. Commits to local & national BAP	9	25%	20 to 40%	Mid 80%	After circular	2003	4 - Good
151	Havant Borough Council	South East	Stronger Together - A Community Strategy for Havant Borough 2005 - 2008	Havant Community Partnership	Adopted	Jan-05	2008. Progress reported annually.		hcp.communitystrategy@havant.gov.uk		http://www.havant.gov.uk/dl/CommStratfinal.pdf	The environment is identified as one of 3 key themes & b/d is supposedly one of the key 'influences' for this strategy. There is however no further reference to b/d (or LBAP) & none of the objectives/actions relate to the natural environment. Very poor.	3	8%	0 to 20%	Weak 10%	After circular	2005	4 - Good
152	Havering London Borough Council	Greater London	Havering Community Strategy 2002-2007 - putting people first	Havering Strategic Partnership	Adopted			Rob Polkinghorne	info@haveringsstrategicpartnership.org.uk	01708 432776	http://www.havering.gov.uk/pls/portal30/docs/FOLDER/HSP_NEW_DESIGN/HSPWEB/hsp_communitystrategy.html	There has been some thought gone into the biodiversity objectives for the borough including nature reserves and natural habitat expansion. However there is no mention of a formal monitoring policy or who is responsible for the strategy's implementation.	15	42%	40 to 60%	Mid 80%	No date	No date	2 - Weak
153	Herefordshire Council	West Midlands	The Herefordshire Plan	The Herefordshire Partnership	Adopted (review underway)	Sep-03	1/1/2005		hfdpartnership@herefordshire.gov.uk	01432 261792	http://www.herefordshirepartnership.co.uk/docs/WhatWeDoThe_Herefordshire_Plan.pdf	Short glossy pamphlet that doesn't say much of any substance. Opportunity for review in 2005.	8	22%	20 to 40%	Mid 80%	After circular	2003	4 - Good
154	Hertfordshire County Council	East of England	Herts Together: A Community Strategy for Hertfordshire 2004 - 2010	Herts Together	Adopted	May-04	2010 (no interim reviews described).	Fiona Breaker-Rolle	hertstogether@hertscc.gov.uk	01992 556222	http://www.hertsdirect.org/roccouncil/hcc/partnership/SP/ht/commplan/	Despite the organisation responsible for the LBAP being represented on the LSP, there is practically no recognition of biodiversity issues. It does not deal with cross-cutting themes and there is no evidence of a monitoring or review process.	5	14%	0 to 20%	Mid 80%	After circular	2004	5 - Excellent
155	Hertsmere Borough Council	East of England	Hertsmere Together: A Community Strategy for Hertsmere 2003 - 2020	Hertsmere Together	Adopted	Jan-03	The document is supposedly open to review. However no timescale is set, so 2020.	Liz Gore	liz.gore@hertsmere.gov.uk/community.services@hertsmere.gov.uk		http://www.hertsmere.gov.uk/publications/herts-together.pdf	Reasonably well set out document. Environment is a key theme and some objectives will surely help to protect/enhance biodiversity. However very few actions/objectives are specific to this aim and there is no reference to the LBAP.	4	11%	0 to 20%	Mid 80%	Before circular	2003	3 - Fair
156	High Peak Borough Council	East Midlands	Our Community-Working Together. High Peak Community Strategy.	Derbyshire Dales and High Peak Local Strategic Partnership	Adopted	Jan-03	An updated community strategy is to be published 'next year'. Community Strategy itself is a ten year plan, so potentially a full review in 2013.		policy@highpeak.gov.uk		http://www.derbyshiredales.gov.uk/lsp/strategy/High%20Peak%20Community%20Strategy%20full.pdf	Relatively good treatment of the natural environment and recognition of its value for the area. Would however potentially benefit from greater linkage with the LBAP, and the identification of more specifically biodiversity-related actions.	14	39%	20 to 40%	Mid 80%	Before circular	2003	5 - Excellent
157	Hillingdon London Borough Council	Greater London	Hillingdon's Community Plan 2003 - working together for a better future	The Havering Partners	Adopted	Jan-02	01.01.03	Sabeeha Mannan	smannan@hillingdon.gov.uk	01895 277019	http://www.hillingdon.gov.uk/central/community_plan/index.php	Although mention is made of biodiversity the plan does not elaborate extensively on the theme. Nor does it provide any detailed targets.	5	14%	0 to 20%	Mid 80%	Before circular	2002	0 - No score

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
159	Hounslow London Borough Council	Greater London	Hounslow Community Plan - Celebrating diversity, building cohesion, 2004 -2007	Hounslow Local Strategic Partnership	Adopted	Jan-02	01.01.03	None given	CommunityPlan@hounslow.gov.uk	020 8583 2000	http://www.hounslow.gov.uk/home/communityplan.htm	The strategy does mention biodiversity as a priority. However the targets are again slightly vague and the monitoring and review process is not elaborated in detail.	7	19%	0 to 20%	Mid 80%	Before circular	2002	3 - Fair
160	Hull City Council	Yorkshire and Humber	Hull Community Strategy	Hull City Council	Adopted	Jan-01		Doug Jennings		01482 613471	http://www.hullcc.gov.uk/uncil/downloads/community_strategy.pdf	Very thorough document let down by limited actions for biodiversity.	15	42%	40 to 60%	Mid 80%	Before circular	2001	1 - Poor
161	Huntingdonshire District Council	East of England	Huntingdonshire Community Strategy	Huntingdonshire Strategic Partnership (HSP)	Adopted	Nov-04		Ian Leatherbarrow	ian.leatherbarrow@huntsdc.gov.uk		http://www3.cambridgeshire.gov.uk/NR/rdonlyres/7A9FB674-9B73-412C-B77E-BB7AASF6FE58/0/CommunityStrategy.pdf	Well produced document, that recognises the importance of biodiversity. The report is structured in a clear and logical manner, with specific actions following objectives. The strategy also recognises the cross-cutting nature of themes with which it deals	28	78%	60 to 80%	Strong 10%	After circular	2004	5 - Excellent
162	Hyndburn Borough Council	North West	Hyndburn's Community Strategy 2003 - 2008	Hyndburn First	Adopted		June 2005.	Mark Hopley	mark.hopley@hyndburnfirst.co.uk	01254 600602	http://www.hyndburnbc.org.uk/Your_Council/FOI/Community_Strategy2003_2008.pdf	Detailed, 77 page, word document. Good treatment of the natural environment & biodiversity issues. Includes objectives, actions & targets. There is reference to the LBAP.	21	58%	40 to 60%	Strong 10%	No date	No date	3 - Fair
164	Isle of Wight	South East	Island Futures - The Community Strategy for the Isle of Wight	The Island Futures Partnership	Adopted	Aug-02		Policy and Communications Team		01983 823110	http://www.iwight.com/library/council_papers/community_strategy/community_strategy.pdf	Lengthy & detailed document. Provides a good context to b/d issues & outlines a commitment to b/d protection. Commits to the production & implementation of an LBAP, although few other b/d actions or targets are specified.	15	42%	40 to 60%	Mid 80%	Before circular	2002	3 - Fair
166	Islington London Borough Council	Greater London	Islington Community and Neighbourhood Renewal Strategy	Islington Strategic Partnership	Adopted	Mar-03		Yvonne Wilson	islingtonstrategicpartnership@islington.gov.uk	020 7527 3486	http://www.islingtonstrategicpartnership.org/Theme%20Docs/Forms/Public%20Website.aspx	The strategy does mention biodiversity but includes targets only for green space provision.	8	22%	20 to 40%	Mid 80%	Before circular	2003	2 - Weak
167	Kennet District Council	South West		Kennet Local Strategic Partnership	Draft (in preparation)			Val Powley	val.powley@kennet.gov.uk	01380 724911		There are four 'Community Area Plans' within Kennet & the most recent meeting of the Kennet LSP reveals that the priorities from these are currently being taken forward into the production of a draft, district-wide, community strategy.	4	11%	0 to 20%	Mid 80%	No date	No date	4 - Good
168	Kensington and Chelsea Royal Borough Council	Greater London	The Future of our Community	The Kensington and Chelsea Partnership	Adopted (review underway)	Jul-02		Community strategy project manager	info@kcpartnership.org.uk	020 7361 3531	http://www.rbkc.gov.uk/KCPCommunityStrategy/general/default.asp	There are a couple of sentences given over to biodiversity but very little else in the way of aims or targets.	5	14%	0 to 20%	Mid 80%	Before circular	2002	5 - Excellent
169	Kent County Council	South East	Vision for Kent - Kent people in partnership for a better tomorrow.	Kent Partnership	Adopted	Mar-02	Progress to be reported annually and 'likely that a complete review will be needed on a 5-year cycle'.	?	vision@kent.gov.uk	?	http://www.kent.gov.uk/vision/intro.html	Relatively well presented document, with a reasonable treatment of b/d. Contains objectives and an action to implement the LBAP, but no targets or indicators relate to b/d. Would benefit from the development of a more detailed action plan.	10	28%	20 to 40%	Mid 80%	Before circular	2002	5 - Excellent
170	Kerrier District Council	South West	Kerrier Community Strategy	Developed by Kerrier District Council & overseen by the West Cornwall Local Strategic Partnership.	Adopted		There is reference to the development of subsequent versions & monitoring, but there is very little evidence of this.	Nick Tregenna	nick.tregenna@kerrier.gov.uk	01209 614253	http://www.kerrier.gov.uk/index.cfm?articleid=3442	The Community Strategy that is available online is more an 'issues summary' than a complete strategy in itself. A more detailed strategy was to be developed. Whilst there is a commitment to a quality living environment there is no reference to b/d.	1	3%	0 to 20%	Weak 10%	No date	No date	0 - No score
171	Kettering Borough Council	East Midlands	Our Borough, Our Future: A Community Plan for the Borough of Kettering 2005 - 2008.	Kettering Partnership	Adopted (review underway)	Jan-05	This draft is a revised version of the original strategy for Kettering. Public consultation ends on the 6/03/2005 & it will be published in April	David Allen	ketteringpartnership@kettering.gov.uk	01536 534289	http://www.kettering.gov.uk/consultations/Draft_Community_Plan_2005_to_2008/Community_Plan_Full_Doc_web_version_260105.pdf	Well presented and readable document. Relatively good treatment of biodiversity issues, including a strong commitment to working towards the LBAP and national SSSI targets. Action Plan to follow in July 2005. Limited treatment of cross-cutting issues.	12	33%	20 to 40%	Mid 80%	After circular	2005	4 - Good
172	Kings Lynn and West Norfolk Borough Council	East of England	Working Together Making a District	West Norfolk Partnership	Adopted	Oct-02	New strategy to be published in April 2005.	Ian Burbridge	ian.burbridge@west-norfolk.gov.uk	01553 616722	http://www.wnp.org.uk/components/Working%20together.pdf	Good treatment of the natural environment. The Action Plan sets out several a number of detailed and specific actions to be taken to conserve local biodiversity. However, few targets or indicators are outlined.	16	44%	40 to 60%	Mid 80%	Before circular	2002	4 - Good
173	Kingston upon Thames Royal Borough Council	Greater London	A community plan for the royal borough of Kingston upon Thames 2004-2009	Kingston Community Leadership Forum	Adopted	Jan-04		Andrew Bessant	communityplan@rbk.kingston.gov.uk	020 8547 4628	http://www.kingston.gov.uk/community_planning	The strategy does outline directions for positive action towards biodiversity. However, it is unclear how the formal review and implementation process will occur.	12	33%	20 to 40%	Mid 80%	Before circular	2004	4 - Good
174	Kirklees MBC	Yorkshire and Humber	A blueprint for our vision 2012. Our community strategy for Kirklees	Kirklees Partnership	Adopted (review underway)	Jan-02	1/1/2005		ask@kirkleespartnership.org	01484 221418	http://www.kirkleespartnership.org/publications/communitystrategy/communitystrategy.pdf	This is currently being reviewed. The original plan is let down by limited targets.	10	28%	20 to 40%	Mid 80%	Before circular	2002	5 - Excellent
175	Knowsley Metropolitan Borough Council	North West	'Working Together for Knowsley': Knowsley's Community Plan 2002 - 2012	Knowsley Local Strategic Partnership	Adopted	Apr-02	2012	Kevin Peers	isp.dccs@knowsley.gov.uk	0151 443 3449	http://www.knowsley.gov.uk/chief_ex/downloads/community_plan.pdf	Brief document, but which does contain a fair amount of detail for some themes. However very little treatment/recognition of biodiversity issues. No reference to LBAP & probably poorer for the lack of involvement of environmental organisations	4	11%	0 to 20%	Mid 80%	Before circular	2002	4 - Good
177	Lambeth London Borough Council	Greater London	Lambeth Community Strategy - 2004-2015	Lambeth First	Adopted	Feb-04		Ian Jackson	None given	020 7926 2462	http://www.lambeth.gov.uk/services/community-living/community-advices/community-strategy.shtml	There are no firm targets in this document. Though biodiversity is mentioned the focus, though still somewhat brief, is on green and open spaces.	4	11%	0 to 20%	Weak 10%	Before circular	2004	1 - Poor
179	Lancaster City Council	North West	Life in the Lancaster District Community Strategy - A Vision for 2020	Lancaster District Local Strategic Partnership	Adopted			Sally Richardson	SRichardson@lancaster.gov.uk	01254 582071	http://www.lancaster.gov.uk/Documents/Corporate%20Strategy/Lancaster%20City%20Council%20-%20Community%20Strategy.pdf	Detailed & well structured report. Distinct section for wildlife & biodiversity issues. Consequently very good treatment of b/d, with objectives, actions & targets. Reference to LBAP & its implementation. Overall very good.	17	47%	40 to 60%	Mid 80%	No date	No date	3 - Fair

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
180	Leeds City Council	Yorkshire and Humber	Vision for Leeds 2004 to 2020	The Leeds Initiative	Adopted	Jan-04	1/1/2020		leeds.initiative@leeds.gov.uk	0113 247 8999	http://www.leedsinitiative.org/default.asp?mstrPageTitle=Contact+the+Leeds+Initiative	While discussing biodiversity issues, they are not reflected in the indicators.	10	28%	20 to 40%	Mid 80%	After circular	2004	4 - Good
181	Leicester City Council	East Midlands	Leicester's Community Plan 2003	Leicester Partnership	Adopted	Jan-03	Reviewed strategy due for publication 2005 - 2006, and will be under consultation during 2005.	Leicester Partnership Development Team	tayle002@leicester.gov.uk	0116 2222 666	http://www.leicesterpartnership.org.uk/	Reasonably detailed strategy. The section on the environment includes objectives to manage open space for wildlife, & the only action plan available online sets a number of indicators. Could benefit from more detail on specific action (published Jan 2003)	18	50%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
182	Leicestershire County Council	East Midlands	Leicestershire Community Strategy	The Leicestershire Local Strategic Partnership	Adopted	Apr-03	The date of the next review is not made clear.	Nicole Rickard or Hannah Wyatt	policy@leics.gov.uk	0116 265 6977	http://www.leics.gov.uk/index/your_council/council_plans_policies/community_strategy.htm	Strategy is presented in html format & consequently is not as easy to follow as some others. The environment section is reasonable & there is a commitment to the consideration of b/d in forthcoming actions & strategies. However more could have been done.	10	28%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
183	Lewes District Council	South East	Local Voices, Local Choices: The Community Strategy for the Lewes District	Local Voices, Local Choices: The Lewes Local Strategic Partnership	Adopted	Apr-03	March 2008.	Owen Clifford	Owen.Clifford@lewes.gov.uk		http://www.lvc.info/Community%20Strategy%20Final%20Cabinet%20Draft.pdf	Very poorly structured. Main body of the report provides only a very basic description of actions at an 'area partnership' level. No district wide objectives are set. However the appendix refers to 'protecting the diversity of nature' & designating an LNR	2	6%	0 to 20%	Weak 10%	Before circular	2003	4 - Good
184	Lewisham London Borough Council	Greater London	Community Strategy 2003-2013	Lewisham Strategic Partnership	Adopted	Jan-03		LSP Support Team	info@lewishamstrategicpartnership.org.uk	020 8314 7073	http://www.lewisham.gov.uk/StrategicPartnership/index.asp	The strategy makes little mention of biodiversity issues and provides no targets for them.	5	14%	0 to 20%	Mid 80%	Before circular	2003	4 - Good
185	Lichfield District Council	West Midlands	A Community Strategy for the District of Lichfield 2004 - 2005	Lichfield District Strategic Partnership	Adopted	Mar-04	2005.	Chris Stanley	chris.stanley@lichfieldc.gov.uk	01543 308737	http://www.lichfieldcc.gov.uk/content/COMMUstrategy	Feels as if still being developed. Sets out few targeted objectives or actions, instead committing to the development of new partnerships & production of more detailed plans. May therefore improve in future, but at present poor. No reference to LBAP.	10	28%	20 to 40%	Mid 80%	After circular	2004	4 - Good
186	Lincoln City Council	East Midlands	Our City, Our Future: A Community Plan for Lincoln	Lincoln Local Strategic Partnership	Adopted	Jan-03	2004. A revised version was to be produced in 2004. This could not however be located online.	John Latham	ourcity@lincoln.gov.uk	01522 873268	http://www.lincolnshire.gov.uk/upload/public/attachments/536/LincolnCity.pdf	Clear and well structured document. Detailed, with a good section on the environment including objectives, targets and actions. Commitment to the production of an LBAP. The Action Plan may contain further detail.	13	36%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
187	Lincolnshire County Council	East Midlands		Lincolnshire Area Local Strategic Partnership	Adopted	Sep-04				01522 552333	http://www.lincolnshire.gov.uk/section.asp?catid=6532 (the CS itself is not available at this web address, but there is information about both it and the LSP)	The Lincolnshire County council has adopted each of the 7 district Community Strategies in Lincolnshire, to form a county-wide Community Strategy. This was adopted in Sept. 2004, but is not (yet?) available online (although a simple vision statement is).	2	6%	0 to 20%	Weak 10%	After circular	2004	3 - Fair
188	Liverpool City Council	North West	Liverpool First 2002-2005 Workbook: Our Community Strategy	Liverpool Partnership Group	Adopted (review underway)	Sep-02	June 2005.	Jess Williams		0151 285 2348	http://www.liverpoolfirst.org/ComStrategy.asp	Detailed strategy with reasonably good treatment of the natural environment. There is a link to the LBAP & a commitment to develop 4 LNRs. Could, however, provide more detail on biodiversity. Main focus of strategy is urban regeneration.	9	25%	20 to 40%	Mid 80%	Before circular	2002	4 - Good
189	Luton Borough Council	East of England	A better quality of life for the people of Luton - Luton's Community Plan 2002 - 2012	Luton Forum	Adopted	Jan-03	2007 - 'Formal in-depth review'. Progress reported annually.	Joe Biskupski	biskupskij@luton.gov.uk	(01582 546681)	http://www.luton.gov.uk/info/met/council_government_and_democracy/councils/council_policies_and_plans/Community%20strategy%20-%20Community%20plan%202002-2012	Detailed, 74 page long strategy. Sets out a vision (including objectives), actions & targets. Strong commitment to b/d, outlining objectives & several actions/targets relating to b/d. Commitment to achieving targets in the LBAP.	20	56%	40 to 60%	Strong 10%	Before circular	2003	4 - Good
190	Macclesfield Borough Council	North West	Macclesfield Borough Community Plan	Macclesfield Borough Local Strategic Partnership	Adopted	Mar-03		Alan Lawson	a.lawson@macclesfield.gov.uk	01625 504230	http://www.macclesfield.gov.uk/pdfs/ComPlanDoc.pdf	Well structured document that is quite detailed without being too lengthy. Provides a good treatment of biodiversity issues, including objectives, actions & targets (actions & targets in the in-built action plan). Little treatment of cross-cutting themes.	16	44%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
191	Maidstone Borough Council	South East	Maidstone Matters - The Community Strategy for Maidstone	The Maidstone Local Strategic Partnership	Adopted	Apr-03	Full review by end of March 2005.	Jim Boot	jimboot@maidstone.gov.uk	01622 602246	http://www.digitalmaidstone.co.uk/lsp/pdfs/strategy_adopted_0403.pdf	Reasonable treatment of, & commitment to, b/d. Includes objectives to protect b/d, outlines a number of b/d actions already underway & refers to achievement of Kent LBAP targets. Could however be more detailed & consider cross-cutting issues.	9	25%	20 to 40%	Mid 80%	Before circular	2003	5 - Excellent
192	Maldon District Council	East of England	The Community Plan for the District of Maldon to the year 2010	Maldon 2010 Partnership	Adopted	Feb-03	2010. When Action Plan is produced, this is to be reviewed regularly.	Alison Anderson	alison.anderson@maldon.gov.uk		http://www.maldon.gov.uk/NR/rdonlyres/e2cbg7unxc6wxs6v7v46wqspcouc579hv2n5munkuc352airq5a12aczveg3i62iomg/Community%2bPlan.pdf	Contains a number of objectives relating to biodiversity conservation. Will be strengthened when the action plan is produced, and specific actions & timescales are outlined. Little evidence of cross-cutting themes but otherwise well structured.	13	36%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
193	Malvern Hills DC	West Midlands	Malvern Hills District Community Strategy 2003-2006	Vision 21 Malvern Hills	Adopted	Nov-02		Stephen Leese	vision21@malvernhillsgov.uk	01684 862261	http://www.vision21.malvern-hills.gov.uk/pdfs/community_strategy%20_2003-2006.pdf	Strong understanding and commitment to biodiversity objectives, actions in the Action Plan relate only to 2003.	18	50%	40 to 60%	Mid 80%	Before circular	2002	0 - No score
194	Manchester City Council	North West	The Manchester Community Strategy 2002 - 2012	The Manchester LSP	Adopted	Apr-02		Kath Smythe	k.smythe@notes.manchester.gov.uk	0161 234 4060	http://www.manchester.gov.uk/regen/strategy/section4.htm	Lengthy document that is not particularly well structured or readable. Despite its length there is little detail on specific actions. Reference to wildlife & habitat conservation but does not outline any related objectives/actions. No reference to LBAP.	9	25%	20 to 40%	Mid 80%	Before circular	2002	4 - Good
195	Mansfield District Council	East Midlands	Mansfield Community Strategy	Mansfield Area Strategic Partnership (MASP)	Adopted	?		Phil Lyons	pai.masp@virgin.net or pai@masp.info	01623 439330	http://www.masp.info/mansfield_community_strategy/community_strategy.html	Not available in document format online, but content can still be viewed. The strategy section itself is not very detailed, but the Action Plan sets out a number of specific targets & actions by which to achieve the overall b/d objectives. Good.	22	61%	60 to 80%	Strong 10%	No date	No date	2 - Weak
196	Medway Council	South East	Medway's Community Report and Plan 2004 - 2007	Medway Local Strategic Partnership	Adopted	Jan-04	2007. Progress to be reported and reviewed regularly.	Claire Lynn	clair.lynn@medway.gov.uk	01634 306000	http://www.medway.gov.uk/community_report_plan_2004_correct_final.pdf	Lengthy, detailed & well presented strategy. Good treatment of, & commitment to, b/d. Includes objectives & targets (& actions) for b/d. Reference to Kent BAP & to development of an LBAP for Medway. Would benefit however from a more detailed action plan.	12	33%	20 to 40%	Mid 80%	After circular	2004	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
197	Melton Borough Council	East Midlands	Melton Community Strategy	Melton Community Partnership	Adopted	Dec-03	2008. Action Plan to be reviewed on a yearly basis.	Katie Hemsley	enquire@meltoncp.org.uk	01664 502 395	http://www.meltoncp.org.uk/	Recognition of biodiversity issues & there is an objective concerning the protection of the natural environment. However only provides a brief treatment of the issues & more detail is required on specific actions (might be provided in the Action Plan?).	14	39%	20 to 40%	Mid 80%	After circular	2003	0 - No score
198	Mendip District Council	South West	A Community Strategy for Mendip	Mendip Strategic Partnership	Draft (consultation stage)	Apr-04		Sara Skirton	skirtons@mendip.gov.uk	01749 341340	http://www.mendipstrategicpartnershipboardpapers.org.uk/	Final version of the strategy was due to be published Sep 2004, but not yet available. Draft version is reviewed instead. Well structured with good coverage of, & commitment to, b/d. Refers to LBAP, but, at present, does not include actions or targets.	12	33%	20 to 40%	Mid 80%	After circular	2004	0 - No score
199	Merton London Borough Council	Greater London	Merton Community Plan 2002-2004	Merton Partnership	Adopted (review underway)	Mar-02		Rob Moran	rob.moran@merton.gov.uk	020 8545 4154	http://www.merton.gov.uk/communityplan/	No mention of biodiversity is made. The only related area is a mention of maintaining or increasing the current area of green and open space. No other specific targets are included.	2	6%	0 to 20%	Weak 10%	Before circular	2002	2 - Weak
200	Mid Bedfordshire District Council	East of England	Our Vision to 2011- The Mid Bedfordshire Community Plan	Mid Beds Local Strategic Partnership	Adopted	Dec-03	2011 (?).	Mid Beds Local Strategic Partnership Manager		01525 842286	http://www.community-plan.com/PDF/communityplanDec2003.pdf Action plan at:	Detailed strategy in which there is a very good treatment of b/d & the natural environment. It outlines strong objectives for b/d protection, but no actions/targets are specified. The action plan is very limited. Does however link to the LBAP for actions.	9	25%	20 to 40%	Mid 80%	After circular	2003	3 - Fair
201	Mid Devon District Council	South West	Mid Devon's Community Plan - Promoting achievement, tackling disadvantage.	Mid Devon Community Planning Alliance	Adopted	Sep-01	?	Sue Snell (?)		01884 255255	http://www.devon.gov.uk/mdplan.pdf	The strategy sets out the key priorities for action, without providing much detail. There is commitment to protecting wildlife, but no specific actions or targets are presented. No reference to the LBAP & treatment of cross-cutting themes could be better.	9	25%	20 to 40%	Mid 80%	Before circular	2001	2 - Weak
202	Mid Suffolk District Council	East of England	Caring for the Heart of Suffolk: A Community Strategy for Mid Suffolk	Mid Suffolk Local Strategic Partnership	Draft (consultation stage)		Stands as a first draft- apparently open to consultation at present (no further detail provided). Otherwise vision to 2020.	Ian Clark	ian.clark@midsuffolk.gov.uk	01449 727376	http://www.suffolk.org.uk/ocs/midsuff.pdf	Good treatment of natural environment and biodiversity issues. Very good treatment of cross-cutting themes & especially the cross-cutting benefits of environmental protection & enhancement. Would benefit from greater detail on specific actions.	17	47%	40 to 60%	Mid 80%	No date	No date	0 - No score
203	Mid Sussex District Council	South East	A Community Strategy for Mid Sussex	The Mid Sussex Local Strategic Partnership	Adopted	Jan-04	Targets cover a ten year timespan, so 2014 (?).	Mid Sussex District Council	enquiries@midsussex.gov.uk	01444 458166	http://www.westsussex.gov.uk/yourcouncil/ppri/MidSx_communitystrategydocument.pdf	Well presented & relatively detailed. However whilst 'protection & enhancement of b/d & the natural environment' is identified as being at the 'top of people's agenda', the objectives only broadly relate to b/d & there is only one b/d specific action.	10	28%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
204	Middlesbrough Borough Council	North East	Middlesbrough's Community Strategy	The Middlesbrough Partnership	Adopted (review underway)	Jun-02	Review underway, public feedback on draft to be received until end Jan 2005. Revised strategy to be approved 15/03/2005 & available online 11/12/2005.	Rob Mitchell	info@middlesbroughpartnership.org.uk	01642 263515	http://www.middlesbroughpartnership.org.uk/mbropar/mbroparLtr/09%5Ecc20b9c4e4d6e80256bb30046aba5\$FILE/mbro%20community.strategy.pdf	The original strategy has relatively little coverage of the natural environment, it primarily being concerned with tackling problems linked to areas of high deprivation. The new draft version is much improved, with specific b/d actions & reference to LBAP	15	42%	40 to 60%	Mid 80%	Before circular	2002	4 - Good
206	Mole Valley District Council	South East	The Mole Valley Community Strategy 2003 - 'working together to improve the quality of life'.	Mole Valley Shared Agenda Group	Adopted	Jan-03	Strategy due to be reviewed 'within two years', so 2005 (?). Progress on targets in action plans to be reviewed annually.	District Council Policy & Partnership Team	sa@mole-valley.gov.uk	01306 879104	http://www.molevalley.gov.uk/media/pdf/5/0/Community%20Strategy%20final%201-03-03.pdf Action plan at: http://www.molevalley.gov.uk/media/pdf/0/0/Countrysid e%20action%20plan%202003-04%20Jan%2003.pdf	Strategy itself merely provides a very brief overview paragraph on each theme. However the countryside action plan contains a very detailed treatment of b/d. It outlines objectives, several specific actions, two aspirational targets & reference to LBAP.	20	56%	40 to 60%	Strong 10%	Before circular	2003	4 - Good
207	New Forest District Council	South East	Changing Lives - The Community Strategy for the New Forest District 2004 - 2007	The Changing Lives Partnership	Draft (consultation stage)	Jan-04	2007. Then every three years (?). Progress, achievements monitored and reported, and action plans updated, annually.	Kevin Smith (?)			http://www.changinglivesnewforest.gov.uk/main.pdf	The final version was due for publication August 2004, but still only the draft is available online. Good treatment of b/d as there is a sub-section devoted to the natural environment, which includes objectives & actions. No reference to LBAP however.	19	53%	40 to 60%	Mid 80%	After circular	2004	5 - Excellent
208	Newark and Sherwood District Council	East Midlands	Newark and Sherwood Partnership Community Plan 2003 -2006	Newark and Sherwood Partnership	Adopted	Apr-03	April 2006	Una Key	una.key@newark-sherwooddc.gov.uk	01636 655 231	http://nsdc.rol.co.uk/ppimag eupload/Image14431.PDF	Brief document with only a page for each section. Does include biodiversity as a factor for achieving the overall environmental objectives, but no b/d related actions or targets are identified. The Environment Group Action Plan may rectify this.	12	33%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
210	Newcastle Upon Tyne City Council	North East	Making a Great North City: The Newcastle Plan (part one- Community Strategy) 2004 - 2007	The Newcastle Partnership.	Adopted	Jan-04	2007.	Judith Irwin	judith.irwin@newcastle.gov.uk	0191 277 7806	http://www.newcastle.gov.uk/ncleplan.nsf/71e63a9c7e5774c80256ecc0035edf1/\$FILE/Community%20Strategy%20.pdf	Lengthy & detailed document. Quite well-structured, but little treatment of cross-cutting themes & does not outline many specific actions. However good section on the environment & commitment to the protection of b/d. Refers to creating/implementing LBAP.	11	31%	20 to 40%	Mid 80%	After circular	2004	4 - Good
211	Newham London Borough Council	Greater London	Newham Community Strategy	Newham Local Strategic Partnership	Adopted	Mar-04		Phil Mayer	phil.mayer@newham.gov.uk	020 8430 3375	http://apps.newham.gov.uk/democracy/LSPPages/index.htm	This strategy is very vague and mentions only broad areas of concern. No specific targets or aims are mentioned at all.	2	6%	0 to 20%	Weak 10%	Before circular	2004	4 - Good
212	Norfolk County Council	East of England	Norfolk Ambition- The Community Strategy for Norfolk 2003 - 2023	Norfolk County Strategic Partnership	Adopted	Mar-03	2008 - review process still to be finalised, but likely that a full review will take place every 5 years. Action Plans revised annually.	Caroline Gordon	caroline.gordon@norfolk.gov.uk	01603 228961	http://www.norfolkambition.gov.uk/norfolkambition/documents/NorfolkAmbition.pdf	The 'Vision for 2023' acknowledges the importance of biodiversity & the natural environment. It aims to develop a reputation for increasing the area's biodiversity, although few actions are specified. The annual Action Plans should resolve this problem.	17	47%	40 to 60%	Mid 80%	Before circular	2003	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
213	North Cornwall District Council	South West	Making a Difference: North Cornwall's Community Strategy	North Cornwall Local Strategic Partnership	Adopted						http://www.nodc.gov.uk/media/Adobe/11/north%20Cornwall%20Community%20Strategy.pdf	Includes the strategy for the whole of Cornwall, which itself it has an excellent treatment of b/d. However in the sections specific to North Cornwall there is very little commitment to b/d. It is these sections by which the strategy has been assessed.	8	22%	20 to 40%	Mid 80%	No date	No date	0 - No score
214	North Devon District Council	South West	North Devon First	North Devon Community Alliance	Adopted	Jul-02	2011/2012. Other than this the strategy is to 'be reviewed periodically'.	Beverley Greenslade,	bev_greenslade@northdevon.gov.uk (or ihobbs@devon.gov.uk - countywide community strategy officer)	01271 388254	http://www.northdevon.gov.uk/community/ndfirst.pdf	Recognition of the importance of the high quality local natural environment & good commitment to b/d protection/enhancement. Would be improved if greater detail was provided on specific b/d actions. Reference to LBAP but no objectives/actions relate to it	17	47%	40 to 60%	Mid 80%	Before circular	2002	2 - Weak
216	North East Derbyshire District Council	East Midlands	Community Strategy for Chesterfield and North East Derbyshire Local Strategic Partnership	CHART: The Chesterfield and North East Derbyshire Local Strategic Partnership	Adopted	Dec-04	2015. This version is a review of the 2002 version (refer to the Chesterfield BC record).		office@chartsp.co.uk	01246 345051	http://www.ne-derbyshire.gov.uk/community/chart-lsp/community-strategy	This updated version of the community strategy (see Chesterfield BC record for the original), is much improved. A more formal review process is outlined, the term biodiversity is used, and a separate action plan details b/d related actions and targets.	19	53%	40 to 60%	Mid 80%	After circular	2004	2 - Weak
217	North East Lincolnshire	Yorkshire and Humber	Shaping the future	North East Lincolnshire Council	Adopted (review underway)	Apr-01	1/10/2005	Local Strategic Partnership Secretariat	community.strategy@nelincs.gov.uk	01472 325926	http://www.nelincs.gov.uk/council/council/communitystrategy/community-strategy.htm	Does not use the word biodiversity once. Has a single indicator for LNRs based on EN standards	13	36%	20 to 40%	Mid 80%	Before circular	2001	2 - Weak
218	North Hertfordshire District Council	East of England	Community Strategy for North Hertfordshire	North Herts Local Strategic Partnership	Adopted	Nov-03	Not clear	Liz Green	liz.green@north-herts.gov.uk	01462 474230	http://www.north-herts.gov.uk/uploads/cpa/evvidence/C3_C3_CommunityStrategy.pdf	Confusing. No biodiversity objectives are set out in the main document. Four performance indicators are however outlined which specifically relate to biodiversity issues & have a purpose of 'protecting the biodiversity of nature'.	17	47%	40 to 60%	Mid 80%	After circular	2003	3 - Fair
219	North Kesteven District Council	East Midlands	Community Strategy for North Kesteven: 2002/03 - 2012/13	North Kesteven Local Strategic Partnership	Adopted	Jan-03	2005.	Tom Russell	tom_russell@n-kesteven.gov.uk	01529 414155	http://www.lincolnshire.gov.uk/upload/public/attachments/536/northkesteven.pdf	Reasonably well structured document, but with very little detail for each theme. Very poor treatment of the natural environment and, apart from a single link to the LBAP, there is no treatment of biodiversity issues.	8	22%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
220	North Lincolnshire Borough Council	Yorkshire and Humber	Community Strategy	North Lincolnshire LSP	Adopted	Jan-03			info@nlsp.org	01652 601226	http://www.nlsppartnership.org/publications/community-strat.pdf	A glossy strategy that has a good indicator but very vague objectives for biodiversity. There is no mention of LBAP partnership involvement on the LSP	11	31%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
221	North Norfolk District Council	East of England	Our Community Strategy 2004 - 2009	North Norfolk Community Partnership	Adopted	Apr-04	2009. A review is published in June every year & Action Plans are also produced annually.	Tina Wegg	twegg@north-norfolk.gov.uk	01263 516248	http://www.northnorfolk.org/nncp/docs/NNCP%20Community%20Strategy%202004-09.pdf	The Community Strategy itself is very brief, but is easily accessible. It outlines objectives to protect the natural environment, & improve the quality of important 'natural & scientific' sites. The Action Plan for the environment is very good.	15	42%	40 to 60%	Mid 80%	After circular	2004	3 - Fair
222	North Shropshire District Council	West Midlands	Improving the quality of life in Shropshire. Integrating community strategies 2002-2012	Shropshire Partnership Team?	Adopted			Lois Dale (corporate support officer)	ldale@northshropshire.gov.uk	01939 232771	http://www.shropshireonline.gov.uk/partnership.nst/17080ae13d34cb080256c59004ee18e0d0191703530d14f92256c5d046e138f5f1e/Int%20Strat%20FP.pdf	Good terms of discussing general themes, more specifics given for sections on waste, energy, transport etc	9	25%	20 to 40%	Mid 80%	No date	No date	1 - Poor
223	North Somerset Council	South West	North Somerset Community Strategy: Our Vision for North Somerset 2004 - 2025.	North Somerset Partnership	Adopted	Oct-04	2006. Detailed review in 2006, Action Plans to be developed from April 2005 onwards & vision to 2025.	Partnership Development Officer	northsomersetpartnership@n-somerset.gov.uk	01934 634 888	http://www.northsomersetpartnership.co.uk/	Reasonably well structured strategy. Good treatment of b/d & natural environment. Objectives provide strong commitment to b/d, but action plan containing actions/targets to be developed. LBAP referred to & LBAP partnership involved in theme implementation	13	36%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
224	North Tyneside Metropolitan Borough Council	North East	The Shared Plan: The Community Strategy for North Tyneside 2003 - 2006	North Tyneside Strategic Partnership	Adopted	Jun-03	2006. Annual report to be produced.	The Partnership Manager	ntsp@northtyneside.gov.uk	0191 200 6565	http://www.northtyneside.gov.uk/docs/council/sharedplan.pdf	Lengthy document with in-built action plans for each theme. The action plans' detail specific aims/objectives & targets, but still few specific actions are outlined. Protection & enhancement of wildlife is an objective & the LBAP is a linked plan.	14	39%	20 to 40%	Mid 80%	Before circular	2003	1 - Poor
225	North Warwickshire Borough Council	West Midlands	North Warwickshire Community Plan 2004 2007	The North Warwickshire Community Partnership	Adopted	Jan-04	1/1/2007	Julie Taylor		01827 719437	http://www.northwarwickshire.gov.uk/portlets/content/files/CommunityPlan2004.pdf	Very basic strategy with little more than aims and priorities provided. Little information given as to how these will be acted upon.	8	22%	20 to 40%	Mid 80%	After circular	2004	0 - No score
226	North West Leicestershire District Council	East Midlands	North West Leicestershire Community Strategy: working together for a better future.	North West Leicestershire Partnership for Improving North West Leicestershire	Adopted	Mar-04	Vision to 2010, but strategy to be reviewed annually. Action Plan to be reviewed end of April 2005.	Department of Community Planning	community.strategy@nwlcestershire.gov.uk	01530 454545	http://www.nwlcestershire.gov.uk/kwpartnership/documents/Nwl_co-1.pdf	Well structured and relatively good treatment of natural environment issues. Good treatment of cross-cutting themes. Outlines an objective to consolidate the existing LBAPs for the district by 2005.	16	44%	40 to 60%	Mid 80%	After circular	2004	0 - No score
229	North Yorkshire County Council	Yorkshire and Humber	North Yorkshire Together - A Strategy for Local Communities	North Yorkshire Strategic Partnership Board	Draft (consultation stage)	Jun-04		The Corporate Policy Unit	corporate.policy@northyorks.gov.uk	01609 780780	http://www.northyorks.gov.uk/files/NYCC/Directorates/Chief%20Executives/Community%20Strategy%20-%20720NYSPPstrat_1.pdf	This is a consultation draft seeking comments on how to include more detail in the final Strategy	8	22%	20 to 40%	Mid 80%	After circular	2004	4 - Good
230	Northampton Borough Council	East Midlands	Northampton Community Strategy 2002 - 2012	The Northampton Local Strategic Partnership	Adopted	Aug-02	2005. An interim update was published in Spring 2004, & a full review is due after 3 years, so 2005 (?).	The Chief Executive's Office:		01604 233500	http://www.northampton.gov.uk/Local_democracy/Policies/strategyupdate.pdf 2004 update available at: http://www.northampton.gov.uk/Local_democracy/Policies/LSPstrategy.pdf	Clear and well presented document. Detailed with a good monitoring & review process in place. Good treatment of biodiversity, although no targets or measures of progress relate, at present, to biodiversity.	14	39%	20 to 40%	Mid 80%	Before circular	2002	1 - Poor
231	Northamptonshire County Council	East Midlands	Community Strategy for Northamptonshire 2004/2013	Northamptonshire County Council	Adopted	Jul-04	2013.		communitystrategy@northamptonshire.gov.uk	01604 236416	http://www.northamptonshire.gov.uk/NR/donlonly/DB79EAFE-4D4A-431F-BF37BD23FB68483C0/CommunityStrategy.pdf	Detailed and well presented document. Detailed treatment of biodiversity issues including objectives, actions and indicators. Integrates natural environment with social and cultural development. Targets associated with the LBAP are to be developed.	15	42%	40 to 60%	Mid 80%	After circular	2004	2 - Weak

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
232	Northumberland County Council	North East	Northumberland 2010: A Community Strategy for Northumberland.	Northumberland Strategic Partnership	Adopted		2010. Otherwise it is planned to roll forward the County Community Strategy on a regular, initially annual, basis.	see nsp.org.uk contact section.	enquiries@nsp.org.uk	01670 506630	http://www.nsp.org.uk/download.asp?id=19	Detailed and well-structured document. Each section is well set out & formal recognises the links with other themes. Detailed section on the environment & good level of commitment to biodiversity issues. Reference to achieving LBAP targets.	15	42%	40 to 60%	Mid 80%	No date	No date	4 - Good
236	Nottinghamshire County Council	East Midlands	A Framework Community Strategy for Nottinghamshire	Nottinghamshire Partnership Forum	Adopted	May-03		Roger Latham (Chief Exec. Notts County Council)	policy.research@nottscc.gov.uk	0115 977 3582	http://www.nottinghamshire.gov.uk/community-strategy2-final.pdf	Quite lengthy document. Provides detailed descriptions of baseline conditions in the county & of the key issues in the county, but very little is provided in terms of actual action. Good recognition of the value of b/d, but no actions or targets set.	8	22%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
237	Nuneaton & Bedworth Borough Council	West Midlands	Shaping our future: The Second Community Plan for Nuneaton and Bedworth 2004-2007	Nuneaton and Bedworth Local Strategic Partnership	Adopted	Jan-04	1/1/2007	Nick Blamire-Brown	nick.blamire-brown@nuneatonandbedworth.gov.uk	(024) 7637 6594	http://www.warwickshire.gov.uk/Web/corporate/pages.nsf/Links/5C54D1E68FC173F880256CA8004575C8/\$file/Community-Plan+2004-2007.pdf	While good objectives and targets are included, there are no indicators to measure success. Information on the LSP is difficult to find.	8	22%	20 to 40%	Mid 80%	After circular	2004	0 - No score
238	Oadby & Wigston District Council	East Midlands	Oadby and Wigston Community Strategy	Oadby and Wigston Local Strategic Partnership	Draft (consultation stage)	Mar-04	Annual report, otherwise not stated.	Clare Sharpe		0116 257 2610	http://www.oadby-wigston.gov.uk/policies/v4.html	Relatively good coverage of environmental issues. There is definitely scope however, for specification of more detailed biodiversity actions. Otherwise relatively well-structured, but there should be more treatment of cross-cutting issues.	6	17%	0 to 20%	Mid 80%	After circular	2004	0 - No score
239	Oldham Metropolitan Borough Council	North West	Oldham's Community Strategy 2005 - 2020	Oldham Partnership	Adopted (review underway)	Nov-04	Comments on the draft strategy were to be received by 30/11/04, with the final document to be published early 2005.	Natalie Downs	natalie.downs@oldham.gov.uk	0161 311 9000	http://www.oldham.gov.uk/draft-community-strategy.pdf	This is the consultation draft for the revised strategy. Exceptionally detailed. 148 pages long. Generally good treatment of the environment, incl. a commitment to employing someone to co-ordinate b/d action planning. However, could detail more b/d actions	18	50%	40 to 60%	Mid 80%	After circular	2004	2 - Weak
240	Oswestry	West Midlands	A community strategy for Oswestry	Oswestry Borough Council	Adopted			Gill Jones	Gill.Jones@oswestry-bc.gov.uk	01691677298	http://www.oswestrybc.gov.uk/static/dynamic/external/frame.asp?back=...welcome.asp%3Fid%3D163&href=images/cme_resources/PublicIcon/Oswestry%20Strategy.pdf	Limited document in terms of biodiversity. Focuses on waste and social problems more than the environment.	3	8%	0 to 20%	Weak 10%	No date	No date	4 - Good
241	Oxford City Council	South East	Oxford's Community Strategy - Building a city where everyone is valued.	Oxford Strategic Partnership	Adopted	Jan-04	There will be an annual review.	feedback@oxfordpartnership.org.uk		01865 252505	http://www.oxfordpartnership.org.uk/documents/Oxford%27s%20Community%20Strategy%20-%20Complete.pdf	Recognises the high quality & value of the natural environment in Oxford, & outlines a commitment to protecting it. However at present the strategy does not specify actions or targets for b/d, but this is due to be rectified by April 2005.	15	42%	40 to 60%	Mid 80%	After circular	2004	2 - Weak
242	Oxfordshire County Council	South East	Community Strategy 2004 - 2007 - 'Working together to make a difference in Oxfordshire'	Oxfordshire Community Partnership	Adopted	Jul-04	2007. Progress reported annually.	Claire Evans or Joanna McLaughlin	Oxfordshire.communitypartnership@oxfordshire.gov.uk	01865 816029	http://www.oxfordshire.gov.uk/community_strategy_july_2004.pdf	Very basic document with only 3 or 4 priorities for each theme, & then a single action & target for each priority. Increase Oxfordshire's b/d is however one of these priorities. Need for greater detail, (although this may be provided in action plan	14	39%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
244	Pendle Borough Council	North West	A Place with a Future. For Everyone Pendle's Community Strategy 2003 - 2018	Pendle Partnership	Adopted	Jan-03	?	Brian Astin	Brian.Astin@pendle.gov.uk	01282 661985	http://www.pendlelife.co.uk/roundabout/openness/system/galleries/download/www.pendlelife.co.uk/directory/community_associations/Pendle_Partnership/community_strategy2.pdf	Quite well presented, with a fair treatment of the natural environment. Commitment to b/d protection & good recognition of the cross-cutting benefits of a high quality natural environment. However no actions or targets specified. The LBAP is referred to.	17	47%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
245	Penwith District Council	South West	Penwith - A Vision for the Future	West Cornwall Local Strategic Partnership	Adopted	Jan-03	2008.	Matt Barton	matthew.barton@penwith.gov.uk	01736 336732	http://www.penwith.gov.uk/media/adobe/n/b/complan.pdf	Detailed 61 page document. Not as extensive a coverage of b/d issues as in the overall strategy for Cornwall, but relatively good treatment nonetheless. Commitment to the development of an LBAP.	12	33%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
246	Peterborough City Council	East of England	Peterborough's Community Strategy: A modern leading city	The Greater Peterborough Partnership (GPP)	Adopted (review underway)	Nov-02	Currently under review	Richard Astle, GPP Director	richard@athene-communications.co.uk	01733 865040	http://www.gpp-peterborough.org.uk/pdfs/Community%20Strategy%202001.pdf	Original strategy under review in light of the Peterborough's designation as a government growth area. Revised document was due to be published summer 2004. The strategy mentions general biodiversity enhancement but details no specific actions or targets.	8	22%	20 to 40%	Mid 80%	Before circular	2002	3 - Fair
247	Plymouth City Council	South West	The City Strategy 2004-09	Plymouth 2020 Partnership	Adopted	Jul-04	2009	Jackie Young	jackie.young@plymouth.gov.uk	01752 304220	http://www.plymouth.gov.uk/yourcouncil/council_and_democracy/citystrategy-3.htm	Overall a detailed & well structured strategy. However, there is almost no recognition of biodiversity or the natural environment. A sustainability appraisal included in the appendix refers wildlife concerns to the LDF. Extremely poor treatment of b/d.	6	17%	0 to 20%	Mid 80%	After circular	2004	1 - Poor
249	Portsmouth City Council	South East	'Proud of our past, Ambitious for our future' Community Strategy 2004-09	Portsmouth Local Strategic Partnership	Adopted	Jan-04	2009	Paddy May	isp@portsmouthcc.gov.uk	023 9283 4020	http://www.portsmouth.gov.uk/media/PortsmouthCommunityStrategy_20042009.pdf	Reasonably detailed strategy. Reasonable treatment of b/d, recognising the need 'to protect the natural environment & wildlife'. Commits to the development of an LBAP. Could specify more actions & targets, but perhaps these will be in the delivery plan.	15	42%	40 to 60%	Mid 80%	After circular	2004	4 - Good
250	Preston Borough Council	North West	Preston Community Strategy 2003 - 2012	Preston Strategic Partnership	Adopted	Jan-03	2012.	Ruth Bowen	r.bowen@preston.gov.uk	01772 906623	http://www.prestonstrategicpartnership.org.uk/Documents/Final%20Version%20Community%20Strategy%20.pdf	Detailed and relatively well structured document. Relatively good treatment of the natural environment/biodiversity issues & reference to the LBAP. Would benefit from the description of actions in more detail however.	19	53%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
251	Purbeck District Council	South West		Purbeck Community Partnership	Draft (in preparation) (or not started??)			Mark Sturgess	marksturgess@purbeckdc.gov.uk	01929 557268	http://www.purbeck.gov.uk/index.asp	A number of community consultation events have taken place, with a view to incorporating the results into a community plan for Purbeck. However, it is not clear how far along this process is, or whether any deadline has been set for its production.	4	11%	0 to 20%	Weak 10%	No date	No date	3 - Fair
252	Reading Borough Council	South East	Reading 2020 Making it Happen - The Community Strategy	Reading 2020 Partnership	Adopted	Nov-04			info@reading2020.org.uk	0118 939 0100	http://www.reading.gov.uk/Documents/Reading%2020%20making%20it%20happen%20booklet%20.pdf	Given that it is a very basic 12 page document it provides a strong commitment to wildlife & habitat protection/management. However due to the brevity of the document no actions or targets are specified & LBAP is not referenced. Needs an action plan.	5	14%	0 to 20%	Mid 80%	After circular	2004	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score	
253	Redbridge London Borough Council	Greater London	Making a difference in Redbridge - a community strategy	Redbridge Strategic Partnership	Adopted		Oct-03	Partnership co-ordinator	rsp@redbridge.gov.uk	020 8708 2323	http://www.redbridge.gov.uk/council/communityplans.cfm	Though the community strategy is fairly vague on biodiversity issues, the action plan contains far more detail and specifies those responsible for the targets outlined.	20	56%	40 to 60%	Strong 10%	Before circular	2003	3 - Fair	
254	Redcar & Cleveland Borough Council	North East	Redcar & Cleveland Partnership Community Strategy 2004 - 2021	Redcar & Cleveland Partnership	Adopted		Jan-04	2021 (2007). Action plans reviewed annually & a full review of the progress of the strategy to be carried out every 3 years.	partnership_jsp@redcar-cleveland.gov.uk	01642 444082	http://www.redcar-cleveland.gov.uk/pdf/Community%20Strategy%202004-2021.pdf	Relatively detailed document, with a section devoted to 'creating a sustainable environment'. Details a commitment to 'protecting & enhancing the natural environment, & improving b'd'. An action refers to supporting the implementation of the LBAP.	13	36%	20 to 40%	Mid 80%	After circular	2004	3 - Fair	
255	Redditch Borough Council	West Midlands	2020 vision: Borough of Redditch Community Strategy	Redditch Partnership	Adopted		Apr-03	Jo Barker	jo.barker@redditchbc.gov.uk <j.b.barker@redditchbc.gov.uk>		http://www.redditchbc.gov.uk/KeyDocuments/pdf/communitystrategy.pdf	Very good approach to identifying cross-cutting issues, good objectives but let down by poor targets/monitoring.	16	44%	40 to 60%	Mid 80%	Before circular	2003	0 - No score	
256	Reigate and Banstead Borough Council	South East	Your Community, Your Future	Reigate and Banstead Local Strategic Partnership	Adopted		Oct-03	Formal review: 2006/2007.	Reigate and Banstead Local Strategic Partnership	LSP@reigate-banstead.gov.uk	01737 276303	http://www.reigate-banstead.gov.uk/Images/page20%20final_lcm5-4896.pdf	Well presented but basic document. Outlines a relatively strong commitment to b'd, but lacks detail. Specifies objectives & some broad actions for b'd, & commits to the implementation of the Surrey BAP. Would be improved by a detailed action plan.	8	22%	20 to 40%	Mid 80%	After circular	2003	4 - Good
257	Restormel Borough Council	South West	A Community Strategy for Restormel 2003 - 2008	Restormel Local Strategic Partnership	Adopted		Jan-03	Strategy reviewed annually	Rebecca Wilkinson-Foster	rwilkinson-foster@restormel.gov.uk	01726 223635	http://www.restormel.gov.uk/index.cfm?articleid=8401	Good treatment of biodiversity. Again not as extensive as in the countywide strategy, but still includes objectives, actions & targets for b'd. Would potentially benefit from the development of an action plan. No reference to LBAP.	10	28%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
258	Ribble Valley Borough Council	North West	2004 Community Strategy	Ribble Valley Strategic Partnership	Adopted (review underway)		Sep-04	2007 (vision to 2016).	Melissa Watts	melissa.watts@ribblevalley.gov.uk	01200 414531	http://www.ribblevalley.gov.uk/static/page313.htm	Detailed, 86 page long document. Reviewed version of the initial 2003 strategy. Not very well presented or structured but does contain relatively good treatment of b'd & the natural environment. Would benefit from greater linkage to LBAP.	17	47%	40 to 60%	Mid 80%	After circular	2004	3 - Fair
259	Richmond upon Thames London Borough Council	Greater London	Community Plan 2003-2006	Community Planning Partnership Forum	Adopted		Jan-03	01.10.04	Jeanette Phillips	j.phillips@richmond.gov.uk	020 8891 7151	http://www.richmond.gov.uk/depts/chieftexec/policy/communityplan0306/default.htm	This strategy is very low on nature conservation environmental issues. There is a brief mention of greenspace in the issues section. This is not elaborated in an aims and targets section.	1	3%	0 to 20%	Weak 10%	Before circular	2003	4 - Good
260	Richmondshire District Council	Yorkshire and Humber	Richmondshire's Community Strategy 2003-2018	Richmondshire LSP	Adopted		Jan-03		Rachel Bowles	r.bowles@richmondshire.gov.uk	01748 829100	http://www.richmondshire.gov.uk/websites/ws001/insider.nsf/25a94e464e70e33e80256877003c075056c31193144c95a9829256d570046983\$FILE/Community%20Strategy%202003-2018.pdf	In the absence of a delivery action plan, this is currently lacking focus	7	19%	0 to 20%	Mid 80%	Before circular	2003	3 - Fair
261	Rochdale Metropolitan Borough Council	North West	Pride of Place - The Community Strategy for Rochdale Borough 2003 - 2007	Rochdale Borough Local Strategic Partnership	Adopted		Mar-07	(plan actually to be reviewed 'before 2007').	vision2021@rochdale.gov.uk	01706 866675	http://www.rochdale.gov.uk/docs/policy/prideplace.pdf	Relatively good treatment of the natural environment including a commitment to the preparation of a BAP by 2005. Still potential for greater commitment to b'd actions.	16	44%	40 to 60%	Mid 80%	Before circular	2003	3 - Fair	
262	Rochford District Council	East of England	A Community Strategy Plan for Rochford District	Rochford District Local Strategic Partnership	Adopted		Jan-04	Strategy to 2024. Action Plans cover a five year period, and so these should be reviewed in or before 2009.	Diane Rowland	Diane.Rowland@Rochford.gov.uk		http://www.rochford.gov.uk/rochfordccinternet/pdf/community_plan_strategy2004.pdf	Relatively well structured, with separate Action Plan. Several objectives in the environment section should benefit biodiversity, although few appear specifically designed for this purpose. Would benefit from a more formal monitoring/review process.	15	42%	40 to 60%	Mid 80%	After circular	2004	0 - No score
263	Rossendale Borough Council	North West	Rossendale's Community Strategy	Rossendale Partnership	Draft (consultation stage)		Jul-03	2008. Update of the content of the strategy to be reviewed every 5 years. Action plans to be reviewed bi-annually.	Andree Pomfrett	andreepomfrett@rossendalebc.gov.uk	01706 244785	http://www.rossendale.gov.uk/upload/public/attachments/43/CommunityStrategySept2003.pdf Action plan at: http://www.rossendale.gov.uk/doc.asp?cat=182&doc=1218	Detailed, but not very readable document. Outlines commitment to biodiversity protection. Actions & targets relating to these objectives are set out in a good environmental action plan. Refers to LBAP & good treatment of cross-cutting themes.	21	58%	40 to 60%	Strong 10%	Before circular	2003	1 - Poor
264	Rother District Council	South East	'Making things better by working together' - Rother Community Plan 2004 - 2009	Rother Local Strategic Partnership	Adopted		Nov-03	2009.	Scott Lavocah	scott.lavocah@rother.gov.uk	01424 787863	http://www.rother.gov.uk/media/pdf/7/i/Rother-complan.pdf	Very poor. Very basic strategy containing very little information. No reference to b'd or the natural environment & there is not even an environment section. Environmental issues are entirely restricted to waste & recycling.	2	6%	0 to 20%	Weak 10%	After circular	2003	3 - Fair
265	Rotherham MBC	Yorkshire and Humber	Our Rotherham, Our Future: Rotherham's Community Strategy 2002 - 2007	Rotherham Partnership (LSP)	Adopted		Jan-02	1/1/2007	Rotherham Partnership	rotherhampartnership@react.org.uk	01709 372 782	http://www.rotherham.gov.uk/NR/rdonlyres/DCA40396-F4FB-459B-B8A4-1965D0A723A4/0/CommunityStrategyUpdatedApr03.pdf	There is almost no mention of biodiversity in this Strategy.	4	11%	0 to 20%	Weak 10%	Before circular	2002	2 - Weak
266	Rugby Borough Council	West Midlands	The Community Plan for Rugby 2002 - 2006	Rugby Forward	Adopted		Jan-02		Peter Anderson	peter.anderson@rugby.gov.uk	01788 533533	http://www.rugby.gov.uk/yours%20council/initiatives/Community_plan.pdf	Quite basic, information is very difficult to access. While the plan's intro discussed QoI indicators, they are not included.	14	39%	20 to 40%	Mid 80%	Before circular	2002	0 - No score
267	Runnymede Borough Council	South East	A Community Strategy for Runnymede	Partnership for Runnymede	Adopted			Annual progress review & strategy to be 'reviewed periodically'.	Raymond Warren	raymond.warren@runnymede.gov.uk	01932 425503	http://www.runnymede.gov.uk/index_council.htm	The online version of the document is poorly structured & provides a very limited coverage of the natural environment. There is hardly any reference to b'd, apart from one task which is to 'consider' measures in the Surrey BAP. Poor.	5	14%	0 to 20%	Mid 80%	No date	No date	5 - Excellent
268	Rushcliffe Borough Council	East Midlands	(In Pursuit of) A Better Future for Rushcliffe: The Rushcliffe Community Strategy.	Rushcliffe Community Partnership	Adopted (review underway)		Nov-04	Review underway of initial strategy. New draft currently open to consultation. Final document intended to be available Spring 2005	Jeanne Hannah	jhannah@rushcliffe.gov.uk	0115 981 9911	Original at: http://www.rushcliffe.gov.uk/upload/public/attachments/30/communitystrategy.pdf Draft at: http://www.rushcliffe.gov.uk/upload/public/attachments/115/TACcommunitystrategydraft.pdf	The new draft appears very basic & whilst it includes biodiversity objectives, it lists none of the wide array of b'd actions & targets that were included in the original strategy. This may still be resolved further along in the consultation process.	24	67%	60 to 80%	Strong 10%	After circular	2004	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
269	Rushmoor Borough Council	South East	A Community Strategy for Rushmoor 2004 - 2016	Rushmoor Strategic Partnership	Adopted	Jul-04	2016.	Andrew Colver	acolver@rushmoor.gov.uk	01252 398820	http://archive.rushmoor.gov.uk/rushmoorsp/strategy.htm	50 mb, 25 minutes to download, but only 11 pages long. Provides no level of detail whatsoever merely setting out a number of strategic aims. One of these 'strategic aims' does commit to b/d protection, but no reference to LBAP. It is, at present, poor.	9	25%	20 to 40%	Mid 80%	After circular	2004	4 - Good
270	Rutland County Council	East Midlands	Community Strategy	Rutland Together	Adopted	Dec-03	2013 (it is a ten year strategy).	David Lane	rutlandtogether@rutnet.co.uk	01572 758455	http://www.rutnet.co.uk/pp/mageupload/Image9356.PDF	Whilst this is quite a well written & clear document and it does contain a section on 'the environment and transport', there is very little recognition of biodiversity issues. Not one of the outlined actions specifies any b/d or wildlife benefits.	2	6%	0 to 20%	Weak 10%	After circular	2003	3 - Fair
271	Ryedale District Council	Yorkshire and Humber	Imagine Ryedale	Ryedale Strategic Partnership	Adopted	Jan-03		Community Planning Manager	rsp@imagine-ryedale.org.uk		http://www.imagine-ryedale.org.uk	A thorough document with a separate landscape and environment action plan. However, the targets in the action plan are not very good.	10	28%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
272	Salford City Council	North West	Community Plan: Our Vision for Salford 2001 - 2006.	The Salford Partnership (Partners in Salford).	Adopted	Nov-01	during 2005.	Sheila Murtagh	sheila.murtagh@salford.vic.gov.uk	0161-736 2398	http://www.salford.gov.uk/vic/yourcom/communityplan	Detailed, 77 page long document that, overall, is quite well structured. However there is almost no consideration of the natural environment. No reference to biodiversity issues at all & certainly no reference to the LBAP. Poor.	8	22%	20 to 40%	Mid 80%	Before circular	2001	2 - Weak
274	Sandwell Borough Council	West Midlands	The Sandwell Plan: A community strategy for the borough of Sandwell	Sandwell Partnership	Adopted	Oct-01		Regeneration and Community Planning	Regeneration@sandwell.gov.uk	0121 569 3080	http://www.smbc.sandwell.gov.uk/docs/corporateservices/regeneration/sandwellplan.pdf	A totally urban focussed strategy that does not mention wildlife or biodiversity, despite highlighting the importance of the environment for social and economic improvement.	8	22%	20 to 40%	Mid 80%	Before circular	2001	2 - Weak
275	Scarborough Borough Council	Yorkshire and Humber	Community Strategy 2002 - 2007	Scarborough Borough Community Partnership	Adopted	Jan-02		Service Improvement Unit	serviceimprovement_unit@virgin.net	01723 232319	http://www.scarborough.gov.uk/pdf/community_strategy/community_strategy.pdf	A good document with clear objective and indicators. Involvement restricted to EA	12	33%	20 to 40%	Mid 80%	Before circular	2002	4 - Good
276	Sedgefield Borough Council	North East	Healthy, prosperous, attractive and strong Sedgefield Borough Community Strategy 2004 - 2014	Sedgefield Borough Local Strategic Partnership	Adopted	Nov-04	2014. (Potentially an interim review in 2007 as most initial priorities are for the first three years).	Richard Prisk	regen@sedgefield.gov.uk	01388 816166	http://www.sedgefield.gov.uk/regeneration/pdfs/Final-Community-Strategy-Main-Document-Nov-04.pdf	Readable and well structured document. Very good section on biodiversity that details objectives, actions and targets. Also provides a good treatment of cross-cutting themes & this is to be improved further. Link to LBAP.	17	47%	40 to 60%	Mid 80%	After circular	2004	4 - Good
277	Sedgemoor District Council	South West	Community Strategy: Sedgemoor - Our District, Our Voice, Our Future	Sedgemoor in Somerset Partnership	Adopted	Jul-03		Jane Roland	jane.roland@sedgemoor.gov.uk	01278 436425	http://www.sedgemoor.gov.uk/media/pdf/all_pages.pdf	Reasonable strategy providing a brief overview of the key priorities & targets for the area. Good recognition of the quality of the local natural environment & includes objectives for b/d & refers to the LBAP. Few/no actions specified however.	10	28%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
278	Sefton Metropolitan Borough Council	North West	A Vision for Sefton - The Community Strategy 2004 - 2009	Sefton Borough Local Strategic Partnership	Adopted	Jan-04	2009	Michele Wainwright	michelle.wainwright@chie-executives.sefton.gov.uk	0151 934 2058	http://www.sefton.gov.uk/pdf/Community%20Strategy%202004-2009.pdf	Relatively detailed report with recognition of the importance of the local natural environment. Includes objectives for biodiversity. Refers to the LBAP but, concerning, states that at present there are insufficient resources to implement it.	10	28%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
279	Selby Borough Council	Yorkshire and Humber	Community Strategy 2005-2010	Selby Community Forum	Draft (consultation stage)	Feb-05		Heather Watts	hwatts@selby.gov.uk	01757 292197	http://www.selby.gov.uk/load/comm_strat_0510.pdf	A very basic Strategy, while mentioning the importance of biodiversity to public well-being, the objective is vague and there are no actions or indicators. It does, however, refer to the local BAP.	6	17%	0 to 20%	Mid 80%	After circular	2005	2 - Weak
280	Sevenoaks District Council	South East	Making it Happen - the Sevenoaks District Community Plan	The Sevenoaks District Community Planning Partnership	Adopted	Jun-04	2014. Action plans reviewed on a 3 yearly cycle.	Alan Whiting	communityplan@sevenoaks.gov.uk	01732 227446	http://www.sevenoaks.gov.uk/documents/District_Plan.pdf	Reasonably detailed & well presented document. However despite strong commitment to the protection of a green environment, there is no specific reference to b/d, wildlife or habitat issues. The Kent BAP is not identified as one of the linked plans. Poor.	12	33%	20 to 40%	Mid 80%	After circular	2004	4 - Good
281	Sheffield City Council	Yorkshire and Humber	Sheffield City Strategy 2002-5	Sheffield First Partnership	Adopted	Jan-02	1/1/2007	Sheffield First Partnership	sheffield.first@sheffield.gov.uk	(0)114 273 6318	http://www.sheffieldfirst.net/strategy.htm#download	A detailed and thorough strategy with separate action plans for seven topic areas including the environment.	17	47%	40 to 60%	Mid 80%	Before circular	2002	4 - Good
282	Shepway District Council	South East	Shepway District Community Strategy 2002 - 2005	Shepway District Council (hoped that LSP will be formed).	Adopted	Mar-02	2005.	Policy & Performance Review Unit	shepway.dc@shepwaydc.gov.uk	01303 850388	http://www.shepway.gov.uk/council-government+democracy/council-performance/community-strategy-2002.pdf	Relatively brief document, not hugely detailed, but with a good commitment to b/d - including objectives, an action & a target. There is a link to the Kent BAP & a commitment to the development of an LBAP for Shepway. Would benefit from an action plan.	13	36%	20 to 40%	Mid 80%	Before circular	2002	2 - Weak
283	Shrewsbury and Atcham Borough Council	West Midlands	Improving the quality of life in Shropshire. Integrating community strategies 2002-2012	Shropshire Partnerships?	Adopted			Celia Bahrami (Policy Team)	celia.bahrami@shrewsbury-atcham.gov.uk	01743 281012	http://www.shropshireonline.gov.uk/partnership.nsf/17080ae13d34cb080256c59004ee18b/d019170353b0fd14f80256c5d004d6138/\$FILE/Int%20Strat%20FP.pdf	Very limited comment on environment (One page for whole of borough to include all topics. Though at least biodiversity is mentioned).	10	28%	20 to 40%	Mid 80%	No date	No date	5 - Excellent
284	Shropshire County Council	West Midlands	Improving quality of life in shropshire	Shopshire Partnership	Adopted			Grahame James		01743252749	http://www.shropshireonline.gov.uk/shroppart.nsf/open/02C7DF28C662A12180256F0300562743/\$file/community_strategy.pdf	Shropshire County only covered under the county wide section.	7	19%	0 to 20%	Mid 80%	No date	No date	4 - Good
285	Slough Borough Council	South East	The Slough Community Strategy	Slough Focus	Adopted	Dec-03	Progress is to be reported & the community strategy 'updated' every year.	Slough Focus		01753 787869	http://www.slough.gov.uk/CommunityLife/commstratjan04.pdf	Reasonably detailed, but provides very limited information on proposed actions or quantifiable targets. Although there is a commitment to 'value the diversity of nature', overall there is very limited treatment of b/d. No reference to BAP. Quite poor.	9	25%	20 to 40%	Mid 80%	After circular	2003	3 - Fair
286	Solihull MBC	West Midlands	A place for people: Solihull Community Strategy 2003-2013	Solihull Local Strategic Partnership	Adopted	Jan-03	1/1/2013	1/1/06	isp@solihull.gov.uk	0121 704 6145	http://www.solihull.gov.uk/policies/Democracy/CommunityStrategy/CommunityStrategy.pdf	Short, glossy strategy that outlines priorities but gives little thought to actions or targets for biodiversity. Shows strong urban bias despite presence of considerable countryside in the Borough.	9	25%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
287	Somerset County Council	South West	Somerset Vision & Community Strategy - Somerset a Landscape for the Future	Somerset Strategic Partnership	Adopted	Oct-04	Vision is to 2025.	Jane Tromans	info@somerset.org	01823 355400	http://www.somerset.gov.uk/somerset/media/2550C/SomersetVisionandCommunityStrategy.pdf	Short for a county-wide strategy & not that well structured. There is no environment section & consequently treatment of b/d in the strategy itself is quite poor. The action plan does however contain some actions for b/d & refers to the LBAP.	8	22%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
288	South Bedfordshire District Council	East of England	'A Better Quality of Life in South Bedfordshire' - South Bedfordshire's Community Plan	South Bedfordshire Local Strategic Partnership	Adopted	Sep-05	September 2005.	Ferhat Nazir Bhatti (?)		01582 472222.	http://www.community-plan.com/PDF/sbcommunitypplan.pdf	Reasonably detailed strategy, but relatively poor treatment of b/d. Wildlife is mentioned in the environment vision, & a broad sub-objective relates to the natural environment. There is however no reference to a LBAP or actions & targets relating to b/d.	9	25%	20 to 40%	Mid 80%	After circular	2005	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
289	South Buckinghamshire District Council	South East	The Community Plan for South Bucks 2003	The South Bucks Partnership	Adopted	Oct-03	?	Paul Geehan	paul.geehan@southbucks.gov.uk	01895 837200(?)	http://www.southbucks.gov.uk/documents/community%20plan%20final2.pdf	Very basic & poorly structured document. It provides very little detail on objectives or proposed actions or targets. Broad commitment to green belt protection, but no specific treatment of b/d or wildlife & as such no objectives or targets relate to b/d.	2	6%	0 to 20%	Weak 10%	After circular	2003	3 - Fair
290	South Cambridgeshire District Council	East of England	The Community Strategy for South Cambs	South Cambs Strategic Partnership	Adopted	Apr-04	Current Strategy expires March 2007. New strategy to be developed during the latter stages of this one. Also subject to ongoing review and development	Simon McIntosh	simon.mcintosh@scamb.gov.uk		http://www3.cambridgeshire.gov.uk/NR/rdonlyres/A7E3A40F-56DA-4D99-A243-BB2C6465147A/0/CommunityStrategyforSouthCambsRevisedJune0413.pdf	Biodiversity is not specifically mentioned within the strategy but there is reference to greenspace and wildlife habitat provision. Some actions are detailed although there is no separate Action Plan. It has a well structured monitoring and review process	7	19%	0 to 20%	Mid 80%	After circular	2004	3 - Fair
292	South Gloucestershire Council	South East	Our Area - Our Future	South Gloucestershire Partnership	Adopted	Mar-03	2010?. Monitored annually however.	Kate Sargant	kate.sargant@southgloucs.gov.uk kate.sargant@southgloucs.gov.uk	01454 863868	http://www.southgloucs.gov.uk/acrobat/oaof/oaofContent.s.pdf	Brief document that sets out a number of strategic objectives but provides little detail. Commits to b/d protection & enhancement but does outline any specific actions or targets. Would be improved by an action plan. No reference to LBAP.	8	22%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
293	South Hams District Council	South West	The South Hams Community Strategy 2003 - 2006	South Hams District Council (?)	Adopted	Jan-03	2005/2006.	Richard McDermott	richard.mcdermott@southhams.gov.uk	01803 861247	http://www.southhams.gov.uk/community/SouthHamsCommunityStrategy.pdf	Brief document with only three 'key priority themes'. The environment is not one of these. This is 'justified' as the environment is treated in other local planning frameworks & community initiatives. Consequently non-existent treatment of b/d. Very poor.	5	14%	0 to 20%	Mid 80%	Before circular	2003	5 - Excellent
294	South Holland District Council	East Midlands	Our Community, Our Future: The Community Plan for South Holland.	The South Holland Rural Action Zone (RAZ). (It is the 1st RAZ in the country & also acts as the LSP)	Adopted	May-03	2011. The new Action Plan will be published for 2006 (reviewed 2005?).		communityteam@sholland.gov.uk	01775 761161	Community Strategy: http://www.lincolnshire.gov.uk/download/public/attachments/536/SouthHolland.pdf Action Plan: http://www.ruralactionzone.com/site/1.html	The LSP here has evolved from an earlier partnership (the RAZ). This is a clear & readable document with a good level of detail. The importance of the area's natural heritage (&b/d) is recognised & a number of actions aimed at protecting it are outlined.	14	39%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
295	South Kesteven District Council	East Midlands	South Kesteven Community Strategy	South Kesteven Local Strategic Partnership	Adopted	Jul-03	2005. Action Plan to be reviewed annually.		ecodev@skdc.com	01476 406081	http://www.lincolnshire.gov.uk/upload/public/attachments/536/southkesteven.pdf http://www.skdc.com/Publications/Documents/Community%20Strategy.pdf	Readable and clear document with a good environment section, including a commitment to protect plants & wildlife (& listing actions towards this). Describes indicators, but provides no actual targets. This may however be covered by the Action Plan.	16	44%	40 to 60%	Mid 80%	Before circular	2003	3 - Fair
296	South Lakeland District Council	North West	A Shared Vision for the Future: A Community Strategy for South Lakeland 2004 - 2024.	South Lakeland Strategic Partnership	Adopted	Apr-04	2024 (recognition that strategy should change in line with community needs & so will likely be reviewed much earlier than 2024).	Policy and Performance Group	policy@southlakeland.gov.uk	01539 733333	http://www.southlakeland.gov.uk/PDF/SLD%20Strategy%20book.pdf	Very good. Good treatment of b/d issues. LBAP & LBAP partnership referred to. Very good treatment of links between the natural environment & the economy. Has been subject to a sustainability appraisal.	19	53%	40 to 60%	Mid 80%	After circular	2004	2 - Weak
297	South Norfolk District Council	East of England	Community Strategy for South Norfolk 2004 - 2007	South Norfolk Alliance	Adopted	Jan-04	2007. This document is itself a revision of the original Community Strategy published in 2000.	Armana Handley	ahandley@s-norfolk.gov.uk	01508 533925	http://www.south-norfolk.gov.uk/south-norfolk/council.nsf/bfa5d133c51e6154902561cd059f20c/746a5d1671217af280256d5d002d0d095/\$FILE/Community%20Strategy%2004-07.pdf	Easily accessible document with a section on the Environment. Includes as an objective 'ensure a quality natural environment by working with our LBAP', but contains very little detail on any specific actions (this may be found in the programme of action)	10	28%	20 to 40%	Mid 80%	After circular	2004	4 - Good
298	South Northamptonshire District Council	East Midlands	South Northamptonshire Community Vision	South Northamptonshire Local Strategic Partnership.	Draft (consultation stage)	Sep-03	A final version of the strategy was due to be published Dec 2003, but this could not be located online. Also refers to an annual review process.	Caroline Neale	policy@southnorthants.gov.uk	01327 322306	http://www.southnorthants.gov.uk/docs/snc_doc_Community_Strategy.pdf	Relatively brief treatment of the issues, with no actions or targets specified. However there is a strong commitment to biodiversity, & more actions/targets may potentially be identified in the final version of the strategy.	12	33%	20 to 40%	Mid 80%	After circular	2003	3 - Fair
299	South Oxfordshire District Council	South East	Our Place, Our Future - Community Strategy for South Oxfordshire 2004 - 2009	South Oxfordshire Partnership	Adopted	Jun-04	March 2009.	Helen Crofts	partnerships@southoxon.gov.uk	01491 823705	http://www.southoxon.gov.uk/content/cmt/sop/community_strategy.jsp?g11n.enc-UTF-8	Overall, good treatment of b/d. Commits to b/d protection with objectives, some broad actions & targets. Refers to LBAP & LBAP partnership involved in delivery. However targets simply relate to maintaining the status quo. Could be more detailed & ambitious	20	56%	40 to 60%	Strong 10%	After circular	2004	4 - Good
300	South Ribble Borough Council	North West	'Community Partnership - Community Action': A Community Strategy for South Ribble 2003 - 2006.	South Ribble Valley Partnership	Adopted	Mar-03	2006	Darren Cranshaw	partnership@southribble.gov.uk	01772 625512	http://www.south-ribblebc.gov.uk/pdfs/Community%20Strategy.pdf	Quite readable, with fair amount of detail. Relatively good treatment of the natural environment, including objectives and targets for biodiversity. However, no reference to LBAP, & does not really specify any 'actions'.	12	33%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
301	South Shropshire District Council	West Midlands	The South Shropshire Community Strategy	Shropshire Partnership	Adopted			Andrew McCartney (Corporate Policy Officer)	policy_ssd@btconnect.com	01584 813211	http://www.shropshireonline.gov.uk/partnership.nsf/17080ae13d34cbc080256c59004ee18b/d019170353b1d14f60256c59046b138/\$FILE/Int%20Strat%20FP.pdf		8	22%	20 to 40%	Mid 80%	No date	No date	4 - Good
303	South Staffordshire District Council	West Midlands	South Staffordshire - A Community of Communities	South Staffordshire Local Strategic Partnership	Adopted	Mar-03	There is supposed to be a 'formal annual review', but no information is provided as to the next strategy update.	Clodagh Peterson	c.peterson@sstaffs.gov.uk		http://sp.sstaffs.gov.uk/communitystrategy.pdf	Basic, 13 page, strategy that provides a brief treatment of the issues. Outlines a relatively strong commitment to b/d, with an objective & an action/quantifiable target. Does require a greater level of detail however. No reference to LBAP.	18	50%	40 to 60%	Mid 80%	Before circular	2003	0 - No score

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
304	South Tyneside Metropolitan Borough Council	North East	A Spirit of Change: Community Neighbourhood Renewal Strategy 2004 - 2007	South Tyneside Local Strategic Partnership	Adopted	Nov-03	To be adopted Apr 2004. Reviewed in 2007.				http://www.southtyneside.info/search/ocr/write.asp?b_k_document=1358	Very lengthy, 102 page long document. Includes formal mechanism for the treatment of cross-cutting themes, recognition of the natural environment & a commitment to b/d protection/enhancement. No reference to LBAP. No specific b/d actions.	16	44%	40 to 60%	Mid 80%	After circular	2003	3 - Fair
305	Southampton City Council	South East	Southampton's Community Strategy	The Southampton Partnership	Adopted	Apr-04	2006 (?), since there is to be 'a major review of the strategy every two years'. Medium-term targets to 2007. Vision to 2020.	Henry Pavey	henry.pavey@southampton.gov.uk	023 8083 3332	http://www.southamptonpartnership.com/commsrnat/Community_Strategy.pdf	Exceptionally detailed & lengthy 125 page strategy. Good treatment of biodiversity, recognising the importance of open space & wildlife within the city. Ambitious target for creation of new 'b/d sites'. Reference to 'b/d objectives', but not the LBAP.	14	39%	20 to 40%	Mid 80%	After circular	2004	4 - Good
306	Southend-on-Sea Borough Council	East of England	Community Plan: Southend- setting the standard.	Southend Together- Southend Strategic Partnership	Adopted	Mar-03	Action plans to be reviewed annually at a 'community conference'.	Kimberley Hall	kimberleyhall@southend.gov.uk		http://www.southend.gov.uk/content.asp?content=1284	Informative document structured by individual themes. Sets out commitment to the adoption and implementation of the LBAP, and it designates the LBAP partnership as the lead partner for biodiversity actions and objectives.	19	53%	40 to 60%	Mid 80%	Before circular	2003	3 - Fair
307	Southwark London Borough Council	Greater London	A Community Strategy for Southwark - 2003-2006	Southwark Alliance (LSP)	Adopted	Jan-03		Stephen Gaskell	stephen.gaskell@southwark.gov.uk	020 7525 7293	http://www.southwarkalliance.org.uk/about/communitystrategy.htm	The strategy makes no mention of biodiversity and very little of nature conservation issues beyond a brief concern for green spaces.	3	8%	0 to 20%	Weak 10%	Before circular	2003	3 - Fair
308	Spelthorne Borough Council	South East	Spelthorne Community Strategy	(There is a partnership responsible for this strategy, but it is not named).	Adopted	Jul-02?		Bob Coe	b.coe@spelthorne.gov.uk	01784 446257	http://www.spelthorne.com http://www.spelthorne.gov.uk/your_council/policy_and_performance.htm/strategies.htm/cou_strategy_community.htm	Very poor. Includes objectives & targets, but there is no reference to the natural environment or b/d. Environmental issues are restricted solely to air quality, waste, flooding & transport. No reference to BAP.	1	3%	0 to 20%	Weak 10%	Before circular	2002	5 - Excellent
309	St Albans City Council	East of England	A Vision for St Albans and District: The Community Strategy 2003-2007	St Albans and District Local Strategic Partnership	Adopted	Feb-04	2007	Steve Welch	info@stalbanlsp.org.uk/s.welch@stalbanlsp.org.uk	01727 819501	http://www.stalbanlsp.org.uk/strategy/comm-strat.pdf	There is a section devoted to the 'safeguarding environment and heritage' which does consider the natural environment. However there are no objectives or actions which specifically target biodiversity issues.	8	22%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
310	St Helens Metropolitan Borough Council	North West	St. Helens Community Plan 2002-2012	St. Helens LSP (although actually published by St.Helens's Council).	Adopted	Apr-04	The strategy was revised in April 2004 & is next due for review in	Bob Hepworth	bobhepworth@sthelens.gov.uk	01744 456017	http://www.sthelens.gov.uk/website/publications.nsf/lookup/CommunityPlan/\$file/CPR_EmailCopy.pdf	Well presented report, which recognises the need for b/d protection/enhancement. Includes objectives & targets but does not detail specific b/d actions. Provides a link to the LBAP.	10	28%	20 to 40%	Mid 80%	After circular	2004	5 - Excellent
311	St. Edmundsbury District Council	East of England	Making Life better: Community Strategy 2003 - 2007	Western Suffolk Local Strategic Partnership	Adopted	Jan-03	2007 (for full review). The strategy will also be updated annually & Action Plans are to be produced every year.	Michelle Patmore		01284 752139	http://www.forestheath.gov.uk/pdf/makelifebetter.pdf	This district is covered by the Western Suffolk Community Strategy. Refer to the record for Forest Heath District Council.	16	44%	40 to 60%	Mid 80%	Before circular	2003	0 - No score
312	Stafford Borough Council	West Midlands	Stafford Borough Community Plan 2003 - 2006	Stafford Borough Partnership	Adopted	Sep-03	2006.	Norman Jones	npjones@staffordbc.gov.uk	01785 619199	http://www.staffordbc.gov.uk/live/Documents/Community%20Plans/Community%20Plan%202003%20-%202006.pdf	Excellent treatment of b/d. Very strong commitment to b/d protection. Sets ambitious targets for numerous species (water voles, otters, barn owls, black poplars & more) & habitats. Targets the creation of new LNRs & public green space. Commits to BAP.	22	61%	60 to 80%	Strong 10%	After circular	2003	3 - Fair
313	Staffordshire County Council	West Midlands	The Staffordshire Community Strategy	The Staffordshire Conference	Adopted	Oct-02	Possibly a 3 year review, so 2005 (?).	Steve Hopkins	steve.hopkins@staffordshire.gov.uk	01785 278302	http://www.staffordshire.gov.uk/live/pdf/countycouncilcommunitystrategyfinal.pdf	Very basic, 12 page long strategy. Briefly sets out the main priorities & actions. Does commit to b/d protection & includes an action to deliver the Staffs BAP. Very limited detail provided however. More detail in the action plan (refer to ukbap review).	13	36%	20 to 40%	Mid 80%	Before circular	2002	3 - Fair
314	Staffordshire Moorlands District Council	West Midlands	Staffordshire Moorlands Community Strategy 2003 - 2010	Moorlands Together Local Strategic Partnership	Adopted	Jun-03		Sheila Walker	sheila.walker@staffsmoorlands.gov.uk	01538 483410	http://www.staffsmoorlands.gov.uk/community/Community%20Strategy.pdf	Well structured strategy. Strong commitment to promoting b/d. Includes several actions/targets relating to b/d, although perhaps could be more specific (i.e which important sites), but does reference the BAP as the key document for identifying priorities.	14	39%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
315	Stevenage Borough Council	East of England	Stevenage 2021- Our Town Our Future	Stevenage Partnership	Adopted	Jul-04	Annual review reported to partnership conference. 3 year Action Plans also reviewed annually.	Jim Brown	jim.brown@stevenage.gov.uk/csc@stevenage.gov.uk	01438 242242	http://www.stevenagepartnership.org.uk/pdfs/14629comm_strategy.pdf	Well structured, clear and detailed plan. General consideration of biodiversity is good, and the actions & targets detailed in the Action Plan are excellent. The strategy sets out a commitment to the development and implementation of a LBAP for Stevenage.	21	58%	40 to 60%	Strong 10%	After circular	2004	4 - Good
316	Stockport Metropolitan Borough Council	North West	The Stockport Community Strategy: A Vision for Stockport 2003 - 2013	The Stockport Partnership	Adopted	Jan-03	2013 (but to be viewed as an open document, which is able to respond to changing circumstances)	The Corporate Policy Team	communitystrategy@stockport.gov.uk	0161 474 3012	http://s1.stockport.gov.uk/commstrat/	Relatively detailed document. Quite good coverage of environmental issues, including commitments to b/d. However there is a need to provide more detail on how the env. objectives are to be achieved. Reference to LBAP & the partnership sit on LSP forum.	17	47%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
317	Stockton-on-Tees Borough Council	North East	A Community Strategy for the Borough of Stockton-on-Tees 2004 - 2007.	Stockton Renaissance Partnership Board	Adopted	Jan-04	2007.	Performance & Policy Standards Unit, Jenny Haworth?	ppsu@stockton.gov.uk	01642 393007	http://www.stockton.gov.uk/resources/council/37160CommStrat04	Clear, readable and well-structured document. Several b/d specific actions & targets identified, within a good section on the environment & with good treatment of cross-cutting themes. Commitment to achievement of LBAP targets.	22	61%	60 to 80%	Strong 10%	After circular	2004	5 - Excellent
318	Stoke on Trent City Council	West Midlands	Stoke-on-Trent Community Strategy 2004 - 2014. Our City, Our Future. A Long Term Vision.	City of Stoke-on-Trent Local Strategic Partnership	Adopted	Jan-04	2007. Review & community consultation every three years.	David Gibson	sotlsp@stoke.gov.uk	01782 234988	http://www.stoke.gov.uk/content/communitystrategy/communitystrategy-full-copy.jsp	Detailed & very well structured strategy. Outlines objectives, actions & targets. Very good treatment of b/d (possibly the best for any city reviewed), including objectives & numerous actions/targets for b/d. Commits to contributing to Staffordshire BAP.	19	53%	40 to 60%	Mid 80%	After circular	2004	3 - Fair

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
320	Stroud District Council	South West	Community Strategy 2004	Stroud District Local Strategic Partnership	Adopted	Jan-04	The minutes for the last LSP meeting (Sep 04) reveal they are considering implementing a three year review, with annual monitoring.		policy.review@stroud.gov.uk		http://www.stroud.gov.uk/info/Community_Strategy.pdf	Very basic strategy. Reasonable discussion of b/d issues in the district, but then only sets out two objectives for the entire environment section & includes no actions or targets. No reference to the LBAP. Action plan probably needed.	7	19%	0 to 20%	Mid 80%	After circular	2004	0 - No score
321	Suffolk Coastal District Council	East of England	Suffolk Coastal Local Strategic Partnership Community Strategy	Suffolk Coastal Local Strategic Partnership	Adopted	Mar-03	Not known.	Jeremy Schofield	jeremy.schofield@suffolkcoastal.gov.uk	01394 383789	http://www.gov-east.gov.uk/docbank/SuffolkCoast.pdf	Not as well presented or clearly structured as some others, but does outline a good consideration of biodiversity issues. Specific b/d actions & targets are described in order to meet strong b/d objectives. It also prioritises action to implement the LBAP	12	33%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
322	Suffolk County Council	East of England	Altogether a Better Suffolk: Suffolk's Community Strategy 2004	Suffolk Strategic Partnership	Adopted	Jan-04	Not known, although open to comment throughout the year.	Leena Ghoshal	leena.ghoshal@sda.suffolk.org.uk	01473 406715	http://www.suffolk.org.uk/docs/Suffolk_CS.pdf	Recognises the value of biodiversity conservation and enhancement. Identifies specific actions to be taken to achieve biodiversity goals, and targets by which progress can be measured. Lacks a clearly defined/formal review process.	16	44%	40 to 60%	Mid 80%	After circular	2004	4 - Good
323	Sunderland City Council	North East	A Bright Future for Sunderland: The Sunderland Strategy 2004 - 2007	The City of Sunderland Partnership	Adopted	Sep-04	2007. (published mid-2004). Action Plan to be revised and updated on an annual basis.		policy.team@sunderland.gov.uk	0191 553 1154	http://www.sunderland.gov.uk/Public_Editable/community-strategy/Sunderland-Strategy-part1.pdf	Exceptionally detailed, but not very accessible. 114 page document. Whilst this is one of the most detailed strategies in the country & there is recognition of b/d issues, there is actually very little proposed that relates to b/d.	9	25%	20 to 40%	Mid 80%	After circular	2004	5 - Excellent
325	Surrey Heath Borough Council	South East	Surrey Heath Community Plan 2004/2014	Surrey Heath Local Strategic Partnership	Adopted			Marjorie Hume	marjorie.hume@surreyheath.gov.uk	01276 707110	http://www.surreyheath.gov.uk/surreyheath/localservices.nsf/leadpages/CommunityPlan?OpenDocument	Very, very poor. No level of detail is provided for any issue. A vision is briefly outlined on one page (including 'a community which aims to respect the environment'), then 3-sentence action plans are outlined on the next. No reference to b/d.	3	8%	0 to 20%	Weak 10%	No date	No date	0 - No score
326	Sutton London Borough Council	Greater London	The Sutton Community Strategy 2003-2007	Sutton Partnership (LSP)	Adopted (review underway)		01.03.05	Graham Dean	graham.dean@sutton.gov.uk	020 8770 6245	http://www.suttonpartnership.net/cgi-bin/members/pub990172016503.cgi?itemid=990172078743&action=viewad&categoryid=990172016503	Very limited in any details for environmental issues. A 2005 revised strategy is imminent.	2	6%	0 to 20%	Weak 10%	No date	No date	4 - Good
327	Swale Borough Council	South East	Swale Together - Our Borough, Our Future: The Community Plan for 2003 - 2008.	Swale Local Strategic Partnership	Adopted	Jan-03	2008, but regularly assess performance & progress to be reported on annual basis.	Peter Speakman	peterspeakman@swale.gov.uk	01795 424341	http://www.swale.gov.uk/media/attach/pdf/b%2F%2FCommunity%5FPlan%2Epdf	Lengthy & detailed strategy with an extensive action plan. Good treatment of b/d, & commitment to b/d specifying a number of b/d actions. No reference to LBAP however & strangely the target for access to public open space is actually smaller than the baseline	13	36%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
328	Swindon Borough Council	South West	Our Swindon, Our Community, Our Future: A Community Strategy for Swindon 2004 - 2010	Swindon Strategic Partnership	Adopted	Jun-04	2010			01793 466301	http://www.swindon.org.uk/community_strategy/2.pdf	Lengthy, very detailed, but well structured document. Excellent treatment of b/d, with strong objectives relating to b/d protection/enhancement & numerous actions/targets outlined. Strong commitment to implementation of an LBAP & monitoring its progress.	17	47%	40 to 60%	Mid 80%	After circular	2004	1 - Poor
329	Tameside Metropolitan Borough Council	North West	Tameside Community Strategy 2003/2006	Tameside Strategic Partnership	Adopted	Jan-03	2005/2006: the two year update is to be published during this period, & then start to consult for the next strategy.	John Eley	john.eley@tameside.gov.uk;partnership.coord@tameside.gov.uk	0161 342 3529	http://www.tameside.gov.uk/tmbc3/commstrat.pdf	Very little detail in this document. 'Glossy pamphlet' type. Recognition of the importance of the environment, but due to the very limited nature of this document no objectives, actions or targets relating to b/d are provided. Overall, very poor.	7	19%	0 to 20%	Mid 80%	Before circular	2003	5 - Excellent
330	Tamworth Borough Council	West Midlands	Tamworth Community Plan 2002 - 2005	Tamworth Partnership	Adopted	Jun-03	2005	Christine Bailey	christine.bailey@tamworth.gov.uk	01827 709 575	http://www.tamworth.gov.uk/portlets/content/files/CE/Planning%20and%20Regeneration/Community%20plan485.pdf	Reasonably well presented & well structured. Aims, actions & targets are set out for each theme. There is a relatively strong commitment to b/d, including objectives & an action. However no targets are set & there is no reference to LBAP.	11	31%	20 to 40%	Mid 80%	Before circular	2003	3 - Fair
331	Tandridge District Council	South East	Shaping Your Community - Tandridge Community Strategy 2003 - 2006	Tandridge Local Strategic Partnership	Adopted	Apr-03	2006	Philip Roxby	proxby@tandridge.gov.uk	01883 732770	http://www.tandridge.gov.uk/CommunityStrategy.pdf	Poor. Only three themes are treated in this strategy: community safety, environment & transport. There is no reference to the natural environment or b/d. Environmental issues are restricted to waste/energy etc. No reference to LBAP.	3	8%	0 to 20%	Weak 10%	Before circular	2003	4 - Good
332	Taunton Deane Borough Council	South West	Our Place, Our Future - A Community Strategy for Taunton Deane 2003 - 2005	Taunton Deane Local Strategic Partnership	Adopted	Jan-03	2005. Then reviewed on a three yearly basis.	Brendan Cleere	b.cleere@tauntondeane.gov.uk	01823 356350	http://www.tauntondeane.gov.uk/tbdcscripts/showformimage.asp?folder=&id=CommunityStrategy.pdf	Good treatment of the natural environment & b/d. A number of b/d related objectives are set out & the organisations responsible for their delivery identified. No targets identified, but LBAP partnership is involved & implementation of LBAP is an action.	16	44%	40 to 60%	Mid 80%	Before circular	2003	0 - No score
334	Teignbridge District Council	South West	Teignbridge Community Strategy 2003 - 2006	The Teignbridge Community Planning Alliance	Adopted	Nov-03	2006	?	lmccleron@teignbridge.gov.uk	?	http://www.teignbridge.info/media/pdf/h/hCommunity%20Strategy%202003-6.pdf	The environment is included as a theme within the strategy, but none of the 'priority issues' relate to b/d. Thus whilst there is description of the local environment & a link is provided to 3 LBAPs it doesn't contain any b/d objectives/actions itself.	6	17%	0 to 20%	Mid 80%	After circular	2003	4 - Good
335	Telford and Wrekin Council (Borough of)	West Midlands	Telford & Wrekin in the 21st Century - Telford & Wrekin's Community Strategy	Telford & Wrekin Partnership	Adopted	(?)	(?)	John Pay	jp@rich-ipl.com	01952 205113	http://www.telford-partnership.org.uk/social%20inclusion/05strat1.htm#foreword	4th update of the strategy first produced in 1998 & in the foreword uses the phrase 'unless it's broke, don't mend it'. Consequently has absolutely no treatment of the natural environment or biodiversity at all. Extremely poor. Very poorly structured.	0	0%	0 to 20%	Weak 10%	No date	No date	5 - Excellent
336	Tending District Council	East of England	Draft Tending Community Strategy 2005 - 2011	Tending Strategic Partnership	Draft (consultation stage)	Nov-04	Public Consultation ended 03/12/2004. Final strategy in preparation. This draft is a revision of an earlier Community Strategy.	David Wood	dwood@tendingdc.gov.uk		http://www.tendingdc.gov.uk/download/Community%20Strategy.pdf	Biodiversity objectives are set out in this document. There is one example of a habitat monitoring 'action', but the objective to 'support biodiversity' is not expanded upon. Would benefit from a greater level of detail & from including targets.	15	42%	40 to 60%	Mid 80%	After circular	2004	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
337	Test Valley Borough Council	South East	Your Test Valley - A community plan for the future.	Test Valley Partnership	Adopted	Jan-04	2009. Full review every five years. Progress against action plans reported annually.	Test Valley Partnership Co-ordinator	egault@testvalley.gov.uk	01264 368105	http://www.yourtestvalley.com/pages/documents/community_plan>Your%20Test%20Valley%20Final%20Dec%202003.pdf	Relatively detailed strategy that sets out objectives, actions & some targets. Good treatment of biodiversity including objectives, a broad action & a target linked to the BAP. Refers to Hampshire BAP & a draft LBAP. Could provide more detail on actions.	12	33%	20 to 40%	Mid 80%	After circular	2004	4 - Good
338	Tewkesbury Borough Council	South West	Working Together: The Partnership Plan for Tewkesbury Borough	Tewkesbury Borough Local Strategic Partnership	Adopted		Local action plans to be monitored annually. Not clear when the next strategy review will be, but vision is to 2020.	Lesia West	lesia.west@tewkesbury.gov.uk	01684 272268	http://www.tewkesburybc.gov.uk/media/pdf/6/m/community_strategy.pdf	Basic strategy, only providing fairly limited coverage of most issues. No specific reference to b/d, wildlife or habitats, but there are objectives relating to greenbelt protection & countryside access. No reference to the LBAP.	3	8%	0 to 20%	Weak 10%	No date	No date	0 - No score
339	Thanet District Council	South East	Community Strategy for Thanet	The Thanet Local Strategic Partnership	Adopted	Jun-04		LSP Section, Thanet District Council	contactus@thanetisp.org	01843 577043	http://www.thanetisp.org.uk/docs/finalStrategy/FinalCommunityStrategy.pdf	Detailed strategy. Good treatment of, & commitment to, b/d. A number of short, medium & long-term actions & targets for b/d are specified. Kent BAP not referred to, but there is a commitment to the production of a Nature Conservation Strategy for Thanet.	15	42%	40 to 60%	Mid 80%	After circular	2004	2 - Weak
340	Three Rivers District Council	East of England	Three Rivers Community Strategy 2003 - 2008	Three Rivers Community Strategy Forum	Adopted	Mar-03	2008	George Robertson	george.robertson@threerivers.gov.uk	01923 727231	http://www.threerivers.gov.uk/Filesources/UploadedDocuments/CommunityStrategy_2003-2008.pdf	Not the most accessible document although its structure does encourage the treatment of cross-cutting themes. Under the theme of sustainable communities there is a commitment to support the actions and targets identified in the Hertfordshire LBAP.	8	22%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
341	Thurrock Council	East of England	ASPIRE- A Community Strategy for Thurrock	Shaping Thurrock (The Thurrock Local Strategic Partnership)	Adopted	Jan-03	2006. The strategy covers the period to 2023. It is to be reviewed and updated every 3 years. Progress against targets will be monitored annually.	Mike Emery	shaping@thurrock.gov.uk	01375 652105	http://www.thurrock-community.org.uk/asp/asp/pdf/community_strategy.pdf	Well presented document. The strategy is set out in six sections, each a cross-cutting theme. Biodiversity targets & objectives are detailed under the heading 'Regenerated Thurrock', and it is intended that the LBAP will be implemented by the 2006 review.	22	61%	60 to 80%	Strong 10%	Before circular	2003	2 - Weak
342	Tonbridge and Malling Borough Council	South East	Serving You Better: An Action Plan for Tonbridge and Malling - Community Strategy 2003 - 2006	The West Kent Partnership	Adopted	Mar-03	Review 2006, vision to 2013. Action Plans reviewed annually.	Emma Tomlinson	emma.tomlinson@tmbc.gov.uk	01732 876155	http://www.tmbc.gov.uk/assets/businesslinks/servingbetter.pdf	Detailed strategy. Good recognition of local b/d issues, & consideration of value of b/d in the local area. Reference to targets from Kent BAP & the aims of the local nature conservation strategy. Outlines few b/d specific targets/actions itself, however.	11	31%	20 to 40%	Mid 80%	Before circular	2003	5 - Excellent
343	Torbay Council	South West	Torbay Community Plan - Teaming up for Torbay's Future	The Torbay Strategic Partnership	Adopted	Apr-04	The vision is for 'the next ten to fifteen years' & so the date of the next review is not clear, but the action plan is to be reviewed for 2007.	The Torbay Strategic Partnership Office	community.plan@torbay.gov.uk	01803 207056	http://www.torbay.gov.uk/torbaycommunityplan-april-2004.pdf Action Plan available at: http://www.torbay.gov.uk/torbaycommunityplan-actionplan-2004-2007.pdf	Excellent example of a strategy where the main issues & objectives are clearly & simply presented in the main strategy document, and then these issues are treated in much greater detail in the associated action plan. Good treatment of b/d. Linked to LBAP.	20	56%	40 to 60%	Strong 10%	After circular	2004	2 - Weak
344	Torridge District Council	South West		Torridge Together	Adopted	Jul-04						A strategy was adopted on the 5th of July 2004 & an action plan was published on the 12th. However the district council website is down at present, & therefore the strategy is not accessible online.	5	14%	0 to 20%	Mid 80%	After circular	2004	1 - Poor
345	Tower Hamlets London Borough Council	Greater London	The community plan	Tower Hamlets Partnership	Adopted	May-01		Alastair King	alastair.king@towerhamlets.gov.uk	020 7364 4981	http://www.towerhamlets.gov.uk/data/community/data/community-plan/index.cfm	No mention of biodiversity and very little mention of environmental issues in terms of nature conservation other than briefly alluding to the borough's green spaces.	4	11%	0 to 20%	Weak 10%	Before circular	2001	4 - Good
346	Trafford Metropolitan Borough Council	North West	Trafford's Community Strategy 2003 - 2005	The Trafford Partnership	Adopted	Jul-03	2005. Action plan reviewed annually.	Mark Bolger	mark.bolger@trafford.gov.uk	0161 912 4923	http://www.trafford.gov.uk/content/communitystrategy/cs-final.pdf	Reasonably detailed strategy. Provides a relatively good coverage of environmental issues & one of the linked plans is the LBAP. Outlines objectives & targets for biodiversity. Would benefit from providing detail on specific b/d actions.	11	31%	20 to 40%	Mid 80%	Before circular	2003	2 - Weak
347	Tunbridge Wells Borough Council	South East	Enhancing the Quality of Life - Tunbridge Wells Borough Community Plan 2003 - 2011	The West Kent Partnership	Adopted	Jan-04	Review to commence Jan 2005.	Ellie Broughton	ellie.broughton@tunbridgewells.gov.uk		http://www.tunbridgewells.gov.uk/Media/SBViewSite?requestType=viewPage&siteId=232&pageId=3507	Detailed strategy with a good treatment of the natural environment & b/d. Commits to wildlife & habitat protection, a number of b/d projects are outlined & the development of an LBAP for the borough is a key action. Also includes targets for b/d.	20	56%	40 to 60%	Strong 10%	After circular	2004	2 - Weak
348	Tynedale District Council	North East	Tynedale Community Plan	Tynedale Community Partnership	Adopted	Mar-03	Stated that in 3 - 5 years 'the plan is likely to have changed a lot from this first document', becoming more focused. No specific date however.	Graham Sinclair	graham.sinclair@tynedale.gov.uk	01434 652390	http://www.tynedale.gov.uk/partnership/cp_link/minko.c.asp?cid=23	Clear, readable and well presented document. Recognition that the environment is Tynedale's 'greatest asset', and as such its links with the economy & quality of life. Commitment to biodiversity, in particular achieving the aims set out in the LBAP.	10	28%	20 to 40%	Mid 80%	Before circular	2003	0 - No score
349	Uttlesford District Council	East of England	Shaping the Future of Uttlesford: Community Plan	Uttlesford Futures (The Local Strategic Partnership)	Adopted			Alex Stewart			http://www.uttlesford.gov.uk/housing/health/uttlesford-futures/uttlesford_futures_a4v2.pdf	This Community Plan does not have an associated Action Plan. There is no direct link to the LBAP. However, the plan outlines detailed and specific actions & targets for biodiversity both for habitats and species (e.g ancient woodland & song thrushes).	9	25%	20 to 40%	Mid 80%	No date	No date	3 - Fair
350	Vale of White Horse District Council	South East	The Vale Community Strategy 2004 - 2008	The Vale Strategic Partnership	Adopted	Feb-04	2008. Apparently 'under constant review'. Action plan to be produced, in order to finalise the strategy.	Lorna Edwards	lorna.edwards@whitehorsedc.gov.uk	01235 547626	http://www.whitehorsedc.gov.uk/Images/The%20Vale%20Community%20Strategy%20FINAL%201cm4-5575.pdf	Exceptionally poor. There is no detail whatsoever in this strategy document. The environment is identified as one of nine themes, but the only further detail concerns issues arising from community consultation. No objectives, actions or targets.	5	14%	0 to 20%	Mid 80%	After circular	2004	3 - Fair

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
351	Vale Royal District Council	North West	A Community Plan for Vale Royal 2002 - 2005	Vale Royal Community Forum	Adopted	Jan-02	2005.	Fiona Dunning	Fdunning@valeroval.gov.uk	01606 867524	http://www.valeroval.gov.uk/TheCouncil/Community_Plan.pdf	Relatively short document, but does recognise the importance of the natural environment. Would be improved if more detail is provided in the associated action plans. No reference to LBAP & no info on who is responsible for the delivery of b/d objectives.	12	33%	20 to 40%	Mid 80%	Before circular	2002	4 - Good
352	Wakefield MDC	Yorkshire and Humber	Fast forward: the wakefield district community strategy	Wakefield District Partnership	Adopted	Mar-03		WDP Support Team	isp@wakefieldsp.org.uk	01924 305328	http://www.wakefieldsp.org.uk/FastForward.pdf	The lack of an available action plan for the environment means that this plan is lacking.	7	19%	0 to 20%	Mid 80%	Before circular	2003	3 - Fair
353	Walsall MBC	West Midlands	The Community Strategy for Walsall	Walsall Borough Strategic Partnership	Adopted	Jan-03		Roberta Smith	smithrj@walsall.gov.uk	01922 654709	http://www.walsall.gov.uk/wbsp/	Very poor. Confusion about priorities/objectives/targets/indicators. The 2004 review does not even report on the environment priorities.	11	31%	20 to 40%	Mid 80%	Before circular	2003	2 - Weak
354	Waltham Forest London Borough Council	Greater London	Waltham Forest, A Youthful Borough - Community Plan 2004/2005	Waltham Forest LBC	Adopted (review underway)	Mar-03		Michael Toyer	michael.toyer@walthamforest.gov.uk	020 8496 4729	http://www.lbwf.gov.uk/index/community/community-plan.htm	Very little by way of reference to features of nature conservation value. Some reference to the green spaces in the borough but only aims are to keep these well managed and clean.	3	8%	0 to 20%	Weak 10%	Before circular	2003	1 - Poor
355	Wandsworth London Borough Council	Greater London	Community Strategy for Wandsworth 2003	Wandsworth Local Strategic Partnership	Adopted (review underway)	Jan-03		Jon Evans	j.evans@wandsworth.gov.uk	020 8871 7813	http://www.wandsworth.gov.uk/Home/CouncilandGovernment/CommunityStrategy/default.htm	A fairly sophisticated view, understandable given several interest features in borough. Includes understanding of value of green and brownfield sites for London wildlife.	16	44%	40 to 60%	Mid 80%	Before circular	2003	5 - Excellent
356	Wansbeck District Council	North East	A Community Plan for Wansbeck 2004 - 2008 and beyond.	The Wansbeck Initiative	Adopted	Apr-04	2008. Otherwise it is apparently continually being updated & so for latest version refer to the website.	Kevin Bartlett	k.bartlett@wansbeck.gov.uk	01670 843419	http://www.wansbeck.gov.uk/index.cfm?page=single.cfm§ionid=348	Refers to its role in reducing the number of local plans by incorporating the LBAP, LA21 strategy & others. Good treatment of cross-cutting themes. Recognises the importance of the environment & includes objectives for b/d, although no actions outlined.	15	42%	40 to 60%	Mid 80%	After circular	2004	3 - Fair
357	Warrington Borough Council	North West	Future Warrington: Warrington's Community Plan.	Warrington Borough Council	Adopted (review underway)	Jan-01	2004/2005.	Mark Floyd	m.floyd@warrington.gov.uk	01925 442529	http://www.warrington.gov.uk/publications/community_plan_full_report.pdf	Lengthy, 94 page document. The document available online is not really a true Community Strategy, more a corporate plan. Being reviewed to bring in line with Community Strategy guidance. Includes commitment to b/d protection, however.	8	22%	20 to 40%	Mid 80%	Before circular	2001	4 - Good
358	Warwick District Council	West Midlands	Warwick District 2020: The new Community Plan for Warwick District	Warwick Partnership	Draft (consultation stage)	Nov-04	1/3/05		info@warwickpartnership.org.uk	01926 746812	http://www.warwickpartnership.org.uk/consultation/documents/20041027_plan_draft.doc	This is at an early stage of development. There are only priorities identified so far, one of which is the protection and enhancement of the natural environment.	7	19%	0 to 20%	Mid 80%	After circular	2004	0 - No score
359	Warwickshire County Council	West Midlands	A strategic plan for Warwickshire 2002-2005	Warwickshire County Council	Adopted (review underway)	Mar-02	1/1/2005	Monica Fogarty	feedback@warwickshire.gov.uk	01926 412514	http://www.warwickshire.gov.uk/Web/Corporate/Pages.nsf/Links/7C92EA1E4ED19A2880256B9D0046F48D/\$file/strategic%20plan.pdf	Although well thought out, the strategy lacks quantifiable targets. Rather it seeks positive movement on a number of good issues.	15	42%	40 to 60%	Mid 80%	Before circular	2002	4 - Good
360	Watford Borough Council	East of England	Watford's Community Plan 2003 - 2006	Watford Local Strategic Partnership	Adopted	Mar-03	Spring 2006 (to be rewritten & re-launched)	Mike Hayes	michael.hayes@watford.gov.uk	01923 278195	http://www.watford.gov.uk/cm/content/strategic-services/community-plan.en?sessionId=713AE1C29EA9B8DE6639D632313C323C#internalSection3	A clear and well-structured document that specifies objectives, actions and targets against which progress can be monitored.	11	31%	20 to 40%	Mid 80%	Before circular	2003	2 - Weak
361	Waveney District Council	East of England	Waveney Local Strategic Partnership Community Strategy	Waveney Local Strategic Partnership	Adopted	Jun-04	Not known.	Liz Mowl	liz.mowl@waveney.gov.uk	01502 523260	http://www.waveney.gov.uk/services/partnerships/wlsp_community_strategy_jun04.pdf	Good consideration of biodiversity. However there is very little commitment to actual action and most objectives are simply followed by the phrase 'this could be achieved by...'. Would therefore benefit from the development of an action plan.	10	28%	20 to 40%	Mid 80%	After circular	2004	0 - No score
362	Waverley Borough Council	South East	Waverley Community Strategy	Waverley Local Strategic Partnership	Adopted	Jun-03	Vision for 10 - 15 years. No formal review date outlined.	Community Strategy co-ordinator	carnold@waverley.gov.uk	01483 523415	http://www.waverley.gov.uk/lep/communitystrategy.pdf	Reasonably detailed strategy with a relatively good coverage of the natural environment & b/d (especially compared with other Surrey strategies). Objectives commit to b/d protection & enhancement. Several actions are outlined. Includes link to Surrey BAP.	9	25%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
363	Wealden District Council	South East	Wealden Voices, Wealden Choices - A Community Strategy for Wealden	Wealden Local Strategic Partnership	Adopted	Dec-02	15 year vision with action plans updated annually.	Partnership Co-ordinator	charmian.alcock@wealden.gov.uk	01892 602743	http://www.wealdencommunitystrategy.co.uk/Wealden%20Choices%20WWW.pdf	The strategy itself is very basic & does not provide much detail. It does however commit to the protection of the natural environment. The action plan is however very detailed & sets out numerous b/d actions & targets & links to the LBAP.	21	58%	40 to 60%	Strong 10%	Before circular	2002	4 - Good
365	Wellingborough Borough Council	East Midlands	Wellingborough's Community Plan: Working in partnership to create the future you want.	Wellingborough's Local Strategic Partnership	Adopted	Sep-02	2007. Constantly open to feedback however, and progress reviewed/reported annually.	Kay Mingay	kmingay@wellingborough.gov.uk	01933 231802	http://www.wellingborough.gov.uk/docs/council_comm_plan2002_textonly.pdf	Brief treatment of the issues. Includes as an objective 'provide and maintain local natural and semi-natural habitats' & refers to wildlife, but at present includes no targets for b/d. Lacks any detail on specific actions. No reference to LBAP.	9	25%	20 to 40%	Mid 80%	Before circular	2002	5 - Excellent
366	Welwyn Hatfield District Council	East of England	Welwyn Hatfield's Community Plan	Welwyn Hatfield Alliance	Adopted	Aug-04	2007. The next review of the environment action plan is Feb 2005.	Jodie Yandall	J.Yandall@welhat.gov.uk/alliance@welhat.gov.uk	01707 357113	http://www.welwynhatfieldalliance.org.uk/pdfs/Community_Plan_40_Page.pdf	The Community Plan itself is a short document (although it is easily accessible) but it does outline clear biodiversity objectives with a timescale. Few targets or actions are outlined at present but this may change with the next review of the action plan	7	19%	0 to 20%	Mid 80%	After circular	2004	3 - Fair
367	West Berkshire District Council	South East	A Better Future for All - West Berkshire Community Plan 2003 - 2008.	West Berkshire Partnership	Adopted	Mar-04	Originally published Feb 2003, it was updated Mar 2004.	Paul James	westberkshirepartnership@westberks.gov.uk	01635 519123	http://www.westberks.gov.uk/WestBerkshire/council.nsf/b836fb3336b6b68f852569c006a0b0b11931b0b0964e76490256c5b0036d912/\$FILE/A%20Better%20Future%20for%20All.pdf	Very poorly structured document, making it difficult to follow. Whilst towards the end of the document the term b/d is used & an opportunity identified, no actions, targets or objectives are specified. B/d indicators are included, but no targets set. Poor.	7	19%	0 to 20%	Mid 80%	After circular	2004	3 - Fair
368	West Devon Borough Council	South West	West Devon Community Strategy 2004	West Devon Community Planning Forum.	Adopted	Jun-04	Review at end of 2004/5 (potentially Mar 05), then reviewed every 3 years	John Dixon	johndixon@westdevon.gov.uk	01822 813624	http://www.westdevon.gov.uk/doc.asp?doc=9663&cat=1195 (the strategy was formally launched in June 2004 but it was initially endorsed on the 23rd Feb 04)	Confusing structure. An objective is the protection of the landscape & local environment, but no further detail is provided. There is no environment section, but in the annex, under the heading sustainability, there is commitment to b/d. Overall, poor.	10	28%	20 to 40%	Mid 80%	After circular	2004	4 - Good

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
369	West Dorset District Council	South West	Community Plan 2004/5	West Dorset Partnership	Adopted	Jan-04	The 'key actions' are for a five year period, so a review due potentially in 2009/2010 (?).	June Salt	kjsalt@btinternet.com	01305 852480	http://www.westdorset.gov.uk/AtcStyleDocumentDownload.cfm?DTtype=DocumentItem&Document=COMMUNITYSTRATEGY2003%2Epdf	Very basic plan. Brief coverage of all issues & then a very short list of actions. Recognises the high quality of the natural environment, but fails to commit to any b/d actions or targets. B/d very broadly covered by an objective. No reference to LBAP.	5	14%	0 to 20%	Mid 80%	After circular	2004	3 - Fair
370	West Lancashire District Council	North West	West Lancashire's Community Strategy 2003 - 2006	West Lancashire Local Strategic Partnership	Adopted	Apr-03	2006 (intended that the strategy be reviewed every three years).	Cath McNamara	cath.mcnamara@westlancsc.gov.uk		http://www.westlancsc.gov.uk/AtcStyleDocumentDownload.cfm?DTtype=DocumentItem&Document=COMMUNITYSTRATEGY2003%2Epdf	Relatively brief coverage of each issue, but does commit to protection and enhancement of wildlife & habitats. Includes objectives & targets and refers to the LBAP itself & the LBAP partnership. Good treatment of biodiversity in action plan.	23	64%	60 to 80%	Strong 10%	Before circular	2003	4 - Good
371	West Lindsey District Council	East Midlands	Community Strategy 2004/2009	West Lindsey Local Strategic Partnership	Adopted (review underway)	Jan-04	March 2005 (Currently under review, comments to be received by 11th Feb 2005). Then a major review expected to take place every three years.	Lynne Spink	lynne.spink@west-lindsey.gov.uk	01427 676547	http://www.west-lindsey.gov.uk/Democracy/CommStrat/Documents/cs0409.pdf	Quite well structured document outlining priorities, actions & measures of progress. Despite quite a strong environment section however, (incl. a target for b/d) there is little description of specifically biodiversity-related actions or objectives.	12	33%	20 to 40%	Mid 80%	After circular	2004	3 - Fair
372	West Oxfordshire District Council	South East	Community Strategy 'Working Together for the Community'.	West Oxfordshire Strategic Partnership	Adopted	Jan-04		Sarah Kibble	sarah.kibble@westoxon.gov.uk	01993 861612	http://www.westoxon.gov.uk/files/download/1325-638.pdf	Quite lengthy strategy, but with very little detail for the environment. There is recognition of the quality of the natural environment but none of the objectives relate to b/d or the natural environment. There are no b/d actions or targets. Very Poor.	2	6%	0 to 20%	Weak 10%	After circular	2004	4 - Good
373	West Somerset District Council	South West	West Somerset Community Plan 2004 - 2007	Exmoor, Coast & Countryside Partnership	Adopted	Dec-03	2007. Vision to 2020.	Wendy Bass	wabass@westsomerset.gov.uk	01984 635263	http://www.westsomersetline.gov.uk/template3.asp?pid=239&area=2	The strategy is relatively detailed & includes an in-built action plan. However there is virtually no treatment of the natural environment or b/d at all, despite part of Exmoor National Park being located within the district. Very poor.	2	6%	0 to 20%	Weak 10%	After circular	2003	0 - No score
374	West Sussex County Council	South East	A Community Strategy for West Sussex	West Sussex Strategic Partnership	Adopted	Dec-04		Clare Gardiner or Malcolm Bray	clare.gardiner@westsussex.gov.uk or malcolm.bray@westsussex.gov.uk	01243 382910	http://www.westsussex.gov.uk/yourcouncil/ppri5-strat.pdf	Set out as an overview or framework strategy, setting the 'strategic direction' for West Sussex. Identifies the 'need to enhance b/d', but outlines only one action & no objectives or targets that specifically address this need. No reference to LBAP. Poor.	11	31%	20 to 40%	Mid 80%	After circular	2004	5 - Excellent
375	West Wiltshire District Council	South West	West Wiltshire - A place to be proud of: Community Strategy 2004 - 2014	The West Wiltshire Local Strategic Partnership	Adopted	Jan-05		Community Development Section	mipper@westwiltshire.gov.uk	01225 770346	http://www.westwiltshire.gov.uk/communitydev/community-strategy.php	Appears to be a detailed strategy, however the full document cannot be accessed online at the present time as the weblink crashes after only a few pages. Potentially due to the fact that it has only recently been published.	5	14%	0 to 20%	Mid 80%	After circular	2005	3 - Fair
376	Westminster City Council	Greater London	The Westminster City Plan - working together to shape our city's future	Westminster City Partnership	Adopted	May-02		None given	CityPlan@westminster.gov.uk	020 7641 3331	http://www.westminster.gov.uk/council/governmentanddemocracy/councils/partnerships/	There is not a great deal here on nature conservation measures. However, the council does have a well developed local BAP. Reference is made to this within the community plan.	5	14%	0 to 20%	Mid 80%	Before circular	2002	5 - Excellent
377	Weymouth and Portland Borough Council	South West	Our Community, Our Future - Community Strategy for Weymouth & Portland 2003 - 2007	The Weymouth and Portland Partnership	Adopted	Jan-02	2007	Martyn Gallivan		01305 838000	http://www.weymouth.gov.uk/wp_partnership/default.asp	Recognition of the fact that the area has 'many nature reserves & SSSIs & commits to 'improving & sustaining the natural environment'. However very little specific treatment of b/d issues - no actions/targets nor reference to LBAP, so overall quite poor.	5	14%	0 to 20%	Mid 80%	Before circular	2002	2 - Weak
378	Wigan Metropolitan Borough Council	North West	Wigan Borough 2001 Community Plan	Wigan Borough Partnership	Adopted	Jun-01	Rolling review from March 2003	Simon Dale	ispadmin@wiganmbc.gov.uk	01942 776171	http://www.wiganmbc.gov.uk/kip/partnership/plan/index.htm	Reasonably detailed document but is not very accessible or well structured online. Whilst there is relatively good coverage of environmental issues & recognition of declining b/d, no objectives or actions are proposed to counter this. No reference to LBAP	9	25%	20 to 40%	Mid 80%	Before circular	2001	5 - Excellent
379	Wiltshire County Council	South West	'Creating a County Fit for our Children' - A Strategy for Wiltshire 2004 - 2014	The Wiltshire Strategic Board	Adopted	Oct-03	2007.				http://www.wiltshire.gov.uk/strategy_for_wiltshire_07_a_strategy_for_wiltshire_strategy.pdf	Reasonable strategy. Provides a relatively strong coverage of b/d, with commitment to b/d protection, some broad actions & a target for the implementation of 25% of BAP targets by 2010. LBAP partnership involved in the environment theme delivery.	15	42%	40 to 60%	Mid 80%	After circular	2003	3 - Fair
380	Winchester City Council	South East	A Community Strategy for Winchester 2004 - 2014	'Winchester and District Working Together'	Adopted	Nov-04	2009. Major review every five years, progress reported annually.	Antonia Perkins	aperkins@winchester.gov.uk	01962 848314	http://www.winchester.gov.uk/SubTopic.asp?id=SXE583-A77FC378	Detailed strategy. Sets out good context to local b/d issues & commits to 'encouraging greater b/d within the district'. Includes an indicator of success, but could provide more detail as to specific actions. Links to the Hampshire BAP.	17	47%	40 to 60%	Mid 80%	After circular	2004	3 - Fair
381	Windsor & Maidenhead (Royal Borough of)	South East	Community Strategy for the Royal Borough Partnership 2003 - 2013	Royal Borough Partnership	Adopted	Mar-03	2006. Fully reviewed every three years.	Eleanor Fox	Eleanor.Fox@rbwm.gov.uk	01628 796635	http://www.rbwm.gov.uk/council/local_strategic_partnership/lsp_strategy.htm	Lengthy, but not very well structured. No distinct environment section, but does commit to the 'protection & enhancement of the built & natural environment'. An indicator is specified but no targets or actions are outlined. No reference to LBAP.	10	28%	20 to 40%	Mid 80%	Before circular	2003	4 - Good
382	Wirral Metropolitan Borough Council	North West	Getting Better Together: Our Priorities 2003 - 2013	Wirral Local Strategic Partnership	Adopted	Sep-03	2013.	Rachel Flood	rachelflood@wirral.gov.uk	0151 691 8063	http://www.wirral.gov.uk/atoz/documents/Community_Sstrategy_LSP.pdf	Detailed 107 page long document. Excellent treatment of biodiversity. Refers to the development & implementation of the LBAP & its partnership. Small section devoted to b/d, including actions, objectives & targets. Good treatment of cross-cutting themes.	17	47%	40 to 60%	Mid 80%	After circular	2003	3 - Fair
383	Woking Borough Council	South East	The Community Strategy for Woking: A better future - a better quality of life	Woking Local Strategic Partnership	Adopted	Jul-02	It is a five year plan, so full review in 2007 (?). The strategy is however also to be reviewed annually (for progress?).	David Johnson	david.johnson@woking.gov.uk	01483 743060	http://www.woking.gov.uk/council/communitystrategy/trategy.pdf	Poor community strategy. Provides very little detail. There is a section devoted to the environment, but whilst the consultation process identified the importance of the natural environment, none of the objectives relate to the natural environment or b/d.	6	17%	0 to 20%	Mid 80%	Before circular	2002	4 - Good
384	Wokingham District Council	South East	Building on Success: Community Strategy for the Wokingham District 2002 - 2012	Wokingham Local Strategic Partnership	Adopted	Mar-03		Paul Turrell	Paul.Turrell@wokingham.gov.uk	0118 974 6019	http://www.wokingham.gov.uk/your-council-with-a-z-of-services/plans-and-policies/community-strategy	Well presented document, setting out objectives & priority actions. Could be more detailed, but provides a good treatment of b/d nevertheless. Objective for b/d & two actions specified, including implementing the LBAP. Could benefit from an action plan.	7	19%	0 to 20%	Mid 80%	Before circular	2003	4 - Good
385	Wolverhampton City Council	West Midlands	Moving on: Wolverhampton's Community Plan 2002 2012	The Wolverhampton Partnership	Adopted (review underway)	May-02	1/1/2005	clare@wton-partnership.org.uk		(01902) 310805	http://www.wolverhampton.gov.uk/nr/rdonlyres/C9825418-CFBE-4563-98ED-EBF47EDE3091/0/full.pdf	Very poor. Does not set targets for biodiversity and barely recognises it as an issue.	2	6%	0 to 20%	Weak 10%	Before circular	2002	3 - Fair

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	ContactName	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments	Total score	% score	Quartile	Analysis group	ODPM circular	Plan Year	CPA score
386	Worcester City Council	West Midlands	Worcester Community Strategy: Our vision for Worcester	Worcester Alliance	Adopted	Jan-03		Graham Clowes		01905 722057	http://www.cityofworcester.gov.uk/council/pdf/com_strategy.pdf	Poor strategy which mentions biodiversity once, in a very vague manner.	7	19%	0 to 20%	Mid 80%	Before circular	2003	0 - No score
387	Worcestershire County Council	West Midlands	Partnership Towards Excellence: A Community Strategy For Worcestershire 2003 - 2013	The Worcestershire Partnership	Adopted (review underway)	Mar-03	1/1/13	Margaret Reilly	mreilly@worcestershire.gov.uk	01905 766150.	http://www.worcestershirepartnership.org.uk/strategies/documents/cs-chief-exec-comm-stat-fulldocument.pdf	A good document, but there appear to be no representatives of the LBAP partnership involved in the board. Membership details of the Env sub-group were not available.	16	44%	40 to 60%	Mid 80%	Before circular	2003	4 - Good
388	Worthing Borough Council	South East	The Town We Want - Worthing's Community Strategy 2004 - 2014	Worthing Together	Adopted	Jan-04	2007. Reviewed every 3 years & progress reported annually.	Community Planning Team		01903 221051	http://www2.westsussex.gov.uk/yourcouncil/ppri/worthing_strategy.pdf	Reasonably well presented strategy, setting out a vision, short & long term objectives under a number of themes. There is however no environment section & consequently no treatment of b/d or the natural environment. No reference to LBAP. Very poor.	5	14%	0 to 20%	Mid 80%	After circular	2004	3 - Fair
389	Wycombe District Council	South East	The Community Plan For Wycombe District	The Wycombe Partnership	Adopted			June Churchill	june_churchill@wycombe.gov.uk	01494 421984	http://www.wycombe.gov.uk/council/default.asp?pid=3780&step=4	Relatively basic strategy, but includes objectives & targets for a number of themes, including environment. Whilst objectives & broad targets for b/d are included, no actions are specified at present. No reference to LBAP.	13	36%	20 to 40%	Mid 80%	No date	No date	0 - No score
390	Wyre Borough Council	North West	A Community Plan for Wyre	Wyre Strategic Partnership	Adopted	Jul-04		Sharon Rawlinson	SRawlinson@wyrebc.gov.uk	01253 887550	http://www.wyrebc.gov.uk/initiatives/Wyre_Strategic_Partnership/Docs/Community_Plan_-_Document_-_Wyre_Borough_Council.pdf	Whilst the document is well presented & provides a good level of background information on each issue (incl. the natural environment), it details too few actions/objectives. Consequently whilst b/d issues are covered, no actions/objectives are specified.	6	17%	0 to 20%	Mid 80%	After circular	2004	2 - Weak
391	Wyre Forest DC	West Midlands	Wyre Forest Matters: 10 year community strategy for the Wyre Forest District	Wyre Forest Matters Partnership	Adopted	Feb-04	1/1/2014	ALISON BRAITHWAITE	alison.braithwaite@wyreforestdc.gov.uk	01562 732781	http://www.wyreforestdc.gov.uk/wfdc_docs/policy/a4communitystrategy.pdf	Thorough strategy that includes objectives and indicators but no numeric targets	14	39%	20 to 40%	Mid 80%	After circular	2004	0 - No score
392	York city council	Yorkshire and Humber	York - A city making history (York City Vision and Community Strategy 2004 - 2024)	Without Walls (York's Local Strategic Partnership)	Adopted	Jan-04		Denise Simms	denise.simms@york.gov.uk	01904 552027	http://www.york.gov.uk/documents/Community%20Strategy%20-%20%2004%20Apr%202004_.doc	A very basic Word document (not glossy) which includes limited objectives for biodiversity.	9	25%	20 to 40%	Mid 80%	After circular	2004	4 - Good

Appendix C - Results of sample of 10% 'strongest' and 'weakest' Community Strategies

18 Pages

The following are the responses from the interviews of sample LSP/local authorities. The names of the organisations and interviewees have been removed to allow for anonymity. This allowed for more open responses from interviewees.

Interview response 1

<p>Question 1</p> <p>Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?</p> <p>English Nature represented on the LSP board. They provided guidance notes on the incorporation of biodiversity. The English Nature rep was one of the authors of this guidance.</p>
<p>Question 2</p> <p>How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?</p> <p>English Nature were on the LSP board and representing the LBAP partnership.</p> <p>Which organisations (or experts) were involved?</p> <p>Other than English Nature, none spring to mind.</p> <p>The County Council's Sustainability Team did a sustainability assessment of the Community Strategy.</p>
<p>Question 3</p> <p>How were the Strategy's biodiversity priorities identified?</p> <p>Based upon the English Nature guidance notes.</p> <p>How were targets/objectives for biodiversity developed?</p> <p>Based upon the English Nature guidance notes.</p> <p>Did you use any existing documents or strategies to inform the development of these targets?</p> <p>Based upon the English Nature guidance notes.</p>
<p>Question 4</p> <p>Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?</p> <p>Having experts directly involved in the development of the Community Strategy. Partners may have an interest but can lack the 'technical angle'.</p> <p>Is there anything that you would do differently?</p> <p>If looking at the whole process, the original partnership was based upon neighbourhood renewal. This is not the best way to address cross-cutting issues.</p>

Interview response 2

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
Used the local Biodiversity Forum and LBAP.
Based priorities on the county LBAP.
Community Strategy has objective of supporting the Biodiversity Forum.
Targets based on those in the LBAP.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
The LSP is based on seven Sub-groups, including Environment.
Which organisations (or experts) were involved?
The Biodiversity Forum is a member of the Environment Sub-group. English Nature & EA have separate representation on the Environment Sub-group (although English Nature have a 'watching brief').
If environmental bodies were invited but did not participate, what involvement or contribution would you have welcomed?
Would have preferred a more active role from English Nature but accepts that they have heavy workload and county-level involvement. "In an ideal world we would have English Nature at every meeting".
Question 3
How were the Strategy's biodiversity priorities identified?
Based on the LBAP.
How were targets/objectives for biodiversity developed?
Based on the LBAP
Did you use any existing documents or strategies to inform the development of these targets?
LBAP
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
The process of incorporating the targets from the LBAP worked well.
Is there anything that you would do differently?
No, things are going well.
Are there any key lessons you or your LSP would want to pass on to others?
It is important to have strong partners.

Interview response 3

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
Went to the local LBAP partnership and discussed the best approach. As a result have incorporated the LBAP as an Action Plan of the Community Strategy.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
The LBAP partnership was involved in the consultation process. English Nature funded a dedicated officer to oversee biodiversity aspects of the Community Strategy. The Council as biodiversity targets within its LPSA.
Which organisations (or experts) were involved?
English Nature-funded officer sat on the officer working group for the Community Strategy. English Nature was the Environment rep on the LSP.
How did their involvement influence the development of the Strategy?
“A lot” Lots of background work was undertaken by the English Nature-funded officer.
Question 3
How were the Strategy’s biodiversity priorities identified?
Used the LBAP. Identified linkages and cross-cutting issues. Consultation was identified as a ‘big issue’ in the County.
How were targets/objectives for biodiversity developed?
Used LBAP.
Did you use any existing documents or strategies to inform the development of these targets?
LBAP, LPSA and Environment Agency LEAPS
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
The ‘pump-priming’ funding from English Nature and the use of their LPSA targets.
Is there anything that you would do differently?
Concerned the English Nature resources won’t be there to replace the dedicated officer and that there will be no one to raise the profile of biodiversity. It is difficult to balance priorities.
Are there any key lessons you or your LSP would want to pass on to others?
English Nature involvement is very important.

Interview response 4

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
Developed 8 themes (including environment) each with a set of targets and indicators. E.g. climate change, Quality of Life (wild bird survey, area of LNR, SSSIs). Have committed officers. Used integrated regional framework.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
8 sub-groups. A twice-yearly 'assembly'. No environment organisations on LSP board.
Which organisations (or experts) were involved?
EA, Community Forest, Wildlife Trust and "The usual suspects".
If environmental bodies were invited but did not participate, what involvement or contribution would you have welcomed?
English Nature were invited but have not been involved. Would have welcomed greater English Nature input.
How did their involvement influence the development of the Strategy?
EA – "Almost nothing" Community Forest – "Full active players" Wildlife Trust – "Middle ground" Groundwork – "Didn't show strong presence"
Question 3
How were the Strategy's biodiversity priorities identified?
Existing Quality of Life indicators.
How were targets/objectives for biodiversity developed?
Otherwise trying not to 'overpopulate' the Community Strategy.
Did you use any existing documents or strategies to inform the development of these targets?
QoL indicators.
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
Clearly defined themes. A very clear Action Plan with a shared language. Hence the use of QoL indicators.
Is there anything that you would do differently?
The green agenda needs to be given a higher profile. Tend to be overshadowed by 'big' issues such as the economy.
Are there any key lessons you or your LSP would want to pass on to others?
"Don't put things in silos" recognise the cross-cutting nature of issues.

Interview response 5

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
Links to the key strategic areas including the LBAP ensures that it is treated as an Action Plan of the Community Strategy.
Council has a full unit of 9 sustainable development officers.
Used existing nature conservation partnership.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
LSP chaired by private sector. Biodiversity included in the Natural Environment sub-group/action-group
Which organisations (or experts) were involved?
Defra, English Nature, EA, Wildlife Trust, CPRE, FWAG, RSPB, local record centre with the local university and voluntary conservation groups.
How did their involvement influence the development of the Strategy?
Natural environment task group heavily involved in the development.
Question 3
How were the Strategy's biodiversity priorities identified?
Have identified areas of interest from national criteria and local consultation. Used existing nature conservation partnership with significant background data. Natural environment task group is re-writing the LBAP.
How were targets/objectives for biodiversity developed?
Not too many targets. Don't have internal input from the council to "harden up the targets".
Did you use any existing documents or strategies to inform the development of these targets?
The LBAP
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
Good partnership with a level of proactiveness.
Is there anything that you would do differently?
Problems with funding of baseline surveys and the revision of the LBAP led to frustration from external partners. Should have identified the necessity for a Phase 1 survey for the council to undertake prior to development of the Community Strategy.

Interview response 6

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
<p>The Strategy was written prior to Community Strategies subsuming the biodiversity agenda. Environmental groups were involved in the development of the Strategy through the LA21 Forum, which also became part of the Community Networks supporting the LSP.</p> <p>Sustainable Development is an overarching theme in the Greenwich Strategy and there are two key environmental Visions statements in the strategy, and a number of Targets to be achieved with an environmental focus.</p> <p>Reviewing the Community Strategy during 2005 and biodiversity will be considered as part of the review.</p>
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
<p>As mentioned above, the LA21 Forum, which included a number of biodiversity organisations, was consulted during the development of the Strategy.</p> <p>Which organisations (or experts) were involved?</p> <p>The LA21 Forum included local Wildlife Advisory Group, local Nature Conservation Society (local branch of the Wildlife Trust), a local Environment Group, the local Environment Forum and the Environment Agency.</p> <p>How did their involvement influence the development of the Strategy?</p> <p>Their comments and views were taken into account in the development of the strategic priorities and in the consultation on the draft.</p>
Question 3
How were the Strategy's biodiversity priorities identified?
<p>Through the consultation process with the LA21 Forum.</p> <p>How were targets/objectives for biodiversity developed?</p> <p>As above.</p> <p>Did you use any existing documents or strategies to inform the development of these targets?</p> <p>The biodiversity strategy had not been written then. The LA21 Strategy was one of the documents used in the setting of priorities.</p>
Question 4
Is there anything that you would do differently?
<p>We need to look at the aspects of sustainability and biodiversity more inclusively when we carry out the review of the strategy.</p>

Interview response 7

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
<p>The District Council; has “strong green credentials” and a strong partnership. Also have a community Wildspace officer.</p> <p>Have targets for LNRs and increasing areas of habitats on which the Council has taken the lead.</p>
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
<p>Strong partnership.</p> Which organisations (or experts) were involved?
<p>English Nature, EA, local community partnerships and ‘Friends of...’ groups.</p>
Question 3
How were the Strategy’s biodiversity priorities identified?
<p>In recognition of the varied habitats within the District (rural/urban/coastal), they worked on a site by site basis to develop a series of local Action Plans.</p> How were targets/objectives for biodiversity developed?
<p>Localised targets were included in the local Action Plans.</p> Did you use any existing documents or strategies to inform the development of these targets?
<p>Although they developed a series of local Action Plans, they were based on a standardised approach.</p>
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
<p>Use community involvement to empower local people to take ownership of sites.</p> <p>Promote links to education and awareness.</p> Is there anything that you would do differently?
<p>Could do more if the resources were available.</p>

Interview response 8

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
Used community engagement exercises to identify issues that are important. One of these was ‘safeguarding the countryside’. Local work was already being done so the LSP looked to consolidate existing work. A few officers met to discuss the issues with the AONB to deliver priorities.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
The Council’s Planning Officer has strong links with environmental bodies such as EA, English Nature, Countryside Agency, the County Council, voluntary organisations and the private sector. He acted as liaison.
Which organisations (or experts) were involved?
See above. Also had representation from the LA21 group which includes the local Wildlife Trust, RSPB and Butterfly Conservation.
How did their involvement influence the development of the Strategy?
Through liaison with the Planning Officer.
Question 3
How were the Strategy’s biodiversity priorities identified?
A consolidation of existing work in the area.
How were targets/objectives for biodiversity developed?
A consolidation of existing work in the area.
Did you use any existing documents or strategies to inform the development of these targets?
The Planning Officer provided technical info based on LBAP.
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
There was no formal process involved, it was just a consolidation of existing actions. Things that were “happening anyway”.
Is there anything that you would do differently?
Formal links with the LSP were missing. There is a need to use partnership to address cross-cutting issues better.

Interview response 9

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
<p>The Council has had an LA21 partnership since 1999 (including a multi-organisation sustainability panel).</p> <p>This was replaced by a ‘core group’ of 15 partners and 5 key issue-based ‘clusters’.</p> <p>The interviewee co-ordinates the environment cluster which brought in the LA21 action plan to form the new environment action plan for the Community Strategy.</p> <p>Cross-cutting issues such as sustainable development and climate change have been recognised.</p>
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
<p>Used the existing environmental partnership of over 60 organisations.</p> <p>Also used links with the Council’s nature conservation team and the LBAP.</p>
Which organisations (or experts) were involved?
<p>Over 60 organisations including EA and the local Wildlife Trust.</p>
How did their involvement influence the development of the Strategy?
<p>The involvement of partners was integral to the development of the Community Strategy.</p>
Question 3
How were the Strategy’s biodiversity priorities identified?
<p>Priorities were based on the original LA21 and Nature Conservation Strategy with identified indicators.</p> <p>A LBAP is being developed concurrently with the Community Strategy as part of a 2-way exchange of ideas.</p>
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
<p>Build on the LA21 Strategy.</p> <p>Look at Borough-wide and more localised issues for community Agenda21 Action Plan. This makes it more relevant to the communities.</p>
Is there anything that you would do differently?
<p>Community Agenda21 required a lot of time and resources to get right.</p> <p>“Don’t rest on your laurels”.</p>

Interview response 10

Question 1

Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?

The Community Strategy did not include biodiversity. The themes were set by the District Council based on 250 responses to a consultation of 100,000 local residents. Based on this limited sample only waste and recycling were identified as environmental priorities.

The Chair of the Environment Sub-group wished to expand the scope of the environment section of the Community Strategy but, as a volunteer, does not have the time or support within the Council to achieve this.

The Chair would welcome additional support in raising the profile of biodiversity (and other issues such as sustainable energy) within the LSP but feels that the District Council has 'too tight a grip' on the Strategy. He would welcome external support and any external pressure to raise the profile of environmental issues.

Interview response 11

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
REACT21 (the local LA21 group) are represented on the LSP board alongside the local Wildlife Trust. REACT21 acts as the Environment Sub-group.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
REACT21 (the local LA21 group) are represented on the LSP board alongside the local Wildlife Trust.
Which organisations (or experts) were involved?
In addition to REACT21 and the Wildlife Trust the LBAP partnership are represented. There is no English Nature rep but they are covered by the LBAP partnership officer.
If environmental bodies were invited but did not participate, what involvement or contribution would you have welcomed?
EA were approached in the early stages.
How did their involvement influence the development of the Strategy?
A new Strategy is being developed. REACT21 have written the environment section. More attention is being paid to cross-cutting issues.
Question 3
How were the Strategy's biodiversity priorities identified?
They "cheated" and implemented an existing Nature Conservation Strategy as the Action Plan for the Community Strategy. The NCS was based on LBAP priorities.
How were targets/objectives for biodiversity developed?
See above.
Did you use any existing documents or strategies to inform the development of these targets?
See above.
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
Having a broad environmental group like REACT21 as a key partner.
Is there anything that you would do differently?
In the first Community Strategy the actions and targets were base on the actions of individual organisations. Now looking for broader partnership-based targets.
Are there any key lessons you or your LSP would want to pass on to others?
"Remember where the Community Strategy came from. There is a danger of losing some of the original focus."

Interview response 12

<p>Question 1</p> <p>Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?</p> <p>The original Community Strategy did not include biodiversity.</p> <p>They are producing an updated Community Strategy and are looking at the cross-cutting nature of biodiversity.</p>
<p>Question 2</p> <p>How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?</p> <p>For the original Community Strategy had limited involvement from environmental sector with reps limited to CPRE, NFU and EA.</p> <p>For the new Community Strategy they have internal champion in form of an officer with extensive biodiversity experience.</p> <p>Which organisations (or experts) were involved?</p> <p>For the original Community Strategy: CPRE, NFU, EA and Friends of the Earth</p> <p>For the new Community Strategy: Local Wildlife Trust and local natural history society (provide the chair for the Environment Forum)</p> <p>If environmental bodies were invited but did not participate, what involvement or contribution would you have welcomed?</p> <p>Have “lost” Foe and NFU.</p>
<p>Question 3</p> <p>How were the Strategy’s biodiversity priorities identified?</p> <p>For the original Community Strategy: Biodiversity was not an issue.</p> <p>For the new Community Strategy: They have drafted priorities and actions (with named partners) to be taken to consultation. They are developing SMART targets that link to the LBAP.</p> <p>How were targets/objectives for biodiversity developed?</p> <p>For the original Community Strategy: No targets as it was focussed on transportation.</p> <p>For the new Community Strategy: Linked to the LBAP.</p> <p>Did you use any existing documents or strategies to inform the development of these targets?</p> <p>For the original Community Strategy: No.</p> <p>For the new Community Strategy: The LBAP.</p>
<p>Question 4</p> <p>Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?</p> <p>Using the momentum from the original theme groups. Now using the existing environment forum instead of setting up new theme group.</p> <p>Is there anything that you would do differently?</p> <p>Add cross-cutting themes to link with other issues such as housing and transport.</p>

Interview response 13

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
Mostly done through consultation. The local conservation officer is responsible for LBAP delivery. Picked up the need for measurable SMART targets based upon existing priorities. Used challenge to encourage partners.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
Used membership of the LSP
Which organisations (or experts) were involved?
The county nature conservation forum (LBAP partnership) is represented on the LSP board alongside the CPRE.
How did their involvement influence the development of the Strategy?
2 of the 18 'voices' on the LSP board represented the environment. While the Community Strategy was based on public consultation, decisions were made by the partnership board.
Question 3
How were the Strategy's biodiversity priorities identified?
7 targets out of a total of 20 are environment-based. The core partnership developed a long list of priorities which were sent out to consultation and reduced to the final 20.
How were targets/objectives for biodiversity developed?
Used coverage of designated sites as a target. Target was 100%.
Did you use any existing documents or strategies to inform the development of these targets?
"Yes, lots of them"
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
Having specific targets to aid judgement of performance.
Is there anything that you would do differently?
Obtained better evidence to inform the development of the original Community Strategy. Now using better mapping to provide a better focus.

Interview response 14

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
The Community Strategy has a number of themes including Environment & Transport which are based on a consultation on priorities.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
Consultation with nature organisations.
Which organisations (or experts) were involved?
LSP includes EA, the chair of local “Environment Network” and local wildlife hospital.
How did their involvement influence the development of the Strategy?
A strong influence. The old Community Strategy has been radically rewritten.
Question 3
How were the Strategy’s biodiversity priorities identified?
For the new Community Strategy, actions were developed about “partnership of a strategic nature”. These will link into the emerging LBAP as an Action Plan.
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
It’s a good idea to have LBAP production and implementation included as part of the Community Strategy.
Is there anything that you would do differently?
Need to gather evidence to identify what needs to be done. However, this info is very expensive. They want to have indicators for maps etc.

Interview response 15

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
It wasn’t a subject that was considered in the current Community Strategy, although it had priority in the first ‘pilot strategy’.
They are reviewing the current Community Strategy for March 2006.

Interview response 16

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
<p>Biodiversity was only a “peripheral issue” in the 2002 Community Strategy (as reviewed). It was not considered a priority, although the Community Strategy mentions the LBAP.</p> <p>The LSP “lost” its environmental champion but now have a new officer for the review being undertaken for summer 2005. But they may have a “tough job” getting biodiversity on the agenda.</p>
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
<p>Was not considered a local priority in the 2002 Community Strategy.</p> <p>Trying to bring in more partners for the review to address issues of ownership and awareness.</p>
Question 3
How were the Strategy’s biodiversity priorities identified?
<p>The new review will include action for implementing Actions Plans for key sites which will be linked to the LBAP.</p>
Question 4
Is there anything that you would do differently?
<p>Concerned about central government “dictat” and drive of local Community Strategy work. Their Community Strategy is based on local priorities as all Community Strategies must reflect local priorities. They would “resist centralisation”.</p> <p>They recognise that they “may not do well” on monitoring, but accept this.</p> <p>They are not fully engaged in local partnership.</p>
Are there any key lessons you or your LSP would want to pass on to others?
<p>Raise the profile and consider who ‘owns’ the agenda.</p>

Interview response 17

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
<p>The original Community Strategy was developed from “grass roots” with priorities solely identified by consultation.</p> <p>They are currently reviewing their Community Strategy using research and consultation.</p> <p>Using a 2020 study by the county council to set priorities.</p>
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
<p>The original Community Strategy had sub-groups.</p>
Question 4
Overall, looking back at the process of incorporating biodiversity into the Community Strategy, what do you feel worked well?
<p>Grass-roots community-based work.</p>
Is there anything that you would do differently?
<p>Holding full stakeholder events.</p> <p>Picking up more detailed issues from interest groups.</p>

Interview response 18

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
They didn't consider biodiversity as there was not an up-to-date LBAP and much of there are is covered by a National Park.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
There were no biodiversity objectives as it was not seen as a priority.
Which organisations (or experts) were involved?
National Park.
Question 3
How were the Strategy's biodiversity priorities identified?
There were no objectives. However, money has been identified to update the LBAP, but they are "not expecting any issues".

Interview response 19

Question 1
Could you provide a quick overview of how the LSP/authority approached the incorporation of biodiversity into the Community Strategy?
There was a long consultation period (7 months) which generated a lot of interesting comments from a range of partners including the County Council. This formed the basis of the biodiversity element of the Community Strategy.
Question 2
How did the LSP/authority involve environmental/biodiversity organisations (or other experts) in preparing the Community Strategy?
Groundwork Trust were closely involved in the LSP and sit on its Executive board. They also have close officer involvement on a day
Which organisations (or experts) were involved?
In addition to Groundwork, there is some involvement from 'Friends of' groups and the local Wildlife Trust attended an early meeting.
If environmental bodies were invited but did not participate, what involvement or contribution would you have welcomed?
EA were invited but declined due to the number of LSPs in their area (over 50) which meant that they could not be involved in all.
How did their involvement influence the development of the Strategy?
The involvement of these organisations to the biodiversity elements of the Community Strategy from "a reference to something concrete".
Question 3
How were the Strategy's biodiversity priorities identified?
The consultation exercise provided a number of objective and issues which were then developed and refined by a working group.
How were targets/objectives for biodiversity developed?
Targets are currently being worked on as LSP is unfunded and this has slowed progress. They are now seeking to identify targets, actions and responsible partners.
Did you use any existing documents or strategies to inform the development of these targets?
QoL indicators (particularly no 38) although they have no SSSIs. But did use species counts.
Question 4
Is there anything that you would do differently?
Address resource issues.
Consider how to raise the profile of the issue ("How important is it to the key players")

Appendix D - Authorities where Community Strategies were not available at time of review

3 Pages

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	Contact Name	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments
2	Allerdale Borough Council	North West	West Cumbria Partnership Community Strategy	The West Cumbria Partnership (the LSP for Allerdale & Copeland councils)	Not available (Being prepared)			Michael Heaslip	mike@westcumbriacs.vsolis.co.uk	01946 852955		The joint strategy for Allerdale and Copeland is not yet available online, but it is apparently at some stage of preparation. No further information could be found.
7	Ashford Borough Council	South East			Not started							Whilst reference was found for a proposed community plan for Ashford, no further evidence of any work towards a community strategy could be located, nor was any information on the LSP available online.
9	Aylesbury Vale District Council	South East			Not started							No information could be found concerning either a community strategy or a local strategic partnership for the Aylesbury Vale District.
10	Babergh District Council	East of England		Babergh East Local Strategic Partnership	Not started			Tim Mutum	tim.mutum@baberg.h.gov.uk	01473 825718		The directory listing Community Strategies in Eastern England records Babergh as 'information unavailable'. It appears that there is not yet an independent strategy for Babergh. Part of the district is however covered by the Western Suffolk C/Strategy.
51	Cambridgeshire County Council	East of England			Not started							Cambridgeshire involved in the five district community strategies, but do not have one for the county as a whole.
58	Castle Morpeth Borough Council	North East			Not available			Kevin Baxter	kevin.baxter@castle.morpeth.gov.uk		http://www.northern-chamber.co.uk/localoffices/northumberlandlocal.asp	The Castle Morpeth Community Strategy is not available online at present (believe it does exist, just that not available online). Contact details are provided from the the North East Chamber of Commerce website.
74	Copeland District Council	North West	West Cumbria Partnership Community Strategy	The West Cumbria Partnership (the LSP for Allerdale & Copeland councils)	Not available (Being prepared)			Michael Heaslip	mike@westcumbriacs.vsolis.co.uk	01946 852955		The joint strategy for Allerdale and Copeland is not yet available online, but it is apparently at some stage of preparation. No further information could be found.
84	Cumbria County Council	North West	Cumbria Strategic Partnership		Not started			Sue Stevenson	sue.stevenson@cumbriacc.gov.uk	01228 606 686	http://www.cumbria.gov.uk/council/organisations/csp.asp	There is a strategic partnership for Cumbria & there is some reference to the potential development of a sub-regional strategy. There is, however, no evidence that any work towards the development of a county-wide Community Strategy has started.
88	Dartmoor National Park	South West			Not started						http://www.dartmoor-npa.gov.uk/	The National Park Authority have not produced a Community Strategy.
100	Durham County Council	North East	County Durham Strategic Vision	County Durham Strategic Partnership	Not available			Ann Campbell	ann.campbell@durham.gov.uk	0191 383 3929	http://www.durham.gov.uk/durhamcc/usp.nsf/pws/Partnership+Websites+-+County+Durham+Strategic+Partnership+Information+Page	There is a strategic partnership for County Durham and they have produced a strategic vision. However at present their website (& therefore the vision itself) are unavailable, due to technical problems with the website.
111	East Staffordshire Borough Council	West Midlands		East Staffordshire Together	Not available			Lynne Smith	lynne.smith@eaststaffsbcc.gov.uk	01283 508304	http://www.eaststaffsbcc.gov.uk/index.php?fuseaction=services.servicedetails&id=71	East Staffordshire Together is the Local Strategic Partnership & there is reference to a community plan & the development of a community strategy, but no further information on how to access either document is provided.
123	Exmoor National Park	South West			Not started							The National Park Authority have not produced a Community Strategy.
125	Fenland District Council	East of England		Fenland strategic partnership	Not available							It appears that there may be a community strategy for Fenland (there is certainly an LSP) but no strategy could be located online.
146	Harrogate	Yorkshire and Humber			Not started							
148	Hart District Council	South East		Hart Community Partnership	Not available (Being prepared)						http://www.hart.gov.uk/communityplanning/whatsit.htm	Finalising and publishing the Hart District Community Plan is identified as a key target for this year in the Hart District Council's Best Value Performance Plan 2004/2005. Possibly to be published this year therefore (no further info on LSP website).
158	Horsham District Council	South East		The Horsham Community Partnership	Not available			Martin Wright	martin.wright@horsham.gov.uk	01403 215124	http://www.horsham.gov.uk/BVPP_2004/page170.html?pubId=_1088511445521	The strategy is not available online. The main themes of the community strategy are however summarised in the council's best value performance plan. It identifies 'protect & enhance biodiversity' as one of these themes.
163	Ipswich Borough Council	East of England		One Ipswich	Not started			Bren McGowan	bren.mcgowan@ipswich.gov.uk	01473 433201		If there is a Community Strategy for the Borough of Ipswich it is not available online.
165	Isles of Scilly Council	South West			Not started							There does not appear to be a community strategy for the Isles of Scilly.
176	Lake District National Park	North West			Not started				hq@lake-district.gov.uk	01539 724555	http://www.lake-district.gov.uk/	The Lake District National Park Authority have not produced a Community Strategy, although its website does provide links to Allerdale, Copeland, Eden & South Lakeland councils.
178	Lancashire County Council	North West	Ambition Lancashire - Lancashire's Community Strategy	The Lancashire Partnership	Not available (Being prepared)	Mar-05	Finalised document to be published March 2005.	Emma Bridge	lancashire.partnership@lancsc.gov.uk	01772 532681	http://www.lancashirepartnership.co.uk/content/ambition/consultation.asp	The consultation draft is still being edited. An up-to-date copy of this working document can however be obtained by contacting Emma Bridge (see above).

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	Contact Name	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments
205	Milton Keynes Council	South East			Not available (Being prepared)							The Community Strategy due to be endorsed by the LSP on the 1st December 2004, and should thus have been in final draft form by that stage. No further information as to the present status of the strategy could be found.
209	Newcastle Under Lyme Borough Council	West Midlands		Newcastle-under-Lyme Local Strategic Partnership	Not available			Lesley Lester	lesley.lester@newcastle-staffs.gov.uk	01782 742554	http://www.newcastle-staffs.gov.uk/GeneralR.asp?id=SXE594-A77FA9B3	"A draft Community Strategy has been produced through an extensive community planning process that began in May 2002". However this could not be accessed online. Potentially available through contact with Lesley Lester (?)
215	North Dorset District Council	South West			Not started			Liz Goodall	jrees@north-dorset.gov.uk	01258 484003	http://www.north-dorset.gov.uk/index/about_your_councils/partnerships.htm	There does not appear to be a community strategy or LSP for North Dorset District. There is reference on the council website to the countywide strategy, & also to community planning at the parish level, but nothing for the district as a whole.
227	North Wiltshire District Council	South West			Not started							There appear to be several 'Community Area Plans', but at present there is no evidence for the existence of, or work towards, a district wide community strategy.
228	North York Moors NPA	Yorkshire and Humber			Not started							
233	Northumberland National Park	North East			Not started							The Northumberland National Park Authority have not prepared a Community Strategy (they have produced a statement of community involvement, but this is to do with the Local Development Framework).
234	Norwich City Council	East of England	The Community Plan	The Norwich Partnership.	Not available (Being prepared)	Apr-05	The Community Plan is to be ready by Spring 2005 (updates on progress can be found on the website).	Verity Pelton	VerityPelton@norwich.gov.uk		http://www.norwich.gov.uk/pod/site_files/pages/introduction.html	The Community Plan is currently being prepared and is due for publication in Spring 2005. The overview of the environment consultation does not specifically mention the consideration of biodiversity, but EN & the EA have been consulted.
235	Nottingham City Council	East Midlands	Nottingham Community Strategy	One City Nottingham Partnership	Not available			Ian Curryer (contact provided on schools website)	ian.curryer@lea.nottinghamcity.gov.uk/geral@ocpn.org.uk	0115 9150834	there is a reference to the draft strategy at this link: http://www.notthamingschools.co.uk/eduweb/department/department-template.aspx?id=239 The LSP website is being revamped but refer to: http://www.ocpn.org.uk/	Not yet available online. The LSP was set up in 2002. Reference to the process on the UKBAP website, apparently LBAP officer has been involved but apparently initial drafts have been kept brief, with a resulting loss of detail.
243	Peak District National Park	East Midlands			Not started							There is no Community Strategy for the Peak District National Park. However, the area is covered in the High Peak, Derbyshire Dales & Staffordshire Moorlands Community Strategies.
248	Poole (Borough and County of)	South West	Poole Partnership		Not started			Liz Awty			http://www.poolepartnership.info/	The only online reference to a community strategy for Poole is in relation to a community conference in 2002 that was supposed to feed in to its development. No further information relating to any work towards a community strategy could be located.
273	Salisbury District Council	South East		South Wiltshire Strategic Alliance	Not started	Jan-04		Ariane Crampton	acrampton@salisbury.gov.uk	01722 434641	http://www.southwilts.co.uk/site/South-Wiltshire-Strategic-Alliance/Community-Plans.htm	There are six local area community plans (some produced as recently as Dec 2004), but there is no district wide community strategy. Only one objective relating to b/d was found in all six area community plans.
291	South Derbyshire District Council	East Midlands		South Derbyshire Local Strategic Partnership	Not available (Being prepared)		The Community Strategy was to be finalised at the LSP AGM on the 27th January 2005.	Lorna Kachula	lorna.kachula@south-derbys.gov.uk	01283 595755	http://www.south-derbys.gov.uk/	A draft Community Strategy is currently being finalised. It is not available online and no contact details are provided. Lorna Kachula is listed as the contact for the AGM of the LSP, and therefore may be able to provide further information.
302	South Somerset District Council	South West		South Somerset Together	Not available			tegwyn.jones@south-somerset.gov.uk			http://www.southsomersettogether.org.uk/intro.htm	According to the LSP website the community strategy has been produced, but due to apparent problems with the website is not available online, at present.
319	Stratford upon Avon	West Midlands	A community plan for Stratford upon Avon		Not available (Being prepared)							"The new Community Plan for Stratford District is currently being developed. The final version of the plan which will cover the period 2004 - 2014 will be considered by Stratford District Partnership at its meeting in June" Source Warwickshire CC
324	Surrey County Council	South East		The Surrey Strategic Partnership	Not started			Community.Planning@surreycc.gov.uk		020 8541 9020	http://www.surreycc.gov.uk/scoweb/site/scowebpages.nsf/LookupWebPagesByTITLE_RTF/Community+Planning+in+Surrey?opendocument	Due to technical problems the strategy could not be downloaded from the Surrey County Council website, but it has been adopted, & is due to be published online in html format in the near future. Hard copies can be obtained using the contact details above.
333	Teesdale District Council	North East		Teesdale Local Strategic Partnership	Not available			Graham Pilkington	g.pilkington@teesdale.gov.uk	01833 696 209	http://www.teesdale.gov.uk/general.asp?id=5XF609-A77FAC61&cat=614	There is a brief overview of the community strategy's overall aims & visions on the council website. If this is all there is to the community strategy then it is the definitely the worst reviewed so far. Probably worth contacting the LSP/council.

Authority Number	Authority Name	Authority Region	Strategy Name	Publisher	Strategy Stage	Date Published	Date Of Review	Contact Name	Contact Email	Contact Phone	Web Address Of Strategy	Overall Comments
364	Wear Valley District Council	North East			Not available (Being prepared)			'the first stop shop' (ext 877 on phone no. below)	first.stop@wearvalley.gov.uk	01388 765555	http://www.wearvalley.gov.uk/index.cfm?articleid=4035	The Community Strategy for the Wear Valley is currently being revised. The original is not available online and neither is the new draft document, which should be available for consultation by 'the end of december' (year not specified).

Appendix E - Community Strategies under review over the next three years

7 Pages

Table E1 Community Strategies currently being prepared

Name	Region	Status
Oadby & Wigston District Council	East Midlands	Draft available
South Derbyshire District Council	East Midlands	No draft available
South Northamptonshire District Council	East Midlands	Draft available
Breckland District Council	East of England	Draft available
Harlow District Council	East of England	Draft available
Mid Suffolk District Council	East of England	Draft available
Norwich City Council	East of England	No draft available
Tendring District Council	East of England	Draft available
Durham City Council	North East	Draft available
Wear Valley District Council	North East	No draft available
Allerdale Borough Council	North West	No draft available
Copeland District Council	North West	No draft available
Lancashire County Council	North West	No draft available
Rossendale Borough Council	North West	Draft available
Hart District Council	South East	No draft available
Milton Keynes Council	South East	No draft available
New Forest District Council	South East	Draft available
Kennet District Council	South West	Draft available
Mendip District Council	South West	Draft available
Purbeck District Council	South West	Draft available
Birmingham City Council	West Midlands	Draft available
Stratford upon Avon	West Midlands	No draft available
Warwick District Council	West Midlands	Draft available
North Yorkshire County Council	Yorkshire and Humber	Draft available
Selby Borough Council	Yorkshire and Humber	Draft available

Table E2 Community Strategies due for review in 2005

Name	Region	Score Group
Blaby District Council	East Midlands	0 to 25%
Daventry District Council	East Midlands	0 to 25%
Derbyshire County Council	East Midlands	25 to 50%
East Northamptonshire District Council	East Midlands	25 to 50%
Gedling Borough Council	East Midlands	25 to 50%
Kettering Borough Council	East Midlands	25 to 50%
Leicester City Council	East Midlands	50 to 75%
North Kesteven District Council	East Midlands	0 to 25%
Northampton Borough Council	East Midlands	25 to 50%
Rushcliffe Borough Council	East Midlands	50 to 75%
South Kesteven District Council	East Midlands	25 to 50%
West Lindsey District Council	East Midlands	25 to 50%
Bedfordshire County Council	East of England	25 to 50%
Breckland District Council	East of England	0 to 25%
Brentwood Borough Council	East of England	25 to 50%
Kings Lynn and West Norfolk Borough Council	East of England	25 to 50%
Mid Suffolk District Council	East of England	25 to 50%
Peterborough City Council	East of England	0 to 25%
South Bedfordshire District Council	East of England	25 to 50%
Tendring District Council	East of England	25 to 50%
Sutton London Borough Council	Greater London	0 to 25%
Middlesbrough Borough Council	North East	25 to 50%
Blackburn with Darwen Borough Council	North West	25 to 50%
Chester City Council	North West	25 to 50%
Chorley Borough Council	North West	25 to 50%
Hyndburn Borough Council	North West	25 to 50%
Liverpool City Council	North West	25 to 50%
Oldham Metropolitan Borough Council	North West	50 to 75%
Salford City Council	North West	0 to 25%
Tameside Metropolitan Borough Council	North West	0 to 25%
Trafford Metropolitan Borough Council	North West	25 to 50%
Vale Royal District Council	North West	25 to 50%
Warrington Borough Council	North West	0 to 25%
Bracknell Forest Borough Council	South East	0 to 25%
Buckinghamshire County Council	South East	25 to 50%
Maidstone Borough Council	South East	25 to 50%
Mole Valley District Council	South East	50 to 75%

Name	Region	Score Group
Shepway District Council	South East	25 to 50%
Tunbridge Wells Borough Council	South East	50 to 75%
Carrick District Council	South West	25 to 50%
Cotswold District Council	South West	50 to 75%
East Devon District Council	South West	50 to 75%
South Hams District Council	South West	0 to 25%
Taunton Deane Borough Council	South West	25 to 50%
West Devon Borough Council	South West	25 to 50%
Cannock Chase District Council	West Midlands	50 to 75%
Dudley MBC	West Midlands	0 to 25%
Herefordshire Council	West Midlands	0 to 25%
Lichfield District Council	West Midlands	25 to 50%
Staffordshire County Council	West Midlands	25 to 50%
Tamworth Borough Council	West Midlands	25 to 50%
Warwick District Council	West Midlands	0 to 25%
Warwickshire County Council	West Midlands	25 to 50%
Wolverhampton City Council	West Midlands	0 to 25%
Calderdale MBC	Yorkshire and Humber	25 to 50%
Doncaster MBC	Yorkshire and Humber	50 to 75%
East Riding of Yorkshire	Yorkshire and Humber	50 to 75%
Kirklees MBC	Yorkshire and Humber	25 to 50%
North East Lincolnshire	Yorkshire and Humber	25 to 50%

Table E3 Community Strategies due for review in 2006

Name	Region	Score Group
Ashfield District Council	East Midlands	50 to 75%
Broxtowe Borough Council	East Midlands	50 to 75%
Charnwood Borough Council	East Midlands	25 to 50%
Derby City Council	East Midlands	25 to 50%
High Peak Borough Council	East Midlands	25 to 50%
Newark and Sherwood District Council	East Midlands	25 to 50%
South Holland District Council	East Midlands	25 to 50%
Broxbourne Borough Council	East of England	0 to 25%
Chelmsford Borough Council	East of England	50 to 75%
Thurrock Council	East of England	50 to 75%
Watford Borough Council	East of England	25 to 50%
North Tyneside Metropolitan Borough Council	North East	25 to 50%
Barrow-in-Furness Borough Council	North West	50 to 75%
Halton Borough Council	North West	25 to 50%
South Ribble Borough Council	North West	25 to 50%
West Lancashire District Council	North West	50 to 75%
Basingstoke and Deane Borough Council	South East	25 to 50%
East Sussex County Council	South East	50 to 75%
Elmbridge Borough Council	South East	0 to 25%
Gosport Borough Council	South East	25 to 50%
Reigate and Banstead Borough Council	South East	0 to 25%
Southampton City Council	South East	25 to 50%
Tandridge District Council	South East	0 to 25%
Tonbridge and Malling Borough Council	South East	25 to 50%
Windsor & Maidenhead (Royal Borough of)	South East	25 to 50%
Bournemouth Borough Council	South West	0 to 25%
North Somerset Council	South West	25 to 50%
Teignbridge District Council	South West	0 to 25%
Stafford Borough Council	West Midlands	50 to 75%

Table E4 Community Strategies due for review in 2007

Name	Region	Score Group
Bolsover District Council	East Midlands	25 to 50%
Derbyshire Dales District Council	East Midlands	0 to 25%
Wellingborough Borough Council	East Midlands	25 to 50%
Cambridge City Council	East of England	0 to 25%
Dacorum Borough Council	East of England	25 to 50%
East Cambridgeshire District Council	East of England	25 to 50%
Forest Heath District Council	East of England	25 to 50%
Luton Borough Council	East of England	50 to 75%
South Cambridgeshire District Council	East of England	0 to 25%
South Norfolk District Council	East of England	25 to 50%
St Albans City Council	East of England	0 to 25%
St. Edmundsbury District Council	East of England	25 to 50%
Welwyn Hatfield District Council	East of England	0 to 25%
Berwick Upon Tweed Borough Council	North East	0 to 25%
Darlington Borough Council	North East	50 to 75%
Gateshead Metropolitan Borough Council	North East	25 to 50%
Newcastle Upon Tyne City Council	North East	25 to 50%
Redcar & Cleveland Borough Council	North East	25 to 50%
South Tyneside Metropolitan Borough Council	North East	25 to 50%
Stockton-on-Tees Borough Council	North East	50 to 75%
Sunderland City Council	North East	25 to 50%
Burnley Borough Council	North West	25 to 50%
Cheshire County Council	North West	50 to 75%
Ribble Valley Borough Council	North West	25 to 50%
Rochdale Metropolitan Borough Council	North West	25 to 50%
East Hampshire District Council	South East	50 to 75%
Hampshire County Council	South East	25 to 50%
Medway Council	South East	25 to 50%
New Forest District Council	South East	50 to 75%
Oxfordshire County Council	South East	25 to 50%
Woking Borough Council	South East	0 to 25%
Worthing Borough Council	South East	0 to 25%
Cheltenham Borough Council	South West	25 to 50%
Devon County Council	South West	50 to 75%
Dorset County Council	South West	25 to 50%
Torbay Council	South West	50 to 75%
West Somerset District Council	South West	0 to 25%

Name	Region	Score Group
Weymouth and Portland Borough Council	South West	0 to 25%
Wiltshire County Council	South West	25 to 50%
North Warwickshire Borough Council	West Midlands	0 to 25%
Nuneaton & Bedworth Borough Council	West Midlands	0 to 25%
Stoke on Trent City Council	West Midlands	50 to 75%
Bradford MBC	Yorkshire and Humber	25 to 50%
Rotherham MBC	Yorkshire and Humber	0 to 25%
Sheffield City Council	Yorkshire and Humber	25 to 50%

Table E5 Community Strategies reviewed annually

Name	Region	Score Group
North West Leicestershire District Council	East Midlands	25 to 50%
Oadby & Wigston District Council	East Midlands	0 to 25%
South Northamptonshire District Council	East Midlands	25 to 50%
Braintree District Council	East of England	25 to 50%
Colchester Borough Council	East of England	0 to 25%
Epping Forest District Council	East of England	0 to 25%
Harlow District Council	East of England	0 to 25%
Southend-on-Sea Borough Council	East of England	50 to 75%
Stevenage Borough Council	East of England	50 to 75%
Alnwick District Council	North East	50 to 75%
Chester-Le-Street District Council	North East	25 to 50%
Derwentside District Council	North East	25 to 50%
Durham City Council	North East	0 to 25%
Wigan Metropolitan Borough Council	North West	25 to 50%
Cherwell District Council	South East	25 to 50%
Chiltern District Council	South East	0 to 25%
Epsom and Ewell Borough Council	South East	50 to 75%
Kent County Council	South East	25 to 50%
Oxford City Council	South East	25 to 50%
Runnymede Borough Council	South East	0 to 25%
Slough Borough Council	South East	25 to 50%
Wealden District Council	South East	50 to 75%
Caradon District Council	South West	0 to 25%
Exeter City Council	South West	50 to 75%
Restormel Borough Council	South West	25 to 50%
Stroud District Council	South West	0 to 25%
Tewkesbury Borough Council	South West	0 to 25%
South Staffordshire District Council	West Midlands	50 to 75%



English Nature is the Government agency that champions the conservation of wildlife and geology throughout England.

This is one of a range of publications published by:
External Relations Team
English Nature
Northminster House
Peterborough PE1 1UA

www.english-nature.org.uk

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Cover printed on Character Express, post consumer waste paper, ECF.

ISSN 0967-876X

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Front cover photographs:

Top left: Radio tracking a hare on Pawlett Hams, Somerset.

Paul Glendell/English Nature 23,020

Middle left: Identifying moths caught in a moth trap at Ham Wall NNR, Somerset.

Paul Glendell/English Nature 24,888

Bottom left: Using a home-made moth trap.

Peter Wakely/English Nature 17,396

Main: Co₂ experiment at Roudsea Wood and Mosses NNR, Lancashire.

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